

## CAPITAL IMPROVEMENTS ELEMENT GOALS, OBJECTIVES, AND POLICIES

**GOAL 1.0** *Undertake the capital improvements necessary to provide adequate infrastructure, in a timely and efficient manner to maintain a high quality of life within the limits imposed by sound fiscal practices.*

**Objective 1.1** Use the capital improvements element to identify the capital facilities necessary to meet deficiencies, accommodate desired future growth and replace obsolete or worn-out facilities. In particular, the Wellington Council shall use this element to monitor public facility needs and to prepare an annual capital budget and an annually updated five-year program.

**Policy 1.1.1** In setting priorities for capital improvement projects, the following criteria shall be considered by the Wellington Council:

- (1) Is the project necessary to eliminate public hazards or to protect or enhance the public's health, safety and/or welfare?
- (2) Is the project necessary to comply with a Federal, State or local mandate?
- (3) Is the project required to fulfill Wellington's obligation to provide public services to the community or achieve or maintain an adopted level of service, or eliminate an existing capacity deficit?
- (4) Do the project benefits accrue to the whole community or to a specific neighborhood or area?
- (5) Does the project enhance the efficiency or quality of service delivery?
- (6) Does the project otherwise conform with to principles of sound municipal capital expenditure within the scope of the Council's legislative authority?
- (7) Such other criteria as The Wellington Council may choose.

**Policy 1.1.2** Wellington shall prudently determine the amount of debt it assumes for capital improvements and other purposes. At a minimum Wellington shall not assume debt obligations which would exceed the legal limitations established by state laws.

**Policy 1.1.3** Wellington shall maintain a current inventory of all Wellington and Acme Improvement District - owned capital facilities; the inventory shall include information on the type, capacity, location, and condition of each facility and/or facility group.

**Policy 1.1.4** Wellington shall regularly schedule inspections of all capital facilities to monitor and record conditions.

**Policy 1.1.5** Wellington may use designated funding mechanisms such as special assessments thereby freeing general funds for Wellington - wide projects and operations.

**Policy 1.1.6** Each year Wellington shall prepare and adopt a five-year capital improvements program and a one-year capital budget, to generally include all projects, which entail expenditures of at least \$25,000 and have a useful life span of at least three years. Staff studies, engineering studies and other appropriate studies shall form the basis for preparing the five-year capital improvement program and the one-year capital budget. Among items which are specifically authorized and encouraged by this policy are the following: sidewalk repair and replacement; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization, and pavement markings; and debt service and current expenditures for transportation capital projects in the foregoing program areas including construction or reconstruction of roads. The preceding list is intended to fulfill the requirement of state law that limit the expenditure of certain gas tax revenues to projects identified in the Capital Improvements Element and to otherwise be illustrative of appropriate expenditure categories. Other capital expenditures in related and different projects are hereby authorized.

**Policy 1.1.7** Wellington will implement the level of service projects listed in the capital improvement program of this Capital Improvements Element according to the schedule listed in Table 1. The capital improvement program is updated annually.

**Policy 1.1.8** Wellington has adopted a debt policy and will monitor and adhere to the adopted policy.

**Objective 1.2** Achieve the coordination of land use decisions and available or projected fiscal resources with a schedule of capital improvements which maintains adopted level of service standards and meets existing and future facility needs. In particular, achieve coordinated Wellington use of: 1) existing and already approved development, 2) the Future Land Use Map 3) the financial analysis in this element; and 4) the established Level of Service Standards in both reviewing development applications and in preparing the annual schedule of capital improvements.

**Policy 1.2.1** The following Level of Service (LOS) standards shall be maintained:

- (1) **Streets:** Wellington shall regulate the timing of development for the purpose of maintaining at least the following peak hour level of service standards on streets and roads that lie within its municipal boundaries:

Street or Road	LOS	Qualifying criteria
State Road 7/US 441	D	or as otherwise allowed and mandated by the Florida Department of Transportation
Forest Hill Boulevard	D	or as otherwise allowed by applicable traffic standards.

All Wellington local, collector and arterial streets and roads	D	
All Wellington rural collector and arterial streets and roads	E	

- (2) **Public Transit:** Transit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference and Wellington hereby makes a legislative determination that such standards are adopted in coordination with motorized traffic level-of-service standards as set forth in Policy 1.1 of the Traffic Circulation Sub-Element above.
- (3) **Paratransit Services:** Paratransit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference. Wellington shall encourage Palm Beach County to maintain existing levels of service and to expand service to keep pace with population growth within Wellington.
- (4) **Sanitary Sewers**
- (5) **Potable Water:** The Village shall administer the level of service standard for potable water within the Work Plan, adopted by reference and consistent with applicable federal, state and Palm Beach County regulations
- (6) **Drainage:** All residential and nonresidential development and redevelopment, including annexed properties, shall adequately accommodate runoff to meet all Federal, state and local requirements. One inch of runoff shall be retained on site. Post-development runoff shall not exceed peak pre development runoff.
- (7) **Solid Waste:** The solid waste disposal system shall maintain a minimum of five years capacity. For Wellington planning purposes, a generation rate of 7.1 pounds per person per calendar day shall be used.
- (8) **Public Buildings:** 0.57 square foot of public buildings per capita.
- (9) **Public Schools:** The School District of Palm Beach County shall maintain minimum level of service standards for public school facilities, as defined in the Public School Facilities Element and the Interlocal Agreement. In the case of public school facilities, the issuance of development orders, development permits or development approvals shall be based upon the School District of Palm Beach County's ability to maintain the minimum level of service standards.

**Objective 1.3** Future development will bear a proportionate cost of facility improvements necessitated by the development in order to maintain adopted level of service standards. This objective shall be made measurable through its implementing policies.

**Policy 1.3.1** On November 10, 1998, and on January 24, 2004, Wellington adopted or amended impact fees and on March 1, 1999, commenced collecting those fees for all

new construction. Wellington will continue to collect impact fees to ensure that future development bears a proportionate cost of facility development.

**Objective 1.4** Wellington shall demonstrate its ability to provide or require provision of the needed improvements identified in this plan and to manage the land development process so that public facility needs created by previously issued development orders or future development orders do not exceed the ability of Wellington to fund or require these improvements. This objective shall be made measurable through its implementing policies.

**Policy 1.4.1** Concurrency management system formulas shall include the public facility demands to be created by “committed” development and the capital improvement schedule shall include the project implications of such committed development to assure facilities are provided concurrent with the impact of development.

**Policy 1.4.2** Wellington shall not give development approval to any new construction, redevelopment or renovation project which creates a need for new or expanded public capital improvement unless the project pays its proportional share of the costs of these improvements which shall be at least equal to the impacts of the project.

**Policy 1.4.3** Wellington shall maintain and improve as part of the land development code a concurrency management system. The concurrency management system shall specify that no development permit shall be issued unless: 1) the public facilities necessitated by a development (in order to meet level of service standards specified in the Traffic Circulation, Recreation and Open Space and Infrastructure Policies) are in place; or 2) the development permit is conditioned on an assurance that the necessary facilities will be in place concurrent with the impact of development. The requirement that no development permit shall be issued unless public facilities necessitated by the project are in place concurrent with the impacts of development shall be effective immediately.

**Policy 1.4.4** For public school facilities, when a development includes a residential component, the developer shall provide Wellington a determination of capacity by the School District of Palm Beach County showing that the proposed development will meet the public school facilities level of service. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or an immediately adjacent CSA. A determination by the School District is not required for existing single-family lots of record, in accordance with the Public School Facilities Policy 1.1-h and Capital Improvement Element. Concurrency management for public schools shall be consistent with the requirements of the Public School Facilities Element of this Comprehensive Plan.

## **CAPITAL IMPROVEMENT ELEMENT IMPLEMENTATION SYSTEMS**

**Five-Year Schedule of Capital Improvements:** Wellington shall identify a schedule of Capital Improvements. Exhibit CIE 1 of the Capital Improvements Element is the current (2014-15 fiscal budget year) schedule of improvements. Annually as part of Wellington’s budget review, the 5 year schedule of improvements shall be reviewed including the Palm

Beach County School District's most recently adopted 5 Year Plan. The Palm Beach County School District's 5 Year Capital Improvement schedule for the current fiscal year (2014-2015) is reflected in CIE Exhibit "2". Any necessary updates to the schedule shall be adopted by resolution of Wellington's Council. Exhibit CIE 1 and CIE 2 shall be revised in accordance with the annually adopted resolution.

Other Programs: Other principal programs needed to implement this Element are as follows:

- (1) Continued annual capital programming and budgeting including use of the project selection criteria contained in Policy 1.1.
- (2) Continued annual review and revision of this element.
- (3) Enactment and enforcement of land development code provisions to assure conformance to the "concurrency" requirements relative to development orders, levels of service and public facility timing as outlined below.

Monitoring and Evaluation: The Wellington Manager or designee shall annually prepare a status report on this Capital Improvement Element for submittal to Wellington Council. The primary purpose shall be to update the five-year schedule including the basis for the next year's capital budget. The project evaluation criteria shall be used in the project list review and special attention shall be devoted to maintenance of the level of service standards. This entire evaluation process shall be integrated into Wellington's annual budget process.

Concurrency Management: Concurrency management shall be implemented as articulated in Capital Improvement Element Policy 1.4.3 and as indicated in the adopted Capital Improvements Plan Implementation Program & Concurrency Management System below.

## **MONITORING, UPDATING AND EVALUATION PROCEDURES**

**Revised Objectives and Policies:** As a part of this EAR process, amendments to the goals, measurable objectives and policies based upon the above review, focusing on the 2014-2019 period but also including longer term objectives. The citizen participation procedures required by Florida law shall be used in amending the Plan.

<b>CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM &amp; CONCURRENCY MANAGEMENT SYSTEM</b>
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To ensure the implementation of the adopted Comprehensive Plan, Wellington has developed the following program to ensure implementation of the capital improvement plan outlined in the Capital Improvement Element, and that the facilities and services needed to support development be concurrent with the impacts of such development.

## Definitions

- (1) Concurrency - means that the necessary public facilities and services to maintain the adopted level of service standards are available or will be in place when impacts of the development occur.
- (2) Concurrency Management System - means the procedures and/or process that Wellington will utilize to assure that no development orders and permits will be issued which result in a reduction of the adopted level of service standards at the time that the development occurs.
- (3) Land Development Order - means any order granting, denying, or granting with conditions an application for a building permit, zoning permit, subdivision approval, rezoning, conditional use, variance or any other official action of Wellington having the effect of permitting the development of the land.

The system as defined herein is known as Wellington's Concurrency Management System. The following facilities are included in the system: roadways, potable water, sanitary sewer, solid waste, solid waste recycling and collection, drainage and recreation. Wellington has direct control over local roadways, potable water, sanitary sewer, solid waste recycling and collection services, and drainage and recreation facilities. Palm Beach County is responsible for arterial roadways.

## CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM

Wellington will annually prepare an updated five-year schedule of capital improvements. As part of the process, it shall include a review and analysis of Wellington's financial condition and shall include an updated projection of revenues which takes into account any changes in potential revenue sources that had been anticipated to fund scheduled improvements. In addition, it will incorporate any new capital improvements needs that have arisen since the last update. The analysis shall also include a discussion of any change in improvement prioritization.

**Five-Year Evaluation.** The required five-year evaluation and appraisal report shall address the implementation of the goals, objectives and policies of the Capital Improvement Element.

## CONCURRENCY MANAGEMENT SYSTEM

**Facility Capacity Determinations:** The determination that there is adequate facility capacity for a proposed project shall be based on a formulation such as  $(A + B) \text{ minus } (C + D + E)$  shall be greater than zero, where

- (A) Equals the total **design capacity** of existing facilities;
- (B) Equals the total **design capacity** of any **planned new facilities** that will become available concurrent with the impact of the proposed development;
- (C) Equals existing demand on facilities measured as traffic volumes, sewer and water flows or population;
- (D) Equals committed demand from approved projects that are not yet constructed; and
- (E) Equals the demand anticipated to be created by a proposed project.

**Criteria for Measuring the Design Capacity of Existing and Planned New Facilities:** The design capacity of existing and planned new facilities shall be determined as follows:

- (1) Sewage: the capacity of Wellington's sewage treatment system.
- (2) Water: the capacity of Wellington's water treatment and storage system.
- (3) Solid Waste: the capacity of Wellington's disposal system.
- (4) Drainage: The on-site detention capability and/or storm sewer capacity.

- (5) Roadways: The standard for measuring highway capacities shall be the Florida DOT Table of Generalized Two-Way Peak Hour Volumes for Urbanized Areas or other techniques that are compatible to the maximum extent feasible with FDOT standards and guidelines. The measurement of capacity may also be determined by engineering studies, provided that analysis techniques are technically sound and acceptable to the Wellington Engineer.
- (6) Recreation: Measurement shall be based on recreation data in the Comprehensive Plan plus the latest Wellington population estimate with any necessary interpretation provided by the Wellington Manager or designee thereof.
- (7) Transit: The County Transit Agency bus schedules for routes within Wellington.
- (8) Public Schools: The School District of Palm Beach County shall determine whether the level of service for public school facilities can be achieved and maintained.

**Criteria for Counting the Capacity of Planned New Facilities:** The capacity of planned new facilities may be counted only if one or more of the following can be demonstrated:

Facilities counted for water, sewer, solid waste and drainage: 1) the necessary facilities are in place and available at the time a certificate of occupancy is issued, or 2) such approval is issued subject to the condition that the necessary facilities will be in place and available when the impacts of development occur, or 3) the new facilities are guaranteed in an enforceable development agreement to be in place when the impacts of development occur. An enforceable development agreement may include, but is not limited to, development agreements pursuant to Section 163.3220, Florida Statutes, or an agreement or development order pursuant to Chapter 380, Florida Statutes (the Development of Regional Impact Authorization).

Facilities counted for recreation: 1) the same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to one year after issuance of a certificate of occupancy; or 2) the new facilities are the subject of a binding executed contract for the construction to be completed within one year of the time the certificate of occupancy is issued.

Facilities counted for traffic: The same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to three years after approval date.

Facilities counted for public schools: 1) the construction of the facilities or provisions of services is the subject of a binding and guaranteed contract for the time that the Development Order is issued with School District of Palm Beach County; or 2) the phasing and construction of the improvements are made binding conditions of approval of the Development Order or Development Permit; or 3) construction appropriations are specified within the first three years of the most recently approved School District of



Palm Beach County Six Year Capital Improvement Schedule, as reflected in Public Education Element which shall reflect the addition of FISH capacity for each school as shown in Appendix A Concurrency Service Area Table; or 4) in accordance with Policy 1.4.4 and upholding the exception detailed therein, prior to issuance of a Development Order/permit, the School District of Palm Beach County shall determine that the level of service for public school facilities can be achieved and maintained. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or in an immediately adjacent CSA.

Population utilized: Capacity computations shall be based on the latest population enumeration or estimate for level of service standards, which are based on population.

**Responsibility for Concurrency Monitoring System:** The manager or designee thereof shall be responsible for monitoring facility capacities and development activity to ensure that the concurrency management system data base is kept current, *i.e.*, includes all existing and committed development. This database shall be used to systematically update the formulas used to assess projects. An annual report shall be prepared.

**Capacity Reservation:** Any development permit application, which includes a specific plan for development, including densities and intensities, shall require a concurrency review. Compliance will be finally calculated and capacity reserved at the time of final action on a design review or building permit if no design review is required or enforceable developer agreement. Applications for development permits shall be chronologically logged upon approval to determine rights to available capacity. A capacity reservation shall be valid for a time to be specified in the land development code; if construction is not initiated during this period, the reservation shall be terminated.

**Project Impact or Demand Measurement:** The concurrency management user's procedural guide (a supplement to the land development code) will contain the formulas for calculating compliance, plus tables which provide generation rates for water use, sewer use, solid waste and traffic, by land use category. Alternative methods acceptable to the Wellington Manager or designee thereof may also be used by the applicant. For example, traffic generation may be based upon the Institute of Transportation Engineer's "Trip Generation" manual.

**Table CIE 1 - Wellington Capital Improvement Plan 5 years: 2019/2020 through 2024/2025 Level of Service Projects**

<b>Project</b>	<b>Location</b>	<b>Description</b>	<b>Funding Year</b>	<b>Funding Source</b>	<b>Funding Status</b>	<b>Budget</b>
<b>ACME 10 Year Flood Mitigation Program</b>	Canals: C2, C8, C9, C24, C13 Roadways: Forest Hill Blvd, Wellington Trace East	Improved conveyance and roadway drainage.	FY 2020-2024	Drainage Assessments	Committed	\$3,700,000
<b>Village Park Field Improvements</b>	Park Fields #6, #7, and #21 will be rebuilt and improved.	Improvements to fields and major equipment additions to ensure the quality standard of recreational programs and facilities.	FY 2020-2024	General Fund Revenues	Committed	\$1,930,000
<b>Utilities General Facilities Improvements</b>	Village wide	System wide water and wastewater renewal, replacement, and expansion projects	FY 2018 - 2021	Utility Operating Revenues	Committed	\$70,000,000
<b>Neighborhood Parks Program</b>	Essex Park and Brampton	Additional amenities at Essex Park and Brampton	FY 2020-2024	General Fund Revenues	Committed	\$1,350,000
<b>Multi-modal Trails</b>	South Shore to Santa Barbara	Yellow Trail expansion	FY 2020-2024	General Fund Revenues	Committed	\$1,625,000
<b>Safe Neighborhoods</b>	Tiger Shark Cove	Install basketball court, sidewalks and crossings	FY 2020	General Fund Revenues	Committed	\$142,000
<b>Sheriff Substation</b>	Greenbriar Boulevard	Planning, design and Construction	FY 2020-2024	General Fund Revenues	Committed	\$6,600,000
<b>Multi-use Paths and Bike Lanes</b>	Big Blue Trace and Aero Club Drive	Widening path on Big Blue Trace and adding bike lane on Aero Club Drive	FY 2020-2024	Gas Tax and Road Impact	Committed	\$3,730,000

Table CIE 2 - School District of Palm Beach County Capital Improvement Schedule

FY 2020 - 2029 Capital Plan

Adopted September 4, 2019

## Summary of Appropriations

Category	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020 - 2024	FY 2025 - 2029	FY 2020 - 2029
<b>Construction Projects</b>										
Addition and Remodeling Projects	\$ 21,039,177	\$ 48,723,035	\$ 69,762,212	\$ 20,650,000	\$ 9,900,000	\$ -	\$ -	\$ 100,312,212	\$ 50,906,806	\$ 151,219,018
Modernization and Replacement Projects	24,689,724	118,659,537	143,349,261	76,638,133	45,881,032	-	-	265,868,426	-	265,868,426
New Schools	100,425	19,190,084	19,290,509	160,653,050	-	-	-	179,943,559	152,755,052	332,698,611
<b>Subtotal Construction Projects</b>	<b>45,829,325</b>	<b>186,572,656</b>	<b>232,401,982</b>	<b>257,941,183</b>	<b>55,781,032</b>	<b>-</b>	<b>-</b>	<b>546,124,197</b>	<b>203,661,858</b>	<b>749,786,055</b>
<b>Other Items</b>										
Site Acquisition	2,467,240	5,330,000	7,797,240	500,000	11,660,000	500,000	500,000	20,957,240	1,500,000	22,457,240
Capital Contingency	25,278,725	20,353,805	45,632,530	-	6,068,941	-	6,720,155	58,421,626	93,264,684	151,686,310
Reserve for Future Years	-	9,654,356	9,654,356	4,881,991	4,667,682	-	8,428,282	27,632,310	28,711,538	56,343,848
Sales Tax Interest Reserves	5,144,175	-	5,144,175	-	-	-	-	5,144,175	-	5,144,175
Sales Tax Reserves	-	8,000,000	8,000,000	4,003,250	4,237,665	-	-	16,240,915	33,507,315	49,748,230
<b>Subtotal Other Items</b>	<b>32,890,140</b>	<b>43,338,161</b>	<b>76,228,301</b>	<b>9,385,241</b>	<b>26,634,288</b>	<b>500,000</b>	<b>15,648,437</b>	<b>128,396,266</b>	<b>156,983,537</b>	<b>285,379,804</b>
<b>Non-Construction</b>										
Charter School Capital Outlay - State	-	10,654,617	10,654,617	-	-	-	-	10,654,617	-	10,654,617
Charter School Capital Outlay - Local	-	-	-	10,870,545	11,096,196	11,331,570	11,571,937	44,870,248	61,380,506	106,250,754
Equipment	1,529,938	2,808,000	4,337,938	2,375,000	2,375,000	2,375,000	2,375,000	13,837,938	11,875,000	25,712,938
Facility Renewal	227,280,286	118,455,170	345,735,456	93,569,316	136,825,761	79,836,746	26,049,985	682,017,264	205,530,556	887,547,820
Facilities	23,490,575	39,355,856	62,846,431	28,435,496	12,475,000	29,975,000	29,325,000	163,056,927	92,625,000	255,681,927
Security	24,007,896	14,577,958	38,585,854	369,800	369,800	369,800	369,800	40,065,054	1,889,000	41,954,054
Education Technology	1,283,259	24,575,688	25,858,947	8,916,200	1,205,000	5,672,370	8,832,000	50,484,517	29,857,560	80,342,077
Technology	18,819,125	30,112,345	48,931,470	25,258,408	36,346,021	30,174,353	25,879,913	166,590,165	137,648,329	304,238,494
Transportation	3,935,200	19,382,911	23,318,111	8,412,289	13,097,600	13,097,600	13,097,600	71,023,200	65,488,000	136,511,200
<b>Subtotal Non-Construction Projects</b>	<b>300,346,279</b>	<b>259,922,544</b>	<b>560,268,824</b>	<b>178,207,053</b>	<b>213,790,378</b>	<b>172,832,439</b>	<b>117,501,235</b>	<b>1,242,599,929</b>	<b>606,293,951</b>	<b>1,848,893,880</b>
<b>Transfers to General Fund</b>										
Property and Flood Insurance	-	10,350,000	10,350,000	10,350,000	10,350,000	10,350,000	10,350,000	51,750,000	51,750,000	103,500,000
Equipment Maintenance	-	5,024,891	5,024,891	5,248,000	5,248,000	5,235,000	5,235,000	25,990,891	26,175,000	52,165,891
Facilities Maintenance	-	50,315,712	50,315,712	52,208,393	54,513,179	59,779,225	59,776,213	276,592,722	451,987,187	728,579,909
Security Maintenance	-	2,896,784	2,896,784	2,300,277	2,300,277	2,218,928	2,300,277	12,016,543	11,501,385	23,517,928
Education Technology Maintenance	-	2,062,096	2,062,096	1,904,041	2,394,041	2,444,041	2,444,041	11,248,260	12,220,205	23,468,465
Technology Maintenance	-	24,582,199	24,582,199	26,580,689	28,083,066	29,661,433	35,619,676	144,527,063	186,995,952	331,523,015
Transportation Maintenance	-	7,866,461	7,866,461	7,901,595	7,901,595	7,901,595	7,901,595	39,472,841	39,507,975	78,980,816
<b>Subtotal Transfers to General Fund</b>	<b>-</b>	<b>103,098,143</b>	<b>103,098,143</b>	<b>106,492,995</b>	<b>110,790,158</b>	<b>117,590,222</b>	<b>123,626,802</b>	<b>561,598,320</b>	<b>780,137,704</b>	<b>1,341,736,024</b>
<b>Transfers to Debt Service</b>										
Debt Service	-	161,521,428	161,521,428	182,498,363	185,780,363	185,755,866	176,978,000	892,534,020	916,733,000	1,809,267,020
<b>Subtotal Transfers to Debt Service</b>	<b>-</b>	<b>161,521,428</b>	<b>161,521,428</b>	<b>182,498,363</b>	<b>185,780,363</b>	<b>185,755,866</b>	<b>176,978,000</b>	<b>892,534,020</b>	<b>916,733,000</b>	<b>1,809,267,020</b>
<b>Total Capital Budget</b>	<b>\$ 379,065,745</b>	<b>\$ 754,452,932</b>	<b>\$ 1,133,518,677</b>	<b>\$ 734,524,835</b>	<b>\$ 592,776,219</b>	<b>\$ 476,678,527</b>	<b>\$ 433,754,474</b>	<b>\$ 3,371,252,732</b>	<b>\$ 2,663,810,051</b>	<b>\$ 6,035,062,783</b>
<b>Total Capital Revenues</b>	<b>\$ 379,065,745</b>	<b>\$ 754,452,932</b>	<b>\$ 1,133,518,677</b>	<b>\$ 734,524,835</b>	<b>\$ 592,776,219</b>	<b>\$ 476,678,527</b>	<b>\$ 433,754,474</b>	<b>\$ 3,371,252,732</b>	<b>\$ 2,663,810,051</b>	<b>\$ 6,035,062,783</b>
<b>Variance</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0</b>	<b>\$ 0</b>

## CAPITAL IMPROVEMENTS ELEMENT

**FY 2020 - 2029 Capital Plan**  
**Adopted September 4, 2019**

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Construction Projects</b>										
<b>Addition and Remodeling Projects</b>										
Adult Education Center Parking Lot	\$ 2,736,493	\$ -	\$ 2,736,493	\$ -	\$ -	\$ -	\$ -	\$ 2,736,493	\$ -	\$ 2,736,493
Citrus Cove ES Core Expansion	-	5,012,920	5,012,920	-	-	-	-	5,012,920	-	5,012,920
Core Renovations	-	-	-	5,000,000	-	-	-	5,000,000	25,000,000	30,000,000
Del Prado ES Core Expansion	-	5,000,000	5,000,000	-	-	-	-	5,000,000	-	5,000,000
Delray Full Service Center Remodel & Fields for Village Academy (ref) (2021)	-	1,000,000	1,000,000	9,000,000	-	-	-	10,000,000	-	10,000,000
FHESC - School Police Administration (ASAP)	-	2,626,140	2,626,140	-	-	-	-	2,626,140	-	2,626,140
Forest Hill HS Addition (tbd - contingent on land acquisition City)	143,186	-	143,186	-	-	-	-	143,186	25,906,806	26,049,992
Forest Hill HS Parking Lot (ref) (2020)	640,250	575,232	1,215,482	-	-	-	-	1,215,482	-	1,215,482
Future School Capacity Projects	453,621	-	453,621	-	-	-	-	453,621	-	453,621
Jupiter HS Modular Addition (2021)	-	6,650,000	6,650,000	-	-	-	-	6,650,000	-	6,650,000
Old Adult Education Site Demo (landbank)	-	-	-	-	900,000	-	-	900,000	-	900,000
Old DD Eisenhower ES - Demo / restore (ref)	1,628,336	-	1,628,336	-	-	-	-	1,628,336	-	1,628,336
Old Gove ES - Demo / landbank (ref)	1,992,124	-	1,992,124	-	-	-	-	1,992,124	-	1,992,124
Old Plumosa ES - Demo / landbank (ref)	1,977,427	-	1,977,427	-	-	-	-	1,977,427	-	1,977,427
Old Plumosa ES - Remodel for South Intensive (2020)	-	4,806,000	4,806,000	-	-	-	-	4,806,000	-	4,806,000
Plumosa School of Arts Expansion to K-8 (ref) (2021)	-	18,052,743	18,052,743	-	-	-	-	18,052,743	-	18,052,743
Riviera Beach Prep Remodel (ref) (2024)	987,532	-	987,532	-	-	-	-	987,532	-	987,532
Roosevelt Full Service Center Remodel (ST) (2023)	939,842	-	939,842	-	9,000,000	-	-	9,939,842	-	9,939,842
School Police Substations	-	-	-	5,450,000	-	-	-	5,450,000	-	5,450,000
Seminole Trails ES Core Expansion	-	5,000,000	5,000,000	-	-	-	-	5,000,000	-	5,000,000
Sunset Palms 6-8 Modular Addition (2021)	-	-	-	-	-	-	-	-	-	-
Village Academy Kitchen Expansion (ref)	-	-	-	1,200,000	-	-	-	1,200,000	-	1,200,000
West Tech Campus HVAC Modifications (ref)	-	-	-	-	-	-	-	-	-	-
West Tech Campus Modifications (ST) (2021)	9,540,366	-	9,540,366	-	-	-	-	9,540,366	-	9,540,366
<b>Total Addition and Remodeling Projects</b>	<b>21,039,177</b>	<b>48,723,035</b>	<b>69,762,212</b>	<b>20,650,000</b>	<b>9,900,000</b>	<b>-</b>	<b>-</b>	<b>100,312,212</b>	<b>50,906,806</b>	<b>151,219,018</b>

**FY 2020 - 2029 Capital Plan**  
**Adopted September 4, 2019**

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Construction Projects (cont'd)</b>										
<b>Modernization and Replacement Projects</b>										
Addison Mizner K-8 Modernization (ref) (08/21)	-	41,004,535	41,004,535	-	-	-	-	41,004,535	-	41,004,535
Adult Education Center Replacement	12,539,716	-	12,539,716	-	-	-	-	12,539,716	-	12,539,716
Grove Park ES Modernization (ref) (8/22)	1,082	4,470,442	4,471,524	17,888,558	-	-	-	22,360,082	-	22,360,082
Melaleuca ES Modernization (ref) (8/22)	2,320,547	3,200,000	5,520,547	27,830,562	-	-	-	33,351,109	-	33,351,109
Pine Grove ES Modernization (ref) (8/23)	3,441	-	3,441	2,400,000	18,117,925	-	-	20,521,366	-	20,521,366
Transportation - North Modernization (ST) (2023)	1,437,500	-	1,437,500	11,000,000	-	-	-	12,437,500	-	12,437,500
Transportation - West Central (ST) (2022)	-	-	-	2,500,000	-	-	-	2,500,000	-	2,500,000
Transportation - South Modernization (ST) (2022)	1,437,500	-	1,437,500	11,000,000	-	-	-	12,437,500	-	12,437,500
Transportation - Belvedere (ST) (2021)	6,949,938	5,537,597	12,487,535	-	-	-	-	12,487,535	-	12,487,535
Verde K-8 Modernization (ref) (08/20)	-	42,978,754	42,978,754	-	-	-	-	42,978,754	-	42,978,754
Washington ES Modernization (ref) (8/21)	-	21,468,210	21,468,210	-	-	-	-	21,468,210	-	21,468,210
Wynnebrook ES Modernization (ref) (8/23)	-	-	-	4,019,013	27,763,107	-	-	31,782,120	-	31,782,120
<b>Total Modernizations and Replacements</b>	<b>24,689,724</b>	<b>118,659,537</b>	<b>143,349,261</b>	<b>76,638,133</b>	<b>45,881,032</b>	-	-	<b>265,868,426</b>	-	<b>265,868,426</b>
<b>New Schools</b>										
Boca Raton Area ES (05-C) (ref) ( 08/22)	-	2,798,784	2,798,784	27,601,216	-	-	-	30,400,000	-	30,400,000
Greater WPB/Lake Worth Area HS (03-000) (ref) (8/23)	100,425	9,391,300	9,491,725	95,458,700	-	-	-	104,950,425	-	104,950,425
Scripps/Gardens Area ES (04-A) (ref) (8/2027)	-	-	-	-	-	-	-	-	29,885,542	29,885,542
Sunset Palms Middle (17-PP) (8/2023)	-	7,000,000	7,000,000	37,593,134	-	-	-	44,593,134	-	44,593,134
West Acreage Area ES (15-A) (ref) (8/2027)	-	-	-	-	-	-	-	-	29,885,542	29,885,542
Western Communities HS (16-AAA) (ref) (8/2028)	-	-	-	-	-	-	-	-	92,983,968	92,983,968
<b>Total New Schools</b>	<b>100,425</b>	<b>19,190,084</b>	<b>19,290,509</b>	<b>160,653,050</b>	-	-	-	<b>179,943,559</b>	<b>152,755,052</b>	<b>332,698,611</b>
<b>Total Construction Projects</b>	<b>45,829,325</b>	<b>186,572,656</b>	<b>232,401,982</b>	<b>257,941,183</b>	<b>55,781,032</b>	-	-	<b>546,124,197</b>	<b>203,661,858</b>	<b>749,786,055</b>

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan  
Adopted September 4, 2019

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Other Items</b>										
<b>Transfer for Debt Service</b>										
Payments for Bus Lease 2015	-	1,475,000	1,475,000	-	-	-	-	1,475,000	-	1,475,000
Payments for Bus Lease 2016	-	1,450,000	1,450,000	725,000	-	-	-	2,175,000	-	2,175,000
Payments for Equipment Lease 2015 (HVAC)	-	1,490,065	1,490,065	-	-	-	-	1,490,065	-	1,490,065
Payments for Equipment Lease 2018 (HVAC)	-	3,806,363	3,806,363	3,806,363	3,806,363	3,782,866	-	15,201,955	-	15,201,955
Payments for Equipment Lease 2019 (HVAC)	-	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	16,500,000	-	16,500,000
Payments for Equipment Lease 2020 (HVAC)	-	-	-	3,300,000	3,300,000	3,300,000	3,300,000	13,200,000	3,300,000	16,500,000
Payments for Equipment Lease 2020 (Computers)	-	-	-	5,000,000	5,000,000	5,000,000	-	15,000,000	-	15,000,000
Payments for Certificates of Participation	-	139,400,000	139,400,000	139,367,000	139,374,000	139,373,000	139,378,000	696,892,000	695,933,000	1,392,825,000
Payments for Certificates of Participation new	-	10,600,000	10,600,000	27,000,000	31,000,000	31,000,000	31,000,000	130,600,000	217,500,000	348,100,000
<b>Total Transfer for Debt Service</b>	<b>-</b>	<b>161,521,428</b>	<b>161,521,428</b>	<b>182,498,363</b>	<b>185,780,363</b>	<b>185,755,866</b>	<b>176,978,000</b>	<b>892,534,020</b>	<b>916,733,000</b>	<b>1,809,267,020</b>
<b>Site Acquisition</b>										
Site Acquisition	1,467,240	4,830,000	6,297,240	-	-	-	-	6,297,240	-	6,297,240
Site Acquisition (ref)	-	-	-	-	11,160,000	-	-	11,160,000	-	11,160,000
Facility Leases (ref)	1,000,000	500,000	1,500,000	500,000	500,000	500,000	500,000	3,500,000	1,500,000	5,000,000
<b>Total Site Acquisition</b>	<b>2,467,240</b>	<b>5,330,000</b>	<b>7,797,240</b>	<b>500,000</b>	<b>11,660,000</b>	<b>500,000</b>	<b>500,000</b>	<b>20,957,240</b>	<b>1,500,000</b>	<b>22,457,240</b>
<b>Contingency</b>										
Capital Contingency	24,979,726	20,353,805	45,333,531	-	6,068,941	-	6,720,155	58,122,627	93,264,684	151,387,311
Reserve for Future Years	-	9,654,356	9,654,356	4,881,991	4,667,682	-	8,428,282	27,632,310	28,711,538	56,343,848
Restricted Reserve	298,999	-	298,999	-	-	-	-	298,999	-	298,999
Sales Tax Interest and Debt Service (ST)	5,144,175	-	5,144,175	-	-	-	-	5,144,175	-	5,144,175
Sales Tax Reserves (ST)	-	8,000,000	8,000,000	4,003,250	4,237,665	-	-	16,240,915	33,507,315	49,748,230
<b>Total Contingency</b>	<b>30,422,900</b>	<b>38,008,161</b>	<b>68,431,061</b>	<b>8,885,241</b>	<b>14,974,288</b>	<b>-</b>	<b>15,148,437</b>	<b>107,439,026</b>	<b>155,483,537</b>	<b>262,922,563</b>
<b>Total Other Items</b>	<b>32,890,140</b>	<b>204,859,589</b>	<b>237,749,729</b>	<b>191,883,604</b>	<b>212,414,651</b>	<b>186,255,866</b>	<b>192,626,437</b>	<b>1,020,930,286</b>	<b>1,073,716,537</b>	<b>2,094,646,824</b>

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan  
Adopted September 4, 2019

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Non-Construction Projects and Transfers</b>										
<b>Required Non-Construction Payments</b>										
<b>Capital Projects:</b>										
Charter School Capital Outlay - State	-	10,654,617	10,654,617	-	-	-	-	10,654,617	-	10,654,617
Charter School Capital Outlay - Local	-	-	-	10,870,545	11,096,196	11,331,570	11,571,937	44,870,248	61,380,506	106,250,754
<b>Subtotal Equipment Capital Projects</b>	-	<b>10,654,617</b>	<b>10,654,617</b>	<b>10,870,545</b>	<b>11,096,196</b>	<b>11,331,570</b>	<b>11,571,937</b>	<b>55,524,865</b>	<b>61,380,506</b>	<b>116,905,371</b>
<b>Transfers to General Fund:</b>										
Flood Insurance	-	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	3,500,000
Property Insurance	-	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	50,000,000	50,000,000	100,000,000
<b>Subtotal Required Transfers</b>	-	<b>10,350,000</b>	<b>10,350,000</b>	<b>10,350,000</b>	<b>10,350,000</b>	<b>10,350,000</b>	<b>10,350,000</b>	<b>51,750,000</b>	<b>51,750,000</b>	<b>103,500,000</b>
<b>Total Required Non-Construction Payments</b>	-	<b>21,004,617</b>	<b>21,004,617</b>	<b>21,220,545</b>	<b>21,446,196</b>	<b>21,681,570</b>	<b>21,921,937</b>	<b>107,274,865</b>	<b>113,130,506</b>	<b>220,405,371</b>
<b>Equipment</b>										
<b>Capital Projects:</b>										
AV Equipment Replacement Fund	56,171	200,000	256,171	200,000	200,000	200,000	200,000	1,056,171	1,000,000	2,056,171
Choice Furnishings	149,246	125,000	274,246	125,000	125,000	125,000	125,000	774,246	625,000	1,399,246
County-Wide Equipment (FF&E)	1,280,833	550,000	1,830,833	550,000	550,000	550,000	550,000	4,030,833	2,750,000	6,780,833
Musical Instruments	43,688	1,500,000	1,543,688	1,500,000	1,500,000	1,500,000	1,500,000	7,543,688	7,500,000	15,043,688
TEN Equipment	-	433,000	433,000	-	-	-	-	433,000	-	433,000
<b>Subtotal Equipment Capital Projects</b>	<b>1,529,938</b>	<b>2,808,000</b>	<b>4,337,938</b>	<b>2,375,000</b>	<b>2,375,000</b>	<b>2,375,000</b>	<b>2,375,000</b>	<b>13,837,938</b>	<b>11,875,000</b>	<b>25,712,938</b>
<b>Transfers to General Fund:</b>										
Transfer for Copier Maintenance	-	4,479,891	4,479,891	5,013,000	5,013,000	5,000,000	5,000,000	24,505,891	25,000,000	49,505,891
Transfer for Equipment Maintenance	-	435,000	435,000	125,000	125,000	125,000	125,000	935,000	625,000	1,560,000
Transfer for Library Software Support	-	110,000	110,000	110,000	110,000	110,000	110,000	550,000	550,000	1,100,000
<b>Subtotal Equipment Transfers</b>	-	<b>5,024,891</b>	<b>5,024,891</b>	<b>5,248,000</b>	<b>5,248,000</b>	<b>5,235,000</b>	<b>5,235,000</b>	<b>25,990,891</b>	<b>26,175,000</b>	<b>52,165,891</b>
<b>Total Equipment</b>	<b>1,529,938</b>	<b>7,832,891</b>	<b>9,362,829</b>	<b>7,623,000</b>	<b>7,623,000</b>	<b>7,610,000</b>	<b>7,610,000</b>	<b>39,828,829</b>	<b>38,050,000</b>	<b>77,878,829</b>

## CAPITAL IMPROVEMENTS ELEMENT

**FY 2020 - 2029 Capital Plan**  
**Adopted September 4, 2019**

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Non-Construction Projects and Transfers (cont'd)</b>										
<b>Facility Renewal Projects</b>										
Facility Renewal Projects (ST)	227,280,286	118,455,170	345,735,456	93,569,316	136,825,761	79,836,746	26,049,985	682,017,264	205,530,556	887,547,820
<b>Total Facility Renewal Projects</b>	<b>227,280,286</b>	<b>118,455,170</b>	<b>345,735,456</b>	<b>93,569,316</b>	<b>136,825,761</b>	<b>79,836,746</b>	<b>26,049,985</b>	<b>682,017,264</b>	<b>205,530,556</b>	<b>887,547,820</b>
<b>Other Facility Projects</b>										
<b>Capital Projects:</b>										
Building Envelope	2,369,488	1,200,000	3,569,488	2,000,000	1,200,000	7,000,000	8,000,000	21,769,488	22,000,000	43,769,488
Compliance	617,828	-	617,828	-	-	2,000,000	2,000,000	4,617,828	4,000,000	8,617,828
Custodial Equipment	234,666	175,000	409,666	175,000	175,000	175,000	175,000	1,109,666	875,000	1,984,666
Environmental Services	213,028	3,330,000	3,543,028	2,000,000	2,000,000	2,000,000	2,000,000	11,543,028	10,000,000	21,543,028
Fire Life Safety	2,080,464	1,200,000	3,280,464	2,000,000	2,000,000	5,000,000	5,000,000	17,280,464	16,000,000	33,280,464
HVAC - Chiller Replacements	1,987,804	16,719,320	18,707,124	16,119,320	-	5,000,000	5,000,000	44,826,444	10,000,000	54,826,444
HVAC - Jupiter Farms ES replacement	350,000	3,150,000	3,500,000	-	-	-	-	3,500,000	-	3,500,000
HVAC - WT Dwyer HS	1,340,810	760,000	2,100,810	-	-	-	-	2,100,810	-	2,100,810
Interlocal Agreements - Galaxy Wind Turbine	139,122	-	139,122	-	-	-	-	139,122	-	139,122
Interlocal Agreements-Jupiter HS	127,261	-	127,261	-	-	-	-	127,261	-	127,261
Interlocal Agreements-JFES sewer	930,000	1,161,000	2,091,000	-	-	-	-	2,091,000	-	2,091,000
Media Centers	349,455	-	349,455	-	-	-	-	349,455	-	349,455
Minor Projects	2,972,264	6,750,000	9,722,264	2,500,000	2,500,000	2,500,000	3,500,000	20,722,264	14,500,000	35,222,264
Portable Leasing	1,026,945	500,000	1,526,945	500,000	500,000	500,000	500,000	3,526,945	2,500,000	6,026,945
Playground Replacements	-	1,000,000	1,000,000	-	-	-	1,000,000	2,000,000	2,000,000	4,000,000
Portables - Existing Wooden	134,577	410,000	544,577	410,000	210,000	210,000	-	1,374,577	-	1,374,577
Relocatables - Relocation	2,211,991	2,000,000	4,211,991	2,441,176	2,500,000	2,500,000	2,000,000	13,653,167	10,000,000	23,653,167
Relocatables - Relocation Olympic Heights (8/22)	-	-	-	-	100,000	2,900,000	-	3,000,000	-	3,000,000
Relocatables - Relocation Omni MS	-	-	-	100,000	1,100,000	-	-	1,200,000	-	1,200,000
Relocatables - Relocation Spanish River HS (8/19-20)	4,902,989	-	4,902,989	-	-	-	-	4,902,989	-	4,902,989
Relocatables - Walkway Canopies	249,133	710,536	959,669	40,000	40,000	40,000	-	1,079,669	-	1,079,669
School Center Funds	79,860	290,000	369,860	-	-	-	-	369,860	-	369,860
Storm Recovery (FEMA)	816,799	-	816,799	-	-	-	-	816,799	-	816,799
Traffic Improvements	356,093	-	356,093	150,000	150,000	150,000	150,000	956,093	750,000	1,706,093
<b>Subtotal Other Facility Capital Projects</b>	<b>23,490,575</b>	<b>39,355,856</b>	<b>62,846,431</b>	<b>28,435,496</b>	<b>12,475,000</b>	<b>29,975,000</b>	<b>29,325,000</b>	<b>163,056,927</b>	<b>92,625,000</b>	<b>255,681,927</b>



**FY 2020 - 2029 Capital Plan**  
**Adopted September 4, 2019**

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Non-Construction Projects and Transfers (cont'd)</b>										
<b>Other Facility Projects (cont'd)</b>										
<b>Transfers to General Fund:</b>										
Transfer for Building Envelope Maintenance	-	1,219,520	1,219,520	2,219,520	2,219,520	2,219,520	2,219,520	10,097,600	11,097,600	21,195,200
Transfer for Capital Project Support	-	970,716	970,716	285,268	285,268	285,268	285,268	2,111,788	1,426,340	3,538,128
Transfer for Environmental Control	-	1,036,519	1,036,519	1,009,899	1,009,899	1,009,899	1,009,899	5,076,115	5,049,495	10,125,610
Transfer for Fire/Life/Safety	-	2,883,280	2,883,280	1,664,280	1,664,280	1,664,280	1,664,280	9,540,400	8,321,400	17,861,800
Transfer for Hurricane Prep	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	500,000
Transfer for Hurricane Irma Recovery	-	500,000	500,000	-	-	-	-	500,000	-	500,000
Transfer for HVAC Maintenance	-	3,886,560	3,886,560	4,000,000	4,000,000	2,436,060	2,436,060	16,758,680	17,180,300	33,938,980
Transfer for ITV Towers	-	96,000	96,000	106,000	106,000	106,000	106,000	520,000	530,000	1,050,000
Transfer for Maintenance of Fulton Holland	-	134,989	134,989	-	-	-	-	134,989	-	134,989
Transfer for Maintenance of Facilities	-	35,679,411	35,679,411	39,649,182	41,953,968	48,783,954	48,780,942	214,847,457	392,010,832	606,858,289
Transfer for Maintenance Projects	-	1,089,215	1,089,215	-	-	-	-	1,089,215	-	1,089,215
Transfer for Preventative Maintenance	-	2,769,502	2,769,502	3,224,244	3,224,244	3,224,244	3,224,244	15,666,478	16,121,220	31,787,698
<b>Subtotal Facilities Transfers</b>	-	<b>50,315,712</b>	<b>50,315,712</b>	<b>52,208,393</b>	<b>54,513,179</b>	<b>59,779,225</b>	<b>59,776,213</b>	<b>276,592,722</b>	<b>451,987,187</b>	<b>728,579,909</b>
<b>Total Facilities</b>	<b>23,490,575</b>	<b>89,671,568</b>	<b>113,162,143</b>	<b>80,643,889</b>	<b>66,988,179</b>	<b>89,754,225</b>	<b>89,101,213</b>	<b>439,649,649</b>	<b>544,612,187</b>	<b>984,261,836</b>
<b>Security</b>										
<b>Capital Projects:</b>										
ID Readers for Buses	-	288,000	288,000	-	-	-	-	288,000	-	288,000
Police Radio Systems	50,290	-	50,290	180,400	180,400	180,400	180,400	771,890	902,000	1,673,890
Security Enhancements	102,370	-	102,370	189,400	189,400	189,400	189,400	859,970	987,000	1,846,970
School Police Technology	315,444	-	315,444	-	-	-	-	315,444	-	315,444
Security Projects	2,689,491	-	2,689,491	-	-	-	-	2,689,491	-	2,689,491
Security Projects - Grant - Facilities	6,096,167	-	6,096,167	-	-	-	-	6,096,167	-	6,096,167
Security Projects - Grant - Charter Schools	448,274	-	448,274	-	-	-	-	448,274	-	448,274
Security Enhancements - ST - School Police	6,237,542	4,689,958	10,927,500	-	-	-	-	10,927,500	-	10,927,500
Security Projects - ST - Facilities	8,068,318	9,600,000	17,668,318	-	-	-	-	17,668,318	-	17,668,318
<b>Subtotal Security Projects</b>	<b>24,007,896</b>	<b>14,577,958</b>	<b>38,585,854</b>	<b>369,800</b>	<b>369,800</b>	<b>369,800</b>	<b>369,800</b>	<b>40,065,054</b>	<b>1,889,000</b>	<b>41,954,054</b>
<b>Transfers to General Fund:</b>										
Transfer for Security	-	2,896,784	2,896,784	2,300,277	2,300,277	2,218,928	2,300,277	12,016,543	11,501,385	23,517,928
<b>Subtotal Security Transfers</b>	-	<b>2,896,784</b>	<b>2,896,784</b>	<b>2,300,277</b>	<b>2,300,277</b>	<b>2,218,928</b>	<b>2,300,277</b>	<b>12,016,543</b>	<b>11,501,385</b>	<b>23,517,928</b>
<b>Total Security</b>	<b>24,007,896</b>	<b>17,474,742</b>	<b>41,482,638</b>	<b>2,670,077</b>	<b>2,670,077</b>	<b>2,588,728</b>	<b>2,670,077</b>	<b>52,081,597</b>	<b>13,390,385</b>	<b>65,471,982</b>

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan  
Adopted September 4, 2019

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Non-Construction Projects and Transfers (cont'd)</b>										
<b>Educational Technology</b>										
<b>Capital Projects:</b>										
Classroom Technology (ST)	1,198,156	24,575,688	25,773,844	8,906,200	1,195,000	5,662,370	8,822,000	50,359,414	29,807,560	80,166,974
Digital Divide	85,103	-	85,103	10,000	10,000	10,000	10,000	125,103	50,000	175,103
<b>Subtotal Education Technology Projects</b>	<b>1,283,259</b>	<b>24,575,688</b>	<b>25,858,947</b>	<b>8,916,200</b>	<b>1,205,000</b>	<b>5,672,370</b>	<b>8,832,000</b>	<b>50,484,517</b>	<b>29,857,560</b>	<b>80,342,077</b>
<b>Transfers to General Fund:</b>										
Transfer for Data Warehouse (9054)	-	1,671,508	1,671,508	1,605,409	2,005,409	2,005,409	2,005,409	9,293,144	10,027,045	19,320,189
Transfer for Data Warehouse (9229)	-	139,743	139,743	98,632	188,632	188,632	188,632	804,271	943,160	1,747,431
Transfer for Equipment Maintenance	-	250,845	250,845	200,000	200,000	250,000	250,000	1,150,845	1,250,000	2,400,845
<b>Subtotal Educational Technology Transfers</b>	<b>-</b>	<b>2,062,096</b>	<b>2,062,096</b>	<b>1,904,041</b>	<b>2,394,041</b>	<b>2,444,041</b>	<b>2,444,041</b>	<b>11,248,260</b>	<b>12,220,205</b>	<b>23,468,465</b>
<b>Total Educational Technology</b>	<b>1,283,259</b>	<b>26,637,784</b>	<b>27,921,043</b>	<b>10,820,241</b>	<b>3,599,041</b>	<b>8,116,411</b>	<b>11,276,041</b>	<b>61,732,777</b>	<b>42,077,765</b>	<b>103,810,542</b>
<b>Technology</b>										
<b>Capital Projects:</b>										
Back-End Infrastructure (ST)	866,926	-	866,926	-	1,300,000	7,489,800	-	9,656,726	-	9,656,726
Budget System	-	750,000	750,000	500,000	250,000	250,000	250,000	2,000,000	1,250,000	3,250,000
Bus Wi-Fi	-	1,200,000	1,200,000	-	-	-	-	1,200,000	-	1,200,000
CAFM	-	500,000	500,000	-	-	-	-	500,000	-	500,000
Computer Refresh (Leased)	-	-	-	15,000,000	-	-	-	15,000,000	-	15,000,000
Computer Refresh	382,715	15,398,616	15,781,331	758,102	11,402,214	9,943,356	15,286,116	53,171,119	92,009,640	145,180,759
Cyber & Network Security	3,060,529	5,700,000	8,760,529	3,700,000	700,000	1,725,000	1,700,000	16,585,529	18,200,000	34,785,529
Data Center Optimization	456,897	173,644	630,541	685,966	675,000	157,500	165,375	2,314,382	3,188,204	5,502,586
Back-End Infrastructure	2,745,845	1,050,000	3,795,845	800,000	-	2,560,200	550,000	7,706,045	4,000,000	11,706,045
Enterprise Software	350,008	1,600,000	1,950,008	200,000	200,000	200,000	250,000	2,800,008	1,400,000	4,200,008
Hardware/Software	234,480	85,085	319,565	89,340	93,807	98,497	103,422	704,631	564,685	1,269,316
Networks	3,368,542	1,150,000	4,518,542	1,150,000	9,460,300	5,481,600	2,690,600	23,301,042	1,068,300	24,369,342
Phone System Upgrade	100,000	100,000	200,000	100,000	3,100,000	-	100,000	3,500,000	500,000	4,000,000
Scanners (Replacement/Raptor)	-	111,000	111,000	25,000	25,000	25,000	25,000	211,000	210,000	421,000
School & District Servers (ST)	60,105	-	60,105	-	200,000	100,000	1,150,800	1,510,905	-	1,510,905
School Network Routers & Switches (ST)	48	-	48	-	5,439,700	43,400	1,209,400	6,692,548	4,507,500	11,200,048
School Phone Systems & PBX (ST)	3,376,456	-	3,376,456	-	1,400,000	100,000	-	4,876,456	-	4,876,456
School Sound Systems	-	744,000	744,000	650,000	600,000	500,000	500,000	2,994,000	2,500,000	5,494,000
Servers	1,201,624	50,000	1,251,624	100,000	-	-	399,200	1,750,824	750,000	2,500,824
Student System Replacement	1,197,952	1,500,000	2,697,952	1,500,000	1,500,000	1,500,000	1,500,000	8,697,952	7,500,000	16,197,952
Wireless Infrastructure (ST)	1,416,999	-	1,416,999	-	-	-	-	1,416,999	-	1,416,999
<b>Subtotal Technology Projects</b>	<b>18,819,125</b>	<b>30,112,345</b>	<b>48,931,470</b>	<b>25,258,408</b>	<b>36,346,021</b>	<b>30,174,353</b>	<b>25,879,913</b>	<b>166,590,165</b>	<b>137,648,329</b>	<b>304,238,494</b>

## CAPITAL IMPROVEMENTS ELEMENT

**FY 2020 - 2029 Capital Plan**  
**Adopted September 4, 2019**

Project Name	Ongoing Projects from FY 2019	FY 2020 New Appropriation	FY 2020 Total	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>Non-Construction Projects and Transfers (cont'd)</b>										
<b>Technology (cont'd)</b>										
<b>Transfers to General Fund:</b>										
Transfer for Application Systems	-	1,980,236	1,980,236	2,046,442	2,194,241	2,350,301	3,515,124	12,086,344	18,632,732	30,719,076
Transfer for Business Operating Systems	-	1,843,688	1,843,688	2,364,748	2,482,986	2,607,135	2,737,492	12,036,049	14,371,830	26,407,879
Transfer for CAFM	-	680,829	680,829	1,075,156	1,151,017	1,230,671	1,314,307	5,451,980	7,010,630	12,462,610
Transfer for Mass Notification System	-	199,805	199,805	163,875	163,875	163,875	163,875	855,305	819,375	1,674,680
Transfer for WCMS Web Content Mgmt Sys	-	129,156	129,156	129,156	129,156	129,156	129,156	645,780	645,780	1,291,560
Transfer for Mobile App	-	49,300	49,300	49,300	49,300	49,300	49,300	246,500	246,500	493,000
Transfer for ERP	-	4,008,184	4,008,184	3,475,219	3,698,980	3,933,929	5,180,625	20,296,937	27,198,280	47,495,217
Transfer for IT Security	-	794,578	794,578	1,402,142	1,476,173	1,553,905	1,635,524	6,862,322	8,606,120	15,468,442
Transfer for Portal Project	-	51,558	51,558	71,893	75,488	79,262	83,225	361,426	436,930	798,356
Transfer for Project Management Initiative	-	43,102	43,102	436,421	436,421	436,421	436,421	1,788,786	2,182,105	3,970,891
Transfer for School Center Admin Technology	-	348,815	348,815	789,154	828,612	870,043	913,545	3,750,169	4,796,110	8,546,279
Transfer for Secondary Tech Maintenance	-	3,303,546	3,303,546	3,953,480	4,151,154	4,358,712	4,576,647	20,343,539	24,027,400	44,370,939
Transfer for Strategic Initiatives	-	335,064	335,064	317,789	317,789	317,789	317,789	1,606,220	1,588,945	3,195,165
Transfer for System Lifecycle Mgmt Endpoint Security	-	757,266	757,266	944,375	1,006,593	1,071,923	1,440,519	5,220,676	7,562,725	12,783,401
Transfer for Technology Infrastructure	-	10,057,072	10,057,072	9,361,539	9,921,281	10,509,011	13,126,127	52,975,030	68,870,490	121,845,520
<b>Subtotal Technology Transfers</b>	-	<b>24,582,199</b>	<b>24,582,199</b>	<b>26,580,689</b>	<b>28,083,066</b>	<b>29,661,433</b>	<b>35,619,676</b>	<b>144,527,063</b>	<b>186,995,952</b>	<b>331,523,015</b>
<b>Total Technology</b>	<b>18,819,125</b>	<b>54,694,544</b>	<b>73,513,669</b>	<b>51,839,097</b>	<b>64,429,087</b>	<b>59,835,786</b>	<b>61,499,589</b>	<b>311,117,228</b>	<b>324,644,281</b>	<b>635,761,509</b>
<b>Transportation</b>										
<b>Capital Projects:</b>										
School Buses (ST)	24,287	13,782,911	13,807,198	4,412,289	9,097,600	9,097,600	9,097,600	45,512,287	18,195,200	63,707,487
School Buses	-	-	-	-	-	-	-	-	27,292,800	27,292,800
Support Vehicles (ST)	73,113	1,200,000	1,273,113	1,200,000	1,200,000	1,200,000	1,200,000	6,073,113	2,400,000	8,473,113
Support Vehicles	3,130,842	2,800,000	5,930,842	2,800,000	2,800,000	2,800,000	2,800,000	17,130,842	17,600,000	34,730,842
Transportation Equipment and Furnishings	706,438	900,000	1,606,438	-	-	-	-	1,606,438	-	1,606,438
Transportation GPS update	520	700,000	700,520	-	-	-	-	700,520	-	700,520
<b>Subtotal Transportation Projects</b>	<b>3,935,200</b>	<b>19,382,911</b>	<b>23,318,111</b>	<b>8,412,289</b>	<b>13,097,600</b>	<b>13,097,600</b>	<b>13,097,600</b>	<b>71,023,200</b>	<b>65,488,000</b>	<b>136,511,200</b>
<b>Transfers to General Fund:</b>										
Transfer for Contracted Transportation	-	1,975,000	1,975,000	1,500,000	1,500,000	1,500,000	1,500,000	7,975,000	7,500,000	15,475,000
Transfer for Transportation Maintenance	-	5,891,461	5,891,461	6,401,595	6,401,595	6,401,595	6,401,595	31,497,841	32,007,975	63,505,816
<b>Subtotal Transportation Transfers</b>	-	<b>7,866,461</b>	<b>7,866,461</b>	<b>7,901,595</b>	<b>7,901,595</b>	<b>7,901,595</b>	<b>7,901,595</b>	<b>39,472,841</b>	<b>39,507,975</b>	<b>78,980,816</b>
<b>Total Transportation</b>	<b>3,935,200</b>	<b>27,249,372</b>	<b>31,184,572</b>	<b>16,313,884</b>	<b>20,999,195</b>	<b>20,999,195</b>	<b>20,999,195</b>	<b>110,496,041</b>	<b>104,995,975</b>	<b>215,492,016</b>
Sub-total Non-Construction Projects	300,346,279	259,922,544	560,268,824	178,207,053	213,790,378	172,832,439	117,501,235	1,242,599,929	606,293,951	1,848,893,880
Sub-total Non-Construction Transfers	-	103,098,143	103,098,143	106,492,995	110,790,158	117,590,222	123,626,802	561,598,320	780,137,704	1,341,736,024
<b>Total Non-Construction Projects &amp; Transfers</b>	<b>300,346,279</b>	<b>363,020,687</b>	<b>663,366,967</b>	<b>284,700,048</b>	<b>324,580,536</b>	<b>290,422,661</b>	<b>241,128,037</b>	<b>1,804,198,249</b>	<b>1,386,431,655</b>	<b>3,190,629,904</b>
<b>Total Capital Budget</b>	<b>\$ 379,065,745</b>	<b>\$ 754,452,932</b>	<b>\$ 1,133,518,677</b>	<b>\$ 734,524,835</b>	<b>\$ 592,776,219</b>	<b>\$ 476,678,527</b>	<b>\$ 433,754,474</b>	<b>\$ 3,371,252,732</b>	<b>\$ 2,663,810,051</b>	<b>\$ 6,035,062,783</b>

## FY 2020 - 2029 Capital Plan

Adopted September 4, 2019

## Revenues

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2020-2024	FY 2025-2029	FY 2020-2029
<b>State Sources</b>								
Charter School Capital Outlay	\$ 10,654,617	\$ -	\$ -	\$ -	\$ -	\$ 10,654,617	\$ -	\$ 10,654,617
CO & DS	5,645,537	5,645,537	5,645,537	5,645,537	5,645,537	28,227,685	28,227,685	56,455,370
COBI Bonds	-	-	-	-	-	-	-	-
FEMA Reimbursement	2,295,425	-	-	-	-	2,295,425	-	2,295,425
Fuel Tax Proceeds	150,000	150,000	150,000	150,000	150,000	750,000	750,000	1,500,000
PECO Bonds - Const.	-	-	-	-	-	-	-	-
PECO Bonds - Maintenance	-	-	-	-	-	-	-	-
Security Grant	6,544,441	-	-	-	-	6,544,441	-	6,544,441
<b>Subtotal State Sources</b>	<b>25,290,021</b>	<b>5,795,537</b>	<b>5,795,537</b>	<b>5,795,537</b>	<b>5,795,537</b>	<b>48,472,169</b>	<b>28,977,685</b>	<b>77,449,854</b>
<b>Local Sources</b>								
Property Values	211,329,141,240	222,222,219,294	232,175,661,773	242,836,819,596	253,770,244,597			
Local Capital Improvement (1.5 mil)	304,313,963	319,999,996	334,332,953	349,685,020	365,429,152	1,673,761,084	2,084,876,105	3,758,637,189
Fund Balance Carried forward for ongoing projects	379,065,745	-	-	-	-	379,065,745	-	379,065,745
Projected Fund Balance	-	15,766,077	10,710,971	2,668,054	-	29,145,102	41,574,330	70,719,432
Impact Fees	19,447,347	13,000,000	13,000,000	13,000,000	13,000,000	71,447,347	65,000,000	136,447,347
Interest Income	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	9,000,000	10,000,000	19,000,000
Miscellaneous Revenue	94,000	-	-	-	-	94,000	-	94,000
Transfers from General Fund	200,000	-	-	-	-	200,000	-	200,000
<b>Subtotal Local Sources</b>	<b>704,121,055</b>	<b>350,766,073</b>	<b>360,043,924</b>	<b>367,353,074</b>	<b>380,429,152</b>	<b>2,162,713,278</b>	<b>2,201,450,435</b>	<b>4,364,163,713</b>
<b>Other Revenue Sources</b>								
Certificates of Participation	145,928,705	211,372,170	57,041,032	-	-	414,341,907	137,479,547	551,821,454
Sales Tax Revenue	126,512,069	130,307,431	134,216,654	138,243,153	142,390,448	671,669,755	324,958,008	996,627,763
Sales Tax Financing	116,666,828	6,283,624	35,679,072	(34,713,237)	(94,860,663)	29,055,624	(29,055,624)	0
Short Term Financing for HVAC	15,000,000	15,000,000	-	-	-	30,000,000	-	30,000,000
Short Term Financing for Computers	-	15,000,000	-	-	-	15,000,000	-	15,000,000
<b>Subtotal Other Revenue Sources</b>	<b>404,107,602</b>	<b>377,963,225</b>	<b>226,936,758</b>	<b>103,529,916</b>	<b>47,529,785</b>	<b>1,160,067,286</b>	<b>433,381,931</b>	<b>1,593,449,216</b>
<b>Total Revenues</b>	<b>\$ 1,133,518,677</b>	<b>\$ 734,524,835</b>	<b>\$ 592,776,219</b>	<b>\$ 476,678,527</b>	<b>\$ 433,754,474</b>	<b>\$ 3,371,252,732</b>	<b>\$ 2,663,810,051</b>	<b>\$ 6,035,062,783</b>

