

CAPITAL IMPROVEMENTS ELEMENT GOALS, OBJECTIVES AND POLICIES

GOAL 1.0: *Undertake the capital improvements necessary to provide adequate infrastructure, in a timely and efficient manner to maintain a high quality of life within the limits imposed by sound fiscal practices.*

Objective 1.1: Use the capital improvements element to identify the capital facilities necessary to meet deficiencies, accommodate desired future growth and replace obsolete or worn-out facilities. In particular, The Wellington Council shall use this element to monitor public facility needs and to prepare an annual capital budget and an annually updated five-year program.

Policy 1.1.1: In setting priorities for capital improvement projects, the following criteria shall be considered by The Wellington Council:

- (1) Is the project necessary to eliminate public hazards or to protect or enhance the public's health, safety and/or welfare?
- (2) Is the project necessary to comply with a Federal, State or local mandate?
- (3) Is the project required to fulfill Wellington's obligation to provide public services to the community or achieve or maintain an adopted level of service, or eliminate an existing capacity deficit?
- (4) Do the project benefits accrue to the whole community or to a specific neighborhood or area?
- (5) Does the project enhance the efficiency or quality of service delivery?
- (6) Does the project otherwise conform with principles of sound municipal capital expenditure within the scope of the Council's legislative authority?
- (7) Such other criteria as The Wellington Council may choose.

Policy 1.1.2: Wellington shall prudently determine the amount of debt it assumes for capital improvements and other purposes. At a minimum Wellington shall not assume debt obligations which would exceed the legal limitations established by state laws.

Policy 1.1.3: Wellington shall maintain a current inventory of all Wellington and Acme Improvement District - owned capital facilities; the inventory shall include information on the type, capacity, location and condition of each facility and/or facility group.

Policy 1.1.4: Wellington shall regularly schedule inspections of all capital facilities to monitor and record conditions.

Policy 1.1.5: Wellington may use designated funding mechanisms such as special assessments thereby freeing general funds for Wellington - wide projects and operations.

Policy 1.1.6: Each year Wellington shall prepare and adopt a five-year capital improvements program and a one-year capital budget, to generally include all projects, which entail expenditures of at least \$25,000 and have a useful life span of at least three years. Staff studies, engineering studies and other appropriate studies shall form the basis for preparing the five-year capital improvement program and the one-year capital budget. Among items which are specifically authorized and encouraged by this policy are the following: sidewalk repair and replacement; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization, and pavement markings; and debt service and current expenditures for transportation capital projects in the foregoing program areas including construction or reconstruction of roads. The preceding list is intended to fulfill the requirement of state law that limit the expenditure of certain gas tax revenues to projects identified in the Capital Improvements Element and to otherwise be illustrative of appropriate expenditure categories. Other capital expenditures in related and different projects are hereby authorized.

Policy 1.1.7: Wellington will implement the level of service projects listed in the capital improvement program of this Capital Improvements Element according to the schedule listed in Table 1. The capital improvement program is updated annually.

Policy 1.1.8: Wellington has adopted a debt policy and will monitor and adhere to the adopted policy.

Objective 1.2: Achieve the coordination of land use decisions and available or projected fiscal resources with a schedule of capital improvements which maintains adopted level of service standards and meets existing and future facility needs. In particular, achieve coordinated Wellington use of: 1) existing and already approved development, 2) the Future Land Use Map 3) the financial analysis in this element; and 4) the established Level of Service Standards in both reviewing development applications and in preparing the annual schedule of capital improvements.

Policy 1.2.1: The following Level of Service (LOS) standards shall be maintained:

- (1) **Streets:** Wellington shall regulate the timing of development for the purpose of maintaining at least the following peak hour level of service standards on streets and roads that lie within its municipal boundaries:

Street or Road	LOS	Qualifying criteria
State Road 7/US 441	D	or as otherwise allowed and mandated by the Florida Department of Transportation

Forest Hill Boulevard	D	or as otherwise allowed by applicable traffic standards.
All Wellington local, collector and arterial streets and roads	D	
All Wellington rural collector and arterial streets and roads	E	

- (2) **Public Transit:** Transit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference and Wellington hereby makes a legislative determination that such standards are adopted in coordination with motorized traffic level-of-service standards as set forth in Policy 1.1 of the Traffic Circulation Sub-Element above.
- (3) **Paratransit Services:** Paratransit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference. Wellington shall encourage Palm Beach County to maintain existing levels of service and to expand service to keep pace with population growth within Wellington.
- (4) **Sanitary Sewers:** The sanitary sewer system's rated capacity shall be at least 111 percent of "maximum day flow" of the preceding year. The sanitary sewer generation standard shall be 93 gallons per capita per day maximum 3-month daily average based on the total population served. The effluent standard shall be as required by governing state and federal authorities (Florida Department of Environmental Protection and Federal Environmental Protection Agency). State law requires that planning for capacity increase commence when the treatment facility capacity is projected to be reached in five years, the facility be in the design phase when the treatment facility capacity is projected to be reached in four years and the facility shall be in for permit when the treatment facility capacity is projected to be reached in three years. The sludge standard shall be as required by governing state and local authorities (Florida Department of Environmental Protection and the Federal Environmental Protection Agency). [Scrivener's note: The per capita generation standard reported at page A-49 of the Palm Beach County EAR is 70 gallons per capita per day. However, the actual generation is about 71 gallons based on the Acme service area population as given in the 1994 Capacity Analysis Report prepared by Hazen and Sawyer, P.C.]
- (5) **Potable Water:** In accordance with the State of Florida's 2005 legislative requirement, Wellington has created a 10-year Water Supply Facilities Work Plan (Work Plan) to be included as a part of the Comprehensive Plan. The Work Plan is included as a sub-element of the Infrastructure Element. The Work Plan identifies sources of traditional and alternative water supply projects and conservation and reuse programs as well as financial planning, facilities master planning, permitting, and efforts in coordinating in multi-jurisdictional projects. Florida Statutes require that the Five-Year Schedule of Capital Improvements include any water supply, reuse, and conservation projects and programs that will be implemented during the five-year period.

- (6) The Capital Improvements Schedule contained within the Work Plan identifies both projects scheduled to be completed within the next five (5) years to enable Wellington to meet its LOS for potable water and also to prepare for future demands. The schedule and allocation of funds for all current and future water supply projects, conservation projects, and reuse projects is included as Table 11 of the Work Plan. The table details the projects and identifies the funding sources.
- (7) **Drainage:** All residential and nonresidential development and redevelopment, including annexed properties, shall adequately accommodate runoff to meet all Federal, state and local requirements. Wellington hereby adopts the water quality standards included in Chapter 62 F.A.C. and shall ensure that storm water shall be treated in accordance with the provisions of Chapter 62, *FAC* in order to meet receiving water standards in Chapter 62 *FAC* one inch of runoff shall be retained on site. Post-development runoff shall not exceed peak pre development runoff. Wellington shall insure that annexed properties meet the standards contained herein or do not otherwise have a negative impact on Wellington's ability to meet stormwater quantity and quality requirements.
- (8) **Solid Waste:** The solid waste disposal system shall maintain a minimum of five years capacity. For Wellington planning purposes, a generation rate of 7.1 pounds per person per calendar day shall be used.
- (9) **Public Buildings:** 0.57 square foot of public buildings per capita.
- (10) **Public Schools:** The School District of Palm Beach County shall maintain minimum level of service standards for public school facilities, as defined in the Public School Facilities Element and the Interlocal Agreement. In the case of public school facilities, the issuance of development orders, development permits or development approvals shall be based upon the School District of Palm Beach County's ability to maintain the minimum level of service standards.

Objective 1.3 Future development will bear a proportionate cost of facility improvements necessitated by the development in order to maintain adopted level of service standards. This objective shall be made measurable through its implementing policies.

Policy 1.3.1: On November 10, 1998, and on January 24, 2004, Wellington adopted or amended impact fees and on March 1, 1999, commenced collecting those fees for all new construction. Wellington will continue to collect impact fees to ensure that future development bears a proportionate cost of facility development.

Objective 1.4 Wellington shall demonstrate its ability to provide or require provision of the needed improvements identified in this plan and to manage the land development process so that public facility needs created by previously issued development orders or future development orders do not exceed the ability of Wellington to fund or require

these improvements. This objective shall be made measurable through its implementing policies.

Policy 1.4.1: Concurrency management system formulas shall include the public facility demands to be created by “committed” development and the capital improvement schedule shall include the project implications of such committed development to assure facilities are provided concurrent with the impact of development.

Policy 1.4.2: Wellington shall not give development approval to any new construction, redevelopment or renovation project which creates a need for new or expanded public capital improvement unless the project pays its proportional share of the costs of these improvements which shall be at least equal to the impacts of the project.

Policy 1.4.3: Wellington shall maintain and improve as part of the land development code a concurrency management system. The concurrency management system shall specify that no development permit shall be issued unless: 1) the public facilities necessitated by a development (in order to meet level of service standards specified in the Traffic Circulation, Recreation and Open Space and Infrastructure Policies) are in place; or 2) the development permit is conditioned on an assurance that the necessary facilities will be in place concurrent with the impact of development. The requirement that no development permit shall be issued unless public facilities necessitated by the project are in place concurrent with the impacts of development shall be effective immediately.

Policy 1.4.4: For public school facilities, when a development includes a residential component, the developer shall provide Wellington a determination of capacity by the School District of Palm Beach County showing that the proposed development will meet the public school facilities level of service. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or an immediately adjacent CSA. A determination by the School District is not required for existing single-family lots of record, in accordance with the Public School Facilities Policy 1.1-h and Capital Improvement Element. Concurrency management for public schools shall be consistent with the requirements of the Public School Facilities Element of this Comprehensive Plan.

CAPITAL IMPROVEMENT ELEMENT IMPLEMENTATION SYSTEMS

Five-Year Schedule of Capital Improvements: Wellington shall identify a schedule of Capital Improvements. Exhibit CIE 1 of the Capital Improvements Element is the current (2014-15 fiscal budget year) schedule of improvements. Annually as part of Wellington’s budget review, the 5 year schedule of improvements shall be reviewed including the Palm Beach County School District’s most recently adopted 5 Year Plan. The Palm Beach County School District’s 5 Year Capital Improvement schedule for the current fiscal year (2014-2015) is reflected in CIE Exhibit “2”. Any necessary updates to the

schedule shall be adopted by resolution of Wellington's Council. Exhibit CIE 1 and CIE 2 shall be revised in accordance with the annually adopted resolution.

Other Programs: Other principal programs needed to implement this Element are as follows:

- (1) Continued annual capital programming and budgeting including use of the project selection criteria contained in Policy 1.1.
- (2) Continued annual review and revision of this element.
- (3) Enactment and enforcement of land development code provisions to assure conformance to the "concurrency" requirements relative to development orders, levels of service and public facility timing as outlined below.

Monitoring and Evaluation: The Wellington Manager or designee shall annually prepare a status report on this Capital Improvement Element for submittal to Wellington Council. The primary purpose shall be to update the five-year schedule including the basis for the next year's capital budget. The project evaluation criteria shall be used in the project list review and special attention shall be devoted to maintenance of the level of service standards. This entire evaluation process shall be integrated into Wellington's annual budget process.

Concurrency Management: Concurrency management shall be implemented as articulated in Capital Improvement Element Policy 1.4.3 and as indicated in the adopted Capital Improvements Plan Implementation Program & Concurrency Management System below.

MONITORING, UPDATING AND EVALUATION PROCEDURES

Revised Objectives and Policies: As a part of this EAR process, amendments to the goals, measurable objectives and policies based upon the above review, focusing on the 2014-2019 period but also including longer term objectives. The citizen participation procedures required by Florida law shall be used in amending the Plan.

CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM

**&
CONCURRENCY MANAGEMENT SYSTEM**

To ensure the implementation of the adopted Comprehensive Plan, Wellington has developed the following program to ensure implementation of the capital improvement plan outlined in the Capital Improvement Element, and that the facilities and services needed to support development be concurrent with the impacts of such development.

Definitions

- (1) Concurrency - means that the necessary public facilities and services to maintain the adopted level of service standards are available or will be in place when impacts of the development occur.
- (2) Concurrency Management System - means the procedures and/or process that Wellington will utilize to assure that no development orders and permits will be issued which result in a reduction of the adopted level of service standards at the time that the development occurs.
- (3) Land Development Order - means any order granting, denying, or granting with conditions an application for a building permit, zoning permit, subdivision approval, rezoning, conditional use, variance or any other official action of Wellington having the effect of permitting the development of the land.

The system as defined herein is known as Wellington's Concurrency Management System. The following facilities are included in the system: roadways, potable water, sanitary sewer, solid waste, solid waste recycling and collection, drainage and recreation. Wellington has direct control over local roadways, potable water, sanitary sewer, solid waste recycling and collection services, and drainage and recreation facilities. Palm Beach County is responsible for arterial roadways.

CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM

Wellington will annually prepare an updated five-year schedule of capital improvements. As part of the process, it shall include a review and analysis of Wellington's financial condition and shall include an updated projection of revenues which takes into account any changes in potential revenue sources that had been anticipated to fund scheduled improvements. In addition, it will incorporate any new capital improvements needs that have arisen since the last update. The analysis shall also include a discussion of any change in improvement prioritization.

Five-Year Evaluation. The required five-year evaluation and appraisal report shall address the implementation of the goals, objectives and policies of the Capital Improvement Element.

CONCURRENCY MANAGEMENT SYSTEM

Facility Capacity Determinations: The determination that there is adequate facility capacity for a proposed project shall be based on a formulation such as $(A + B) \text{ minus } (C + D + E)$ shall be greater than zero, where

- (A) Equals the total **design capacity** of existing facilities;
- (B) Equals the total **design capacity** of any **planned new facilities** that will become available concurrent with the impact of the proposed development;
- (C) Equals existing demand on facilities measured as traffic volumes, sewer and water flows or population;
- (D) Equals committed demand from approved projects that are not yet constructed; and
- (E) Equals the demand anticipated to be created by a proposed project.

Criteria for Measuring the Design Capacity of Existing and Planned New Facilities: The design capacity of existing and planned new facilities shall be determined as follows:

- (1) Sewage: the capacity of Wellington's sewage treatment system.
- (2) Water: the capacity of Wellington's water treatment and storage system.
- (3) Solid Waste: the capacity of Wellington's disposal system.
- (4) Drainage: The on-site detention capability and/or storm sewer capacity.

- (5) Roadways: The standard for measuring highway capacities shall be the Florida DOT Table of Generalized Two-Way Peak Hour Volumes for Urbanized Areas or other techniques that are compatible to the maximum extent feasible with FDOT standards and guidelines. The measurement of capacity may also be determined by engineering studies, provided that analysis techniques are technically sound and acceptable to the Wellington Engineer.
- (6) Recreation: Measurement shall be based on recreation data in the Comprehensive Plan plus the latest Wellington population estimate with any necessary interpretation provided by the Wellington Manager or designee thereof.
- (7) Transit: The County Transit Agency bus schedules for routes within Wellington.
- (8) Public Schools: The School District of Palm Beach County shall determine whether the level of service for public school facilities can be achieved and maintained.

Criteria for Counting the Capacity of Planned New Facilities: The capacity of planned new facilities may be counted only if one or more of the following can be demonstrated:

Facilities counted for water, sewer, solid waste and drainage: 1) the necessary facilities are in place and available at the time a certificate of occupancy is issued, or 2) such approval is issued subject to the condition that the necessary facilities will be in place and available when the impacts of development occur, or 3) the new facilities are guaranteed in an enforceable development agreement to be in place when the impacts of development occur. An enforceable development agreement may include, but is not limited to, development agreements pursuant to Section 163.3220, Florida Statutes, or an agreement or development order pursuant to Chapter 380, Florida Statutes (the Development of Regional Impact Authorization).

Facilities counted for recreation: 1) the same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to one year after issuance of a certificate of occupancy; or 2) the new facilities are the subject of a binding executed contract for the construction to be completed within one year of the time the certificate of occupancy is issued.

Facilities counted for traffic: The same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to three years after approval date.

Facilities counted for public schools: 1) the construction of the facilities or provisions of services is the subject of a binding and guaranteed contract for the time that the Development Order is issued with School District of Palm Beach County; or 2) the phasing and construction of the improvements are made binding conditions of approval of the Development Order or Development Permit; or 3) construction

appropriations are specified within the first three years of the most recently approved School District of Palm Beach County Six Year Capital Improvement Schedule, as reflected in Public Education Element which shall reflect the addition of FISH capacity for each school as shown in Appendix A Concurrency Service Area Table; or 4) in accordance with Policy 1.4.4 and upholding the exception detailed therein, prior to issuance of a Development Order/permit, the School District of Palm Beach County shall determine that the level of service for public school facilities can be achieved and maintained. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or in an immediately adjacent CSA.

Population utilized: Capacity computations shall be based on the latest population enumeration or estimate for level of service standards, which are based on population.

Responsibility for Concurrency Monitoring System: The manager or designee thereof shall be responsible for monitoring facility capacities and development activity to ensure that the concurrency management system data base is kept current, *i.e.*, includes all existing and committed development. This database shall be used to systematically update the formulas used to assess projects. An annual report shall be prepared.

Capacity Reservation: Any development permit application, which includes a specific plan for development, including densities and intensities, shall require a concurrency review. Compliance will be finally calculated and capacity reserved at the time of final action on a design review or building permit if no design review is required or enforceable developer agreement. Applications for development permits shall be chronologically logged upon approval to determine rights to available capacity. A capacity reservation shall be valid for a time to be specified in the land development code; if construction is not initiated during this period, the reservation shall be terminated.

Project Impact or Demand Measurement: The concurrency management user's procedural guide (a supplement to the land development code) will contain the formulas for calculating compliance, plus tables which provide generation rates for water use, sewer use, solid waste and traffic, by land use category. Alternative methods acceptable to the Wellington Manager or designee thereof may also be used by the applicant. For example, traffic generation may be based upon the Institute of Transportation Engineer's "Trip Generation" manual.

**Table CIE 1 - Wellington Capital Improvement Plan 5 years: 2016/2017 through
2021/2022 Level of Service Projects**

Project	Location	Description	Funding Year	Funding Source	Funding Status	Budget
South Shore Boulevard Phase III	Lake Worth Road South to 50 th Street	Expansion of existing roadway to a two-lane median roadway. Re-align to center in right-of-way with sidewalk on one side, bridle trail on other. Raise roadway for improved drainage.	FY 2012/2013	Collected Impact Fees, Gas Tax and Drainage Assessments	Committed	\$2,600,000
Reuse Water Distribution Expansion	Village Wide	Expand reuse water system	FY 2013/2014	Collected Wastewater Capacity Fees	Committed Deferred	\$2,000,000
ACME 10 Year Flood Mitigation Program	Canals: C2, C8, C9, C24 Roadways: Forest Hill Blvd, Wellington Trace East	Improved conveyance and roadway drainage.	FY 2013/2014	Drainage Assessments	Committed	\$12,200,000
120th Avenue South Road Project	120 th Avenue South	Pave approximately 5,200 LF of existing shellrock roadway from 50 th Street to Lake Worth Road.	FY 2015/2016	Collected General Fund Revenues and Road Impact Fees	Committed	\$1,885,000
Aeroclub Multiuse Path Project	Aeroclub	Construct approximately new 2.1 mile multiuse path	FY 2015/2016	Collected General Fund Revenues	Committed	\$675,000
Huntington Drive Sidewalk Project	Huntington Drive	Construct 850 LF of new sidewalk.	FY 2015/2016	Collected General Fund Revenues	Committed	\$45,000
Saddle Trail Park Neighborhood Project	Saddle Trail Park South of Greenbriar Boulevard	Pave approximately 3.31 miles of existing shellrock roads and install approximately 3.31 miles of new water distribution piping and appurtenances.	FY 2015/2016	Special Assessments	Committed	\$5,400,000
Binks Pointe Multiuse Pathway	Binks Forest Drive trail to Flying Cow Pathway	Install multiuse pathway from Binks Pointe development to connect to Wellington Environmental Preserve.	FY 2015/2016	Committed Grant Funding, Special Assessments and Developer Contributions	Committed	\$370,000

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Pierson Road Realignment	Pierson Road	Shift road north between Santa Barbara and Southfields to continue bridle trail.	FY 2015/2016	Collected General Revenues	Committed	\$350,000
School Crossing at Lake Worth Road and 120th Avenue	Lake Worth Road and 120 th Avenue	Construct additional school crossing.	FY 2015/2016	Collected Road Impact Fees	Committed	\$45,000
Stribling/Pierson Roundbout	Intersection of Pierson Road and Stribling Way	Construct new roundabout for traffic control.	FY 2015/2016	Collected Road Impact Fees	Committed	\$450,000
Equestrian Brown Trail Connector	Wellington Trace at C-15 Canal and C-11 Canal	Culvert and bridle trail installation	FY 2015/2016	Committed Grant Funding, Special Assessments	Committed	\$400,000
<u>Surface Water Management System Improvements</u>	<u>Various Pump Stations</u>	<u>Add variable frequency drives and trash rakes to some pump stations</u>	<u>FY 2016/2017</u>	<u>Special Assessments</u>	<u>Committed</u>	<u>\$800,000</u>
<u>Turn Lanes & Traffic Engineering</u>	<u>Big Blue Trace/Barberry Drive and Big Blue Trace/Wiltshire Drive Intersections Pierson Road and South Shore</u>	<u>Construct added turn lanes and rework drainage at Big Blue/Barberry and Big Blue/Wiltshire intersections (add \$750,000 to current budget); Extend turn lane at Pierson and South Shore</u>	<u>FY 2016/2017</u>	<u>Gas Taxes and Municipal Revenue Sharing Proceeds</u>	<u>Committed</u>	<u>\$1,000,000</u>
<u>Road and Pathway Circulation Expansion</u>	<u>Various Areas</u>	<u>Enhancements to the Village transportation system, focusing on non-vehicular connections to key destinations</u>	<u>FY 2016/2017</u>	<u>Grant Funding and Impact Fees</u>	<u>Committed</u>	<u>200,000</u>
<u>C1 Bridle Path Crossing</u>	<u>C1 Canal</u>	<u>Construct culvert crossing at C1 canal, bridle crossing at Flying Cow Rd and 1,500 lf of bridle trail along Flying Cow Rd (potential grant)</u>	<u>FY 2017/2018</u>	<u>Grant Funding</u>	<u>Proposed</u>	<u>\$240,000</u>

Table 2 - School District of Palm Beach County Capital Improvement Schedule

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FY 2017 - 2027 Capital Plan (including Sales Tax)
Draft as of August 12, 2016

Summary of Appropriations

Category	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Construction Projects								
Addition and Remodeling Projects	\$ 2,521,714	\$ 19,850,000	\$ 18,904,150	\$ 17,178,853	\$ -	\$ 58,454,717	\$ -	\$ 58,454,717
Modernization and Replacement Projects	-	30,154,747	66,358,608	64,949,603	-	161,462,958	-	161,462,958
New Schools	-	-	-	-	-	-	135,362,265	135,362,265
Subtotal Construction Projects	2,521,714	50,004,747	85,262,758	82,128,456	-	219,917,675	135,362,265	355,279,940
Other Items								
Debt Service	154,770,065	153,770,065	153,770,065	157,890,065	157,450,000	777,650,260	960,500,000	1,738,150,260
Site Acquisition	1,088,640	1,600,000	500,000	500,000	11,660,000	15,348,640	14,520,000	29,868,640
Capital Contingency	7,573,658	10,482,148	17,673,496	22,071,850	(14,149,956)	43,651,196	94,100,142	137,751,338
Sales Tax Reserve	13,799,452	(13,799,452)	-	-	-	-	48,173,163	48,173,163
Restricted Reserve	-	-	-	-	-	-	-	-
Subtotal Other Items	177,231,815	152,052,761	171,943,561	180,461,915	154,960,044	836,650,096	1,117,293,305	1,953,943,401
Non-Construction								
Equipment	1,015,000	1,015,000	1,015,000	1,015,000	1,015,000	5,075,000	6,090,000	11,165,000
Facility Renewal	6,100,000	96,013,666	87,332,440	99,809,790	115,587,873	404,843,769	561,992,164	966,835,933
Facilities	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	24,000,000	44,000,000
Security	-	3,387,800	3,387,800	3,387,800	3,387,800	13,551,200	20,326,800	33,878,000
Education Technology	10,028,000	10,048,000	10,048,000	10,048,000	10,048,000	50,220,000	60,308,000	110,528,000
Technology	12,831,273	33,765,163	21,639,169	23,701,489	22,668,066	114,605,160	230,407,254	345,012,414
Transportation	10,909,000	10,297,600	10,297,600	10,297,600	10,297,600	52,099,400	61,785,600	113,885,000
Subtotal Non-Construction Projects	44,883,273	158,527,229	137,720,009	152,259,679	167,004,339	660,394,529	964,909,818	1,625,304,347
Transfers to General Fund								
Charter School Capital Outlay	3,100,000	5,470,110	5,470,110	5,470,110	5,470,110	24,980,440	32,820,660	57,801,100
Property and Flood Insurance	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	41,500,000	49,800,000	91,300,000
Equipment Maintenance	4,694,655	4,485,000	4,485,000	4,485,000	4,485,000	22,634,655	26,910,000	49,544,655
Facilities Maintenance	42,461,754	43,305,604	43,305,604	58,305,604	91,405,093	278,783,659	641,682,268	920,465,927
Security Maintenance	2,328,534	2,218,928	2,218,928	2,218,928	2,218,928	11,204,246	13,313,568	24,517,814
Education Technology Maintenance	2,768,540	2,728,273	2,629,273	2,630,273	2,631,273	13,387,632	15,807,638	29,195,270
Technology Maintenance	22,038,678	22,578,463	22,578,463	22,578,463	29,698,476	119,472,543	206,601,721	326,074,264
Transportation Maintenance	7,907,839	7,901,595	7,901,595	7,901,595	7,901,595	39,514,219	47,409,570	86,923,789
Subtotal Transfers to General Fund	93,600,000	96,987,973	96,888,973	111,889,973	152,110,475	551,477,394	1,034,345,425	1,585,822,819
Total Capital Budget	\$ 318,236,802	\$ 457,572,710	\$ 491,815,301	\$ 526,740,023	\$ 474,074,858	\$ 2,268,439,694	\$ 3,251,910,813	\$ 5,520,350,507



CAPITAL IMPROVEMENTS ELEMENT

FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

Project Name	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Construction Projects								
Addition and Remodeling Projects								
Delray Full Service Center Remodel & Fields for Village Academy	-	1,000,000	9,000,000	-	-	10,000,000	-	10,000,000
Forest Hill HS Parking Lot	-	650,000	-	-	-	650,000	-	650,000
Gold Coast CS Remodel Building 9 & 10	1,050,000	-	-	-	-	1,050,000	-	1,050,000
Old DD Eisenhower ES - Demo / restore	-	2,000,000	-	-	-	2,000,000	-	2,000,000
Old Gove ES - Demo / landbank	-	2,000,000	-	-	-	2,000,000	-	2,000,000
Old Plumosa ES - Demo / landbank	-	2,000,000	-	-	-	2,000,000	-	2,000,000
Plumosa School of Arts Expansion to K-8	-	-	904,150	17,178,853	-	18,083,003	-	18,083,003
Roosevelt Full Service Center Remodel	-	1,000,000	9,000,000	-	-	10,000,000	-	10,000,000
Village Academy Kitchen Expansion	-	1,200,000	-	-	-	1,200,000	-	1,200,000
West Tech Campus Modifications	1,471,714	10,000,000	-	-	-	11,471,714	-	11,471,714
Total Addition and Remodeling	2,521,714	19,850,000	18,904,150	17,178,853	-	58,454,717	-	58,454,717
Modernization and Replacement Projects								
Addison Mizner ES Modernization	-	1,003,785	19,071,919	-	-	20,075,704	-	20,075,704
Grove Park ES Modernization	-	-	813,318	15,453,042	-	16,266,360	-	16,266,360
Melaleuca ES Modernization	-	-	985,840	18,730,960	-	19,716,800	-	19,716,800
Pine Grove ES Modernization	-	-	544,677	10,348,855	-	10,893,532	-	10,893,532
Transportation - North Modernization	-	-	12,500,000	-	-	12,500,000	-	12,500,000
Transportation - South Modernization	-	12,500,000	-	-	-	12,500,000	-	12,500,000
Transportation - West Central	-	15,000,000	-	-	-	15,000,000	-	15,000,000
Verde ES Modernization	-	1,171,883	22,265,781	-	-	23,437,664	-	23,437,664
Washington ES Modernization	-	479,079	9,102,507	-	-	9,581,586	-	9,581,586
Wynnebrook ES Modernization	-	-	1,074,566	20,416,746	-	21,491,312	-	21,491,312
Total Modernizations and Replacements	-	30,154,747	66,358,608	64,949,603	-	161,462,958	-	161,462,958
New Schools								
Greater WPB/Lake Worth Area High (03-000)	-	-	-	-	-	-	56,070,000	56,070,000
Minto West/ Acreage Area ES (15-A)	-	-	-	-	-	-	27,104,711	27,104,711
Scripps/Gardens Area ES (04-A)	-	-	-	-	-	-	26,392,343	26,392,343
South West Area ES (05-C)	-	-	-	-	-	-	25,795,211	25,795,211
Total New Schools	-	-	-	-	-	-	135,362,265	135,362,265
Total Construction Projects	2,521,714	50,004,747	85,262,758	82,128,456	-	219,917,675	135,362,265	355,279,940



CAPITAL IMPROVEMENTS ELEMENT

FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

Project Name	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Other Items								
Debt Service								
Lease Payments for Certificates of Participation	146,000,000	145,000,000	145,000,000	152,000,000	156,000,000	744,000,000	960,500,000	1,704,500,000
Lease Payments for Equipment Lease 2015	1,490,065	1,490,065	1,490,065	1,490,065	-	5,960,260	-	5,960,260
Lease Payments for Bus Lease 2014	2,880,000	2,880,000	2,880,000	-	-	8,640,000	-	8,640,000
Lease Payments for Bus Lease 2015	2,950,000	2,950,000	2,950,000	2,950,000	-	11,800,000	-	11,800,000
Lease Payments for Bus Lease 2016	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	7,250,000	-	7,250,000
Total Required Debt Service	154,770,065	153,770,065	153,770,065	157,890,065	157,450,000	777,650,260	960,500,000	1,738,150,260
Site Acquisition								
Site Acquisition	1,088,640	1,100,000	-	-	11,160,000	13,348,640	11,520,000	24,868,640
Facility Leases	-	500,000	500,000	500,000	500,000	2,000,000	3,000,000	5,000,000
Total Site Acquisition	1,088,640	1,600,000	500,000	500,000	11,660,000	15,348,640	14,520,000	29,868,640
Contingency								
Capital Contingency	7,573,658	10,482,148	17,673,496	22,071,850	(14,149,956)	43,651,196	94,100,142	137,751,338
Sales Tax Reserves	13,799,452	(13,799,452)	-	-	-	-	48,173,163	48,173,163
Total Contingency	21,373,110	(3,317,304)	17,673,496	22,071,850	(14,149,956)	43,651,196	142,273,305	185,924,501
Total Other Items	177,231,815	152,052,761	171,943,561	180,461,915	154,960,044	836,650,096	1,117,293,305	1,953,943,401



FY 2017 - 2027 Capital Plan (including Sales Tax)
Draft as of August 12, 2016

Project Name	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Non-Construction Projects and Transfers								
Required Non-Construction Payments								
Charter School Capital Outlay	3,100,000	5,470,110	5,470,110	5,470,110	5,470,110	24,980,440	32,820,660	57,801,100
Property and Flood Insurance	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	41,500,000	49,800,000	91,300,000
Total Required Non-Construction Payments	11,400,000	13,770,110	13,770,110	13,770,110	13,770,110	66,480,440	82,620,660	149,101,100
Equipment								
Capital Projects:								
AV Equipment Replacement Fund	200,000	200,000	200,000	200,000	200,000	1,000,000	1,200,000	2,200,000
Choice Furnishings	125,000	125,000	125,000	125,000	125,000	625,000	750,000	1,375,000
County-Wide Equipment (FF&E)	550,000	550,000	550,000	550,000	550,000	2,750,000	3,300,000	6,050,000
Musical Instruments	140,000	140,000	140,000	140,000	140,000	700,000	840,000	1,540,000
Subtotal Equipment Capital Projects	1,015,000	1,015,000	1,015,000	1,015,000	1,015,000	5,075,000	6,090,000	11,165,000
Transfers to General Fund:								
Transfer for Copier Maintenance	4,249,655	4,250,000	4,250,000	4,250,000	4,250,000	21,249,655	25,500,000	46,749,655
Transfer for Equipment Maintenance	335,000	125,000	125,000	125,000	125,000	835,000	750,000	1,585,000
Transfer for Library Software Support	110,000	110,000	110,000	110,000	110,000	550,000	660,000	1,210,000
Subtotal Equipment Transfers	4,694,655	4,485,000	4,485,000	4,485,000	4,485,000	22,634,655	26,910,000	49,544,655
Total Equipment	5,709,655	5,500,000	5,500,000	5,500,000	5,500,000	27,709,655	33,000,000	60,709,655
Facility Renewal Projects								
Capital Projects:								
Bleachers	-	263,500	440,200	1,528,100	2,704,900	4,936,700	2,603,900	7,540,600
Building Envelope	1,020,000	7,475,950	5,182,340	7,910,462	7,680,224	29,268,976	66,649,551	95,918,527
Compliance	-	5,019,831	6,024,411	9,035,866	6,160,869	26,240,977	43,778,216	70,019,193
Custodial Equipment	-	171,704	227,287	290,857	245,180	935,028	2,734,438	3,669,466
Fencing	-	764,929	803,688	1,026,046	854,170	3,448,833	4,854,787	8,303,620
Fire/Life/Safety	-	5,043,278	3,091,913	3,882,288	5,335,456	17,352,935	32,584,947	49,937,882
Furniture Replacement (FCA)	-	2,349,989	1,992,600	2,409,388	3,358,344	10,110,321	26,506,427	36,616,748
HVAC	-	25,856,658	22,440,555	26,270,568	28,961,622	103,529,403	111,544,020	215,073,423
Intercom/Sound Systems	-	2,632,120	2,676,008	2,187,822	4,092,028	11,587,978	12,493,429	24,081,407
Interior Repair/Improvement	-	14,665,283	13,827,806	15,043,496	18,637,562	62,174,147	89,667,759	151,841,906
Lighting	-	3,006,682	4,152,419	6,573,736	6,916,277	20,649,114	25,218,588	45,867,702
Parking Lot	-	2,245,206	1,766,431	3,491,089	3,523,258	11,025,984	20,264,042	31,290,026
Playfields and Exterior Repairs/Improvements	-	2,656,280	2,400,360	2,792,020	3,875,120	11,723,780	18,148,228	29,872,008
Plumbing	-	12,786,180	9,762,985	11,462,836	12,737,243	46,749,244	53,700,771	100,450,015
Roofs	5,080,000	11,076,076	12,543,437	5,905,216	10,505,620	45,110,349	51,243,061	96,353,410
Total Facility Renewal Projects	6,100,000	96,013,666	87,332,440	99,809,790	115,587,873	404,843,769	561,992,164	966,835,933



CAPITAL IMPROVEMENTS ELEMENT

FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

Project Name	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Other Facility Projects								
Capital Projects:								
Environmental Services	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	12,000,000	22,000,000
Minor Projects	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	12,000,000	22,000,000
Subtotal Other Facility Capital Projects	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	24,000,000	44,000,000
Transfers to General Fund:								
Transfer for Building Envelope Maintenance	1,219,520	2,219,520	2,219,520	2,219,520	2,219,520	10,097,600	13,317,120	23,414,720
Transfer for Capital Project Support	227,226	285,268	285,268	285,268	285,268	1,368,298	1,711,608	3,079,906
Transfer for Environmental Control	897,734	870,063	870,063	870,063	870,063	4,377,986	5,220,378	9,598,364
Transfer for Fire/Life/Safety	850,280	1,464,280	1,464,280	1,464,280	1,464,280	6,707,400	8,785,680	15,493,080
Transfer for Hurricane Prep	50,000	50,000	50,000	50,000	50,000	250,000	300,000	550,000
Transfer for HVAC Maintenance	2,436,060	2,436,060	2,436,060	2,436,060	2,436,060	12,180,300	14,616,360	26,796,660
Transfer for ITV Towers	96,000	106,000	106,000	106,000	106,000	520,000	636,000	1,156,000
Transfer for Maintenance of Facilities	33,267,999	33,250,169	33,250,169	48,250,169	81,349,658	229,368,164	581,349,658	810,717,822
Transfer for Maintenance Projects	917,655	-	-	-	-	917,655	-	917,655
Transfer for Preventative Maintenance	2,499,280	2,624,244	2,624,244	2,624,244	2,624,244	12,996,256	15,745,464	28,741,720
Subtotal Facilities Transfers	42,461,754	43,305,604	43,305,604	58,305,604	91,405,093	278,783,659	641,682,268	920,465,927
Total Facilities	46,461,754	47,305,604	47,305,604	62,305,604	95,405,093	298,783,659	665,682,268	964,465,927
Security								
Capital Projects:								
Security	-	3,387,800	3,387,800	3,387,800	3,387,800	13,551,200	20,326,800	33,878,000
Subtotal Security Projects	-	3,387,800	3,387,800	3,387,800	3,387,800	13,551,200	20,326,800	33,878,000
Transfers to General Fund:								
Transfer for Security	2,328,534	2,218,928	2,218,928	2,218,928	2,218,928	11,204,246	13,313,568	24,517,814
Subtotal Security Transfers	2,328,534	2,218,928	2,218,928	2,218,928	2,218,928	11,204,246	13,313,568	24,517,814
Total Security	2,328,534	5,606,728	5,606,728	5,606,728	5,606,728	24,755,446	33,640,368	58,395,814



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Project Name	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Non-Construction Projects and Transfers								
Educational Technology								
Capital Projects:								
Classroom Technology	10,008,000	10,008,000	10,008,000	10,008,000	10,008,000	50,040,000	60,048,000	110,088,000
Digital Divide	20,000	40,000	40,000	40,000	40,000	180,000	260,000	440,000
Subtotal Education Technology Projects	10,028,000	10,048,000	10,048,000	10,048,000	10,048,000	50,220,000	60,308,000	110,528,000
Transfers to General Fund:								
Transfer for Blackboard Engage (Edline/Gradequick)	583,625	527,000	528,000	529,000	530,000	2,697,625	3,200,000	5,897,625
Transfer for Equipment Maintenance	350,000	350,000	250,000	250,000	250,000	1,450,000	1,500,000	2,950,000
Transfers for Data Warehouse	1,834,915	1,851,273	1,851,273	1,851,273	1,851,273	9,240,007	11,107,638	20,347,645
Subtotal Educational Technology Transfers	2,768,540	2,728,273	2,629,273	2,630,273	2,631,273	13,387,632	15,807,638	29,195,270
Total Educational Technology	12,796,540	12,776,273	12,677,273	12,678,273	12,679,273	63,607,632	76,115,638	139,723,270
Technology								
Capital Projects:								
Computer Refresh	3,932,773	13,430,488	13,342,760	13,342,760	14,342,760	58,391,541	93,846,090	152,237,631
Cyber & Network Security	725,000	1,725,000	1,700,000	5,700,000	3,700,000	13,550,000	16,075,000	29,625,000
Data Center Optimization	675,000	157,500	165,375	173,644	685,966	1,857,485	2,678,799	4,536,284
Disk Storage - infrastructure	1,400,000	9,050,000	800,000	1,050,000	800,000	13,100,000	14,300,000	27,400,000
Enterprise Software	200,000	200,000	200,000	250,000	200,000	1,050,000	1,450,000	2,500,000
Hardware/Software	73,500	77,175	81,034	85,085	89,340	406,134	632,365	1,038,499
Networks	2,825,000	3,025,000	2,200,000	1,150,000	1,150,000	10,350,000	84,725,000	95,075,000
Phone System Upgrade	-	4,500,000	100,000	100,000	100,000	4,800,000	5,000,000	9,800,000
Servers	500,000	100,000	1,550,000	350,000	100,000	2,600,000	2,700,000	5,300,000
Student System Replacement	2,500,000	1,500,000	1,500,000	1,500,000	1,500,000	8,500,000	9,000,000	17,500,000
Subtotal Technology Projects	12,831,273	33,765,163	21,639,169	23,701,489	22,668,066	114,605,160	230,407,254	345,012,414
Technology								
Transfers to General Fund:								
Transfer for Application Systems	2,098,875	2,042,599	2,042,599	2,042,599	2,606,931	10,833,603	18,135,492	28,969,095
Transfer for Business Operating Systems	1,747,712	1,852,842	1,852,842	1,852,842	2,364,748	9,670,986	16,450,711	26,121,697
Transfer for CAFM	1,190,601	1,188,777	1,188,777	1,188,777	1,517,214	6,274,146	10,554,721	16,828,867
Transfer for ERP	3,675,359	3,506,451	3,506,451	3,506,451	4,475,219	18,669,931	31,132,502	49,802,433
Transfer for IT Security	816,352	1,160,100	1,160,100	1,160,100	1,480,614	5,777,266	10,300,106	16,077,372
Transfer for Portal Project	51,558	56,330	56,330	56,330	71,893	292,441	500,133	792,574
Transfer for Project Management Initiative	17,743	-	-	-	-	17,743	-	17,743
Transfer for School Center Admin Technology	348,812	618,323	618,323	618,323	789,154	2,992,935	5,489,866	8,482,801
Transfer for Secondary Tech Maintenance	3,114,090	3,097,655	3,097,655	3,097,655	3,953,480	16,360,535	27,502,953	43,863,488
Transfer for Technology Infrastructure	8,295,812	8,080,386	8,080,386	8,080,386	11,194,848	43,731,818	77,878,567	121,610,385
Transfer for System Lifecycle Management	-	-	-	-	-	-	-	-
Endpoint Security	681,764	975,000	975,000	975,000	1,244,375	4,851,139	8,656,670	13,507,809
Subtotal Technology Transfers	22,038,678	22,578,463	22,578,463	22,578,463	29,698,476	119,472,543	206,601,721	326,074,264
Total Technology	34,869,951	56,343,626	44,217,632	46,279,952	52,366,542	234,077,703	437,008,975	671,086,678



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Project Name	FY2017 New Appropriation	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 2021	FY 2022-27	FY 2017-2027
Non-Construction Projects and Transfers								
Transportation								
Capital Projects:								
Equipment Upgrades & Replacement	311,400	-	-	-	-	311,400	-	311,400
Vehicles - District-Wide	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000	7,200,000	13,200,000
Fuel Station Pump Replacement	300,000	-	-	-	-	300,000	-	300,000
Bus Replacement	9,097,600	9,097,600	9,097,600	9,097,600	9,097,600	45,488,000	54,585,600	100,073,600
Subtotal Transportation Projects	10,909,000	10,297,600	10,297,600	10,297,600	10,297,600	52,099,400	61,785,600	113,885,000
Transfers to General Fund:								
Transfer for Transportation Maintenance	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	9,000,000	16,500,000
Transfer for Contracted Transportation	6,407,839	6,401,595	6,401,595	6,401,595	6,401,595	32,014,219	38,409,570	70,423,789
Subtotal Transportation Transfers	7,907,839	7,901,595	7,901,595	7,901,595	7,901,595	39,514,219	47,409,570	86,923,789
Total Transportation	18,816,839	18,199,195	18,199,195	18,199,195	18,199,195	91,613,619	109,195,170	200,808,789
Sub-total Non-Construction Projects	44,883,273	155,139,429	134,332,209	148,871,879	163,616,539	646,843,329	944,583,018	1,591,426,347
Sub-total Non-Construction Transfers	93,600,000	100,375,773	100,276,773	115,277,773	155,498,275	565,028,594	1,054,672,225	1,619,700,819
Total Non-Construction Projects and Transfers	138,483,273	255,515,202	234,608,982	264,149,652	319,114,814	1,211,871,923	1,999,255,243	3,211,127,166
Total Capital Budget	318,236,802	457,572,710	491,815,301	526,740,023	474,074,858	2,268,439,694	3,251,910,813	5,520,350,507
Total Revenues								
Total Capital Revenues	318,236,802	424,974,400	480,569,850	529,910,109	465,963,756	2,219,654,917	3,300,695,590	5,520,350,507
Budget (Shortfall) or Excess	-	(32,598,310)	(11,245,451)	3,170,086	(8,111,102)	(48,784,777)	48,784,777	-
Short Term Borrowing		32,598,310	11,245,451	-	8,111,102	51,954,863	57,922,842	109,877,705
Repayment of Short Term Borrowing		-	-	(3,170,086)	-	(3,170,086)	(106,707,619)	(109,877,705)
Adjusted Budget Position	-	-	-	-	-	-	-	-



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Revenues

	Projected Revenues FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2017 - 21	FY 2022-27	FY 2017-27
State Sources								
Charter School Capital Outlay	\$ 3,100,000	\$ 5,470,110	\$ 5,470,110	\$ 5,470,110	\$ 5,470,110	\$ 24,980,440	\$ 32,820,660	\$ 57,801,100
CO & DS	2,355,781	2,355,781	2,355,781	2,355,781	2,355,781	11,778,905	14,134,686	25,913,591
West Tech Grant	1,471,714	-	-	-	-	1,471,714	-	1,471,714
PECO Bonds - Maintenance	3,767,900	4,187,911	4,963,491	5,363,033	5,363,033	23,645,368	32,178,198	55,823,566
Subtotal State Sources	10,695,395	12,013,802	12,789,382	13,188,924	13,188,924	61,876,427	79,133,544	141,009,971
Federal Sources								
E-rate Reimbursement from FCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,200,000	\$ 55,200,000
Subtotal Federal Sources	-	-	-	-	-	-	55,200,000	55,200,000
Local Sources								
<i>Property Values</i>	<i>178,613,927,082</i>	<i>189,672,104,314</i>	<i>199,138,987,802</i>	<i>208,573,418,604</i>	<i>218,577,035,160</i>			
Local Capital Improvement (1.5 mil)	\$ 257,204,055	\$ 273,127,830	\$ 286,760,142	\$ 300,345,723	\$ 314,750,931	\$ 1,432,188,681	\$ 2,231,867,812	\$ 3,664,056,493
Restricted Reserve and Project								
Closeouts	-	12,812,734	-	-	-	12,812,734	-	12,812,734
Impact Fees	6,682,300	7,350,530	7,350,530	7,350,530	7,350,530	36,084,420	44,103,180	80,187,600
Interest Income	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	6,000,000	11,000,000
Subtotal Local Sources	264,886,355	294,291,094	295,110,672	308,696,253	323,101,461	1,486,085,835	2,281,970,992	3,768,056,827
Other Revenue Sources								
Certificates of Participation	\$ -	\$ -	\$ 50,440,207	\$ 82,128,456	\$ -	\$ 132,568,663	\$ 77,771,950	\$ 210,340,613
Sales Tax Revenue	42,655,052	118,669,504	122,229,589	125,896,476	129,673,371	539,123,992	806,619,104	1,345,743,096
Subtotal Other Revenue Sources	42,655,052	118,669,504	172,669,796	208,024,932	129,673,371	671,692,655	884,391,054	1,556,083,709
Total Revenues	\$ 318,236,802	\$ 424,974,400	\$ 480,569,850	\$ 529,910,109	\$ 465,963,756	\$ 2,219,654,917	\$ 3,300,695,590	\$ 5,520,350,507



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Summary of Reductions without Sales Tax and COPs

Category	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 17 - 21	FY 22 - 27	Total Reductions
Construction Projects								
Addition and Remodeling Projects	\$ -	\$ (19,850,000)	\$ (18,904,150)	\$ (17,178,853)	\$ -	\$ (55,933,003)	\$ -	\$ (55,933,003)
Modernization and Replacement Projects	-	(30,154,747)	(66,358,608)	(64,949,603)	-	(161,462,958)	-	(161,462,958)
New Schools	-	-	-	-	-	-	(135,362,265)	(135,362,265)
Subtotal Construction Projects	-	(50,004,747)	(85,262,758)	(82,128,456)	-	(217,395,961)	(135,362,265)	(352,758,226)
Other Items								
Debt Service	-	-	-	(7,000,000)	(11,000,000)	(18,000,000)	(86,500,000)	(104,500,000)
Site Acquisition	-	(1,600,000)	(500,000)	(500,000)	(11,660,000)	(14,260,000)	(14,520,000)	(28,780,000)
Capital Contingency	(5,350,530)	(10,482,148)	(17,673,496)	(22,071,850)	14,149,956	(41,428,068)	(86,253,500)	(127,681,568)
Sales Tax Reserve	(13,799,452)	13,799,452	-	-	-	-	(48,173,163)	(48,173,163)
Restricted Reserve	-	-	-	-	-	-	-	-
Subtotal Other Items	(19,149,982)	1,717,304	(18,173,496)	(29,571,850)	(8,510,044)	(73,688,068)	(235,446,663)	(309,134,731)
Non-Construction								
Equipment	-	-	-	-	-	-	-	-
Facility Renewal	(6,100,000)	(71,857,013)	(59,493,363)	(72,518,910)	(102,388,799)	(312,358,085)	(372,726,967)	(685,085,052)
Facilities	-	5,350,530	5,350,530	5,350,530	5,350,530	26,752,650	32,103,180	58,855,830
Security	-	(2,387,800)	(2,387,800)	(1,387,800)	(2,387,800)	(8,551,200)	(2,384,040)	(10,935,240)
Education Technology	(10,008,000)	(7,008,000)	(7,008,000)	(7,008,000)	(8,008,000)	(39,040,000)	(25,048,000)	(64,088,000)
Technology	(2,450,000)	(21,530,488)	(11,392,760)	(12,042,760)	(14,542,760)	(61,958,768)	(75,455,922)	(137,414,690)
Transportation	(10,297,600)	(5,547,600)	(5,547,600)	(5,547,600)	(7,297,600)	(34,238,000)	(21,285,600)	(55,523,600)
Subtotal Non-Construction Projects	(28,855,600)	(102,980,371)	(80,478,993)	(93,154,540)	(129,274,429)	(429,393,403)	(464,797,349)	(894,190,752)
Transfers to General Fund								
Charter School Capital Outlay	-	-	-	-	-	-	-	-
Property and Flood Insurance	-	-	-	-	-	-	-	-
Equipment Maintenance	-	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-	-
Security Maintenance	-	-	-	-	-	-	-	-
Education Technology Maintenance	-	-	-	-	-	-	-	-
Technology Maintenance	-	-	-	-	-	-	-	-
Transportation Maintenance	-	-	-	-	-	-	-	-
Subtotal Transfers to General Fund	-	-	-	-	-	-	-	-
Total Reductions	\$ (48,005,582)	\$ (151,267,814)	\$ (183,915,247)	\$ (204,854,846)	\$ (137,784,473)	\$ (720,477,432)	\$ (835,606,277)	\$ (1,556,083,709)

