

CAPITAL IMPROVEMENTS ELEMENT GOALS, OBJECTIVES AND POLICIES

GOAL 1.0: *Undertake the capital improvements necessary to provide adequate infrastructure, in a timely and efficient manner to maintain a high quality of life within the limits imposed by sound fiscal practices.*

Objective 1.1: Use the capital improvements element to identify the capital facilities necessary to meet deficiencies, accommodate desired future growth and replace obsolete or worn-out facilities. In particular, The Wellington Council shall use this element to monitor public facility needs and to prepare an annual capital budget and an annually updated five-year program.

Policy 1.1.1: In setting priorities for capital improvement projects, the following criteria shall be considered by The Wellington Council:

- (1) Is the project necessary to eliminate public hazards or to protect or enhance the public's health, safety and/or welfare?
- (2) Is the project necessary to comply with a Federal, State or local mandate?
- (3) Is the project required to fulfill Wellington's obligation to provide public services to the community or achieve or maintain an adopted level of service, or eliminate an existing capacity deficit?
- (4) Do the project benefits accrue to the whole community or to a specific neighborhood or area?
- (5) Does the project enhance the efficiency or quality of service delivery?
- (6) Does the project otherwise conform with principles of sound municipal capital expenditure within the scope of the Council's legislative authority?
- (7) Such other criteria as The Wellington Council may choose.

Policy 1.1.2: Wellington shall prudently determine the amount of debt it assumes for capital improvements and other purposes. At a minimum Wellington shall not assume debt obligations which would exceed the legal limitations established by state laws.

Policy 1.1.3: Wellington shall maintain a current inventory of all Wellington and Acme Improvement District - owned capital facilities; the inventory shall include information on the type, capacity, location and condition of each facility and/or facility group.

Policy 1.1.4: Wellington shall regularly schedule inspections of all capital facilities to monitor and record conditions.

Policy 1.1.5: Wellington may use designated funding mechanisms such as special assessments thereby freeing general funds for Wellington - wide projects and operations.

Policy 1.1.6: Each year Wellington shall prepare and adopt a five-year capital improvements program and a one-year capital budget, to generally include all projects, which entail expenditures of at least \$25,000 and have a useful life span of at least three years. Staff studies, engineering studies and other appropriate studies shall form the basis for preparing the five-year capital improvement program and the one-year capital budget. Among items which are specifically authorized and encouraged by this policy are the following: sidewalk repair and replacement; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization, and pavement markings; and debt service and current expenditures for transportation capital projects in the foregoing program areas including construction or reconstruction of roads. The preceding list is intended to fulfill the requirement of state law that limit the expenditure of certain gas tax revenues to projects identified in the Capital Improvements Element and to otherwise be illustrative of appropriate expenditure categories. Other capital expenditures in related and different projects are hereby authorized.

Policy 1.1.7: Wellington will implement the level of service projects listed in the capital improvement program of this Capital Improvements Element according to the schedule listed in Table 1. The capital improvement program is updated annually.

Policy 1.1.8: Wellington has adopted a debt policy and will monitor and adhere to the adopted policy.

Objective 1.2: Achieve the coordination of land use decisions and available or projected fiscal resources with a schedule of capital improvements which maintains adopted level of service standards and meets existing and future facility needs. In particular, achieve coordinated Wellington use of: 1) existing and already approved development, 2) the Future Land Use Map 3) the financial analysis in this element; and 4) the established Level of Service Standards in both reviewing development applications and in preparing the annual schedule of capital improvements.

Policy 1.2.1: The following Level of Service (LOS) standards shall be maintained:

- (1) **Streets:** Wellington shall regulate the timing of development for the purpose of maintaining at least the following peak hour level of service standards on streets and roads that lie within its municipal boundaries:

| Street or Road | LOS | Qualifying criteria |
|---------------------|-----|--|
| State Road 7/US 441 | D | or as otherwise allowed and mandated by the Florida Department of Transportation |

| | | |
|--|---|--|
| Forest Hill Boulevard | D | or as otherwise allowed by applicable traffic standards. |
| All Wellington local, collector and arterial streets and roads | D | |
| All Wellington rural collector and arterial streets and roads | E | |

- (2) **Public Transit:** Transit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference and Wellington hereby makes a legislative determination that such standards are adopted in coordination with motorized traffic level-of-service standards as set forth in Policy 1.1 of the Traffic Circulation Sub-Element above.
- (3) **Paratransit Services:** Paratransit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference. Wellington shall encourage Palm Beach County to maintain existing levels of service and to expand service to keep pace with population growth within Wellington.
- (4) **Sanitary Sewers:** The sanitary sewer system's rated capacity shall be at least 111 percent of "maximum day flow" of the preceding year. The sanitary sewer generation standard shall be 93 gallons per capita per day maximum 3-month daily average based on the total population served. The effluent standard shall be as required by governing state and federal authorities (Florida Department of Environmental Protection and Federal Environmental Protection Agency). State law requires that planning for capacity increase commence when the treatment facility capacity is projected to be reached in five years, the facility be in the design phase when the treatment facility capacity is projected to be reached in four years and the facility shall be in for permit when the treatment facility capacity is projected to be reached in three years. The sludge standard shall be as required by governing state and local authorities (Florida Department of Environmental Protection and the Federal Environmental Protection Agency). [Scrivener's note: The per capita generation standard reported at page A-49 of the Palm Beach County EAR is 70 gallons per capita per day. However, the actual generation is about 71 gallons based on the Acme service area population as given in the 1994 Capacity Analysis Report prepared by Hazen and Sawyer, P.C.]
- (5) **Potable Water:** In accordance with the State of Florida's 2005 legislative requirement, Wellington has created a 10-year Water Supply Facilities Work Plan (Work Plan) to be included as a part of the Comprehensive Plan. The Work Plan is included as a sub-element of the Infrastructure Element. The Work Plan identifies sources of traditional and alternative water supply projects and conservation and reuse programs as well as financial planning, facilities master planning, permitting, and efforts in coordinating in multi-jurisdictional projects. Florida Statutes require that the Five-Year Schedule of Capital Improvements include any water supply, reuse, and conservation projects and programs that will be implemented during the five-year period.

- (6) The Capital Improvements Schedule contained within the Work Plan identifies both projects scheduled to be completed within the next five (5) years to enable Wellington to meet its LOS for potable water and also to prepare for future demands. The schedule and allocation of funds for all current and future water supply projects, conservation projects, and reuse projects is included as Table 11 of the Work Plan. The table details the projects and identifies the funding sources.
- (7) **Drainage:** All residential and nonresidential development and redevelopment, including annexed properties, shall adequately accommodate runoff to meet all Federal, state and local requirements. Wellington hereby adopts the water quality standards included in Chapter 62 F.A.C. and shall ensure that storm water shall be treated in accordance with the provisions of Chapter 62, *FAC* in order to meet receiving water standards in Chapter 62 *FAC* one inch of runoff shall be retained on site. Post-development runoff shall not exceed peak pre development runoff. Wellington shall insure that annexed properties meet the standards contained herein or do not otherwise have a negative impact on Wellington's ability to meet stormwater quantity and quality requirements.
- (8) **Solid Waste:** The solid waste disposal system shall maintain a minimum of five years capacity. For Wellington planning purposes, a generation rate of 7.1 pounds per person per calendar day shall be used.
- (9) **Public Buildings:** 0.57 square foot of public buildings per capita.
- (10) **Public Schools:** The School District of Palm Beach County shall maintain minimum level of service standards for public school facilities, as defined in the Public School Facilities Element and the Interlocal Agreement. In the case of public school facilities, the issuance of development orders, development permits or development approvals shall be based upon the School District of Palm Beach County's ability to maintain the minimum level of service standards.

Objective 1.3 Future development will bear a proportionate cost of facility improvements necessitated by the development in order to maintain adopted level of service standards. This objective shall be made measurable through its implementing policies.

Policy 1.3.1: On November 10, 1998, and on January 24, 2004, Wellington adopted or amended impact fees and on March 1, 1999, commenced collecting those fees for all new construction. Wellington will continue to collect impact fees to ensure that future development bears a proportionate cost of facility development.

Objective 1.4 Wellington shall demonstrate its ability to provide or require provision of the needed improvements identified in this plan and to manage the land development process so that public facility needs created by previously issued development orders or future development orders do not exceed the ability of Wellington to fund or require

these improvements. This objective shall be made measurable through its implementing policies.

Policy 1.4.1: Concurrency management system formulas shall include the public facility demands to be created by “committed” development and the capital improvement schedule shall include the project implications of such committed development to assure facilities are provided concurrent with the impact of development.

Policy 1.4.2: Wellington shall not give development approval to any new construction, redevelopment or renovation project which creates a need for new or expanded public capital improvement unless the project pays its proportional share of the costs of these improvements which shall be at least equal to the impacts of the project.

Policy 1.4.3: Wellington shall maintain and improve as part of the land development code a concurrency management system. The concurrency management system shall specify that no development permit shall be issued unless: 1) the public facilities necessitated by a development (in order to meet level of service standards specified in the Traffic Circulation, Recreation and Open Space and Infrastructure Policies) are in place; or 2) the development permit is conditioned on an assurance that the necessary facilities will be in place concurrent with the impact of development. The requirement that no development permit shall be issued unless public facilities necessitated by the project are in place concurrent with the impacts of development shall be effective immediately.

Policy 1.4.4: For public school facilities, when a development includes a residential component, the developer shall provide Wellington a determination of capacity by the School District of Palm Beach County showing that the proposed development will meet the public school facilities level of service. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or an immediately adjacent CSA. A determination by the School District is not required for existing single-family lots of record, in accordance with the Public School Facilities Policy 1.1-h and Capital Improvement Element. Concurrency management for public schools shall be consistent with the requirements of the Public School Facilities Element of this Comprehensive Plan.

CAPITAL IMPROVEMENT ELEMENT IMPLEMENTATION SYSTEMS

Five-Year Schedule of Capital Improvements: Wellington shall identify a schedule of Capital Improvements. Exhibit CIE 1 of the Capital Improvements Element is the current (2014-15 fiscal budget year) schedule of improvements. Annually as part of Wellington’s budget review, the 5 year schedule of improvements shall be reviewed including the Palm Beach County School District’s most recently adopted 5 Year Plan. The Palm Beach County School District’s 5 Year Capital Improvement schedule for the current fiscal year (2014-2015) is reflected in CIE Exhibit “2”. Any necessary updates to the

schedule shall be adopted by resolution of Wellington's Council. Exhibit CIE 1 and CIE 2 shall be revised in accordance with the annually adopted resolution.

Other Programs: Other principal programs needed to implement this Element are as follows:

- (1) Continued annual capital programming and budgeting including use of the project selection criteria contained in Policy 1.1.
- (2) Continued annual review and revision of this element.
- (3) Enactment and enforcement of land development code provisions to assure conformance to the "concurrency" requirements relative to development orders, levels of service and public facility timing as outlined below.

Monitoring and Evaluation: The Wellington Manager or designee shall annually prepare a status report on this Capital Improvement Element for submittal to Wellington Council. The primary purpose shall be to update the five-year schedule including the basis for the next year's capital budget. The project evaluation criteria shall be used in the project list review and special attention shall be devoted to maintenance of the level of service standards. This entire evaluation process shall be integrated into Wellington's annual budget process.

Concurrency Management: Concurrency management shall be implemented as articulated in Capital Improvement Element Policy 1.4.3 and as indicated in the adopted Capital Improvements Plan Implementation Program & Concurrency Management System below.

MONITORING, UPDATING AND EVALUATION PROCEDURES

Revised Objectives and Policies: As a part of this EAR process, amendments to the goals, measurable objectives and policies based upon the above review, focusing on the 2014-2019 period but also including longer term objectives. The citizen participation procedures required by Florida law shall be used in amending the Plan.

CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM
&
CONCURRENCY MANAGEMENT SYSTEM

To ensure the implementation of the adopted Comprehensive Plan, Wellington has developed the following program to ensure implementation of the capital improvement plan outlined in the Capital Improvement Element, and that the facilities and services needed to support development be concurrent with the impacts of such development.

Definitions

- (1) Concurrency - means that the necessary public facilities and services to maintain the adopted level of service standards are available or will be in place when impacts of the development occur.
- (2) Concurrency Management System - means the procedures and/or process that Wellington will utilize to assure that no development orders and permits will be issued which result in a reduction of the adopted level of service standards at the time that the development occurs.
- (3) Land Development Order - means any order granting, denying, or granting with conditions an application for a building permit, zoning permit, subdivision approval, rezoning, conditional use, variance or any other official action of Wellington having the effect of permitting the development of the land.

The system as defined herein is known as Wellington's Concurrency Management System. The following facilities are included in the system: roadways, potable water, sanitary sewer, solid waste, solid waste recycling and collection, drainage and recreation. Wellington has direct control over local roadways, potable water, sanitary sewer, solid waste recycling and collection services, and drainage and recreation facilities. Palm Beach County is responsible for arterial roadways.

CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM

Wellington will annually prepare an updated five-year schedule of capital improvements. As part of the process, it shall include a review and analysis of Wellington's financial condition and shall include an updated projection of revenues which takes into account any changes in potential revenue sources that had been anticipated to fund scheduled improvements. In addition, it will incorporate any new capital improvements needs that have arisen since the last update. The analysis shall also include a discussion of any change in improvement prioritization.

Five-Year Evaluation. The required five-year evaluation and appraisal report shall address the implementation of the goals, objectives and policies of the Capital Improvement Element.

CONCURRENCY MANAGEMENT SYSTEM

Facility Capacity Determinations: The determination that there is adequate facility capacity for a proposed project shall be based on a formulation such as $(A + B) \text{ minus } (C + D + E)$ shall be greater than zero, where

- (A) Equals the total **design capacity** of existing facilities;
- (B) Equals the total **design capacity** of any **planned new facilities** that will become available concurrent with the impact of the proposed development;
- (C) Equals existing demand on facilities measured as traffic volumes, sewer and water flows or population;
- (D) Equals committed demand from approved projects that are not yet constructed; and
- (E) Equals the demand anticipated to be created by a proposed project.

Criteria for Measuring the Design Capacity of Existing and Planned New Facilities: The design capacity of existing and planned new facilities shall be determined as follows:

- (1) Sewage: the capacity of Wellington's sewage treatment system.
- (2) Water: the capacity of Wellington's water treatment and storage system.
- (3) Solid Waste: the capacity of Wellington's disposal system.
- (4) Drainage: The on-site detention capability and/or storm sewer capacity.

- (5) Roadways: The standard for measuring highway capacities shall be the Florida DOT Table of Generalized Two-Way Peak Hour Volumes for Urbanized Areas or other techniques that are compatible to the maximum extent feasible with FDOT standards and guidelines. The measurement of capacity may also be determined by engineering studies, provided that analysis techniques are technically sound and acceptable to the Wellington Engineer.
- (6) Recreation: Measurement shall be based on recreation data in the Comprehensive Plan plus the latest Wellington population estimate with any necessary interpretation provided by the Wellington Manager or designee thereof.
- (7) Transit: The County Transit Agency bus schedules for routes within Wellington.
- (8) Public Schools: The School District of Palm Beach County shall determine whether the level of service for public school facilities can be achieved and maintained.

Criteria for Counting the Capacity of Planned New Facilities: The capacity of planned new facilities may be counted only if one or more of the following can be demonstrated:

Facilities counted for water, sewer, solid waste and drainage: 1) the necessary facilities are in place and available at the time a certificate of occupancy is issued, or 2) such approval is issued subject to the condition that the necessary facilities will be in place and available when the impacts of development occur, or 3) the new facilities are guaranteed in an enforceable development agreement to be in place when the impacts of development occur. An enforceable development agreement may include, but is not limited to, development agreements pursuant to Section 163.3220, Florida Statutes, or an agreement or development order pursuant to Chapter 380, Florida Statutes (the Development of Regional Impact Authorization).

Facilities counted for recreation: 1) the same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to one year after issuance of a certificate of occupancy; or 2) the new facilities are the subject of a binding executed contract for the construction to be completed within one year of the time the certificate of occupancy is issued.

Facilities counted for traffic: The same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to three years after approval date.

Facilities counted for public schools: 1) the construction of the facilities or provisions of services is the subject of a binding and guaranteed contract for the time that the Development Order is issued with School District of Palm Beach County; or 2) the phasing and construction of the improvements are made binding conditions of approval of the Development Order or Development Permit; or 3) construction

appropriations are specified within the first three years of the most recently approved School District of Palm Beach County Six Year Capital Improvement Schedule, as reflected in Public Education Element which shall reflect the addition of FISH capacity for each school as shown in Appendix A Concurrency Service Area Table; or 4) in accordance with Policy 1.4.4 and upholding the exception detailed therein, prior to issuance of a Development Order/permit, the School District of Palm Beach County shall determine that the level of service for public school facilities can be achieved and maintained. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or in an immediately adjacent CSA.

Population utilized: Capacity computations shall be based on the latest population enumeration or estimate for level of service standards, which are based on population.

Responsibility for Concurrency Monitoring System: The manager or designee thereof shall be responsible for monitoring facility capacities and development activity to ensure that the concurrency management system data base is kept current, *i.e.*, includes all existing and committed development. This database shall be used to systematically update the formulas used to assess projects. An annual report shall be prepared.

Capacity Reservation: Any development permit application, which includes a specific plan for development, including densities and intensities, shall require a concurrency review. Compliance will be finally calculated and capacity reserved at the time of final action on a design review or building permit if no design review is required or enforceable developer agreement. Applications for development permits shall be chronologically logged upon approval to determine rights to available capacity. A capacity reservation shall be valid for a time to be specified in the land development code; if construction is not initiated during this period, the reservation shall be terminated.

Project Impact or Demand Measurement: The concurrency management user's procedural guide (a supplement to the land development code) will contain the formulas for calculating compliance, plus tables which provide generation rates for water use, sewer use, solid waste and traffic, by land use category. Alternative methods acceptable to the Wellington Manager or designee thereof may also be used by the applicant. For example, traffic generation may be based upon the Institute of Transportation Engineer's "Trip Generation" manual.

**Table CIE 1 - Wellington Capital Improvement Plan 5 years: 2016/2017 through
2021/2022 Level of Service Projects**

| Project | Location | Description | Funding Year | Funding Source | Funding Status | Budget |
|---|--|---|--------------|--|----------------------------------|--------------|
| South Shore Boulevard Phase III | Lake Worth Road South to 50 th Street | Expansion of existing roadway to a two-lane median roadway. Re-align to center in right-of-way with sidewalk on one side, bridle trail on other. Raise roadway for improved drainage. | FY 2012/2013 | Collected Impact Fees, Gas Tax and Drainage Assessments | Committed | \$2,600,000 |
| Reuse Water Distribution Expansion | Village Wide | Expand reuse water system | FY 2013/2014 | Collected Wastewater Capacity Fees | Committed Deferred | \$2,000,000 |
| ACME 10 Year Flood Mitigation Program | Canals: C2, C8, C9, C24 Roadways: Forest Hill Blvd, Wellington Trace East | Improved conveyance and roadway drainage. | FY 2013/2014 | Drainage Assessments | Committed | \$12,200,000 |
| 120th Avenue South Road Project | 120 th Avenue South | Pave approximately 5,200 LF of existing shellrock roadway from 50 th Street to Lake Worth Road. | FY 2015/2016 | Collected General Fund Revenues and Road Impact Fees | Committed | \$1,885,000 |
| Aeroclub Multiuse Path Project | Aeroclub | Construct approximately new 2.1 mile multiuse path | FY 2015/2016 | Collected General Fund Revenues | Committed | \$675,000 |
| Huntington Drive Sidewalk Project | Huntington Drive | Construct 850 LF of new sidewalk. | FY 2015/2016 | Collected General Fund Revenues | Committed | \$45,000 |
| Saddle Trail Park Neighborhood Project | Saddle Trail Park South of Greenbriar Boulevard | Pave approximately 3.31 miles of existing shellrock roads and install approximately 3.31 miles of new water distribution piping and appurtenances. | FY 2015/2016 | Special Assessments | Committed | \$5,400,000 |
| Binks Pointe Multiuse Pathway | Binks Forest Drive trail to Flying Cow Pathway | Install multiuse pathway from Binks Pointe development to connect to Wellington Environmental Preserve. | FY 2015/2016 | Committed Grant Funding, Special Assessments and Developer Contributions | Committed | \$370,000 |

CAPITAL IMPROVEMENTS ELEMENT

| | | | | | | |
|---|--|--|---------------------|---|------------------|--------------------|
| Pierson Road Realignment | Pierson Road | Shift road north between Santa Barbara and Southfields to continue bridle trail. | FY 2015/2016 | Collected General Revenues | Committed | \$350,000 |
| School Crossing at Lake Worth Road and 120th Avenue | Lake Worth Road and 120 th Avenue | Construct additional school crossing. | FY 2015/2016 | Collected Road Impact Fees | Committed | \$45,000 |
| Stribling/Pierson Roundbout | Intersection of Pierson Road and Stribling Way | Construct new roundabout for traffic control. | FY 2015/2016 | Collected Road Impact Fees | Committed | \$450,000 |
| Equestrian Brown Trail Connector | Wellington Trace at C-15 Canal and C-11 Canal | Culvert and bridle trail installation | FY 2015/2016 | Committed Grant Funding, Special Assessments | Committed | \$400,000 |
| <u>Surface Water Management System Improvements</u> | <u>Various Pump Stations</u> | <u>Add variable frequency drives and trash rakes to some pump stations</u> | <u>FY 2016/2017</u> | <u>Special Assessments</u> | <u>Committed</u> | <u>\$800,000</u> |
| <u>Turn Lanes & Traffic Engineering</u> | <u>Big Blue Trace/Barberry Drive and Big Blue Trace/Wiltshire Drive Intersections Pierson Road and South Shore</u> | <u>Construct added turn lanes and rework drainage at Big Blue/Barberry and Big Blue/Wiltshire intersections (add \$750,000 to current budget); Extend turn lane at Pierson and South Shore</u> | <u>FY 2016/2017</u> | <u>Gas Taxes and Municipal Revenue Sharing Proceeds</u> | <u>Committed</u> | <u>\$1,000,000</u> |
| <u>Road and Pathway Circulation Expansion</u> | <u>Various Areas</u> | <u>Enhancements to the Village transportation system, focusing on non-vehicular connections to key destinations</u> | <u>FY 2016/2017</u> | <u>Grant Funding and Impact Fees</u> | <u>Committed</u> | <u>200,000</u> |
| <u>C1 Bridle Path Crossing</u> | <u>C1 Canal</u> | <u>Construct culvert crossing at C1 canal, bridle crossing at Flying Cow Rd and 1,500 lf of bridle trail along Flying Cow Rd (potential grant)</u> | <u>FY 2017/2018</u> | <u>Grant Funding</u> | <u>Proposed</u> | <u>\$240,000</u> |

Table 2 - School District of Palm Beach County Capital Improvement Schedule

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FY 2017 - 2027 Capital Plan (including Sales Tax)
Draft as of August 12, 2016

Summary of Appropriations

| Category | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|---|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|
| Construction Projects | | | | | | | | |
| Addition and Remodeling Projects | \$ 2,521,714 | \$ 19,850,000 | \$ 18,904,150 | \$ 17,178,853 | \$ - | \$ 58,454,717 | \$ - | \$ 58,454,717 |
| Modernization and Replacement Projects | - | 30,154,747 | 66,358,608 | 64,949,603 | - | 161,462,958 | - | 161,462,958 |
| New Schools | - | - | - | - | - | - | 135,362,265 | 135,362,265 |
| Subtotal Construction Projects | 2,521,714 | 50,004,747 | 85,262,758 | 82,128,456 | - | 219,917,675 | 135,362,265 | 355,279,940 |
| Other Items | | | | | | | | |
| Debt Service | 154,770,065 | 153,770,065 | 153,770,065 | 157,890,065 | 157,450,000 | 777,650,260 | 960,500,000 | 1,738,150,260 |
| Site Acquisition | 1,088,640 | 1,600,000 | 500,000 | 500,000 | 11,660,000 | 15,348,640 | 14,520,000 | 29,868,640 |
| Capital Contingency | 7,573,658 | 10,482,148 | 17,673,496 | 22,071,850 | (14,149,956) | 43,651,196 | 94,100,142 | 137,751,338 |
| Sales Tax Reserve | 13,799,452 | (13,799,452) | - | - | - | - | 48,173,163 | 48,173,163 |
| Restricted Reserve | - | - | - | - | - | - | - | - |
| Subtotal Other Items | 177,231,815 | 152,052,761 | 171,943,561 | 180,461,915 | 154,960,044 | 836,650,096 | 1,117,293,305 | 1,953,943,401 |
| Non-Construction | | | | | | | | |
| Equipment | 1,015,000 | 1,015,000 | 1,015,000 | 1,015,000 | 1,015,000 | 5,075,000 | 6,090,000 | 11,165,000 |
| Facility Renewal | 6,100,000 | 96,013,666 | 87,332,440 | 99,809,790 | 115,587,873 | 404,843,769 | 561,992,164 | 966,835,933 |
| Facilities | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 20,000,000 | 24,000,000 | 44,000,000 |
| Security | - | 3,387,800 | 3,387,800 | 3,387,800 | 3,387,800 | 13,551,200 | 20,326,800 | 33,878,000 |
| Education Technology | 10,028,000 | 10,048,000 | 10,048,000 | 10,048,000 | 10,048,000 | 50,220,000 | 60,308,000 | 110,528,000 |
| Technology | 12,831,273 | 33,765,163 | 21,639,169 | 23,701,489 | 22,668,066 | 114,605,160 | 230,407,254 | 345,012,414 |
| Transportation | 10,909,000 | 10,297,600 | 10,297,600 | 10,297,600 | 10,297,600 | 52,099,400 | 61,785,600 | 113,885,000 |
| Subtotal Non-Construction Projects | 44,883,273 | 158,527,229 | 137,720,009 | 152,259,679 | 167,004,339 | 660,394,529 | 964,909,818 | 1,625,304,347 |
| Transfers to General Fund | | | | | | | | |
| Charter School Capital Outlay | 3,100,000 | 5,470,110 | 5,470,110 | 5,470,110 | 5,470,110 | 24,980,440 | 32,820,660 | 57,801,100 |
| Property and Flood Insurance | 8,300,000 | 8,300,000 | 8,300,000 | 8,300,000 | 8,300,000 | 41,500,000 | 49,800,000 | 91,300,000 |
| Equipment Maintenance | 4,694,655 | 4,485,000 | 4,485,000 | 4,485,000 | 4,485,000 | 22,634,655 | 26,910,000 | 49,544,655 |
| Facilities Maintenance | 42,461,754 | 43,305,604 | 43,305,604 | 58,305,604 | 91,405,093 | 278,783,659 | 641,682,268 | 920,465,927 |
| Security Maintenance | 2,328,534 | 2,218,928 | 2,218,928 | 2,218,928 | 2,218,928 | 11,204,246 | 13,313,568 | 24,517,814 |
| Education Technology Maintenance | 2,768,540 | 2,728,273 | 2,629,273 | 2,630,273 | 2,631,273 | 13,387,632 | 15,807,638 | 29,195,270 |
| Technology Maintenance | 22,038,678 | 22,578,463 | 22,578,463 | 22,578,463 | 29,698,476 | 119,472,543 | 206,601,721 | 326,074,264 |
| Transportation Maintenance | 7,907,839 | 7,901,595 | 7,901,595 | 7,901,595 | 7,901,595 | 39,514,219 | 47,409,570 | 86,923,789 |
| Subtotal Transfers to General Fund | 93,600,000 | 96,987,973 | 96,888,973 | 111,889,973 | 152,110,475 | 551,477,394 | 1,034,345,425 | 1,585,822,819 |
| Total Capital Budget | \$ 318,236,802 | \$ 457,572,710 | \$ 491,815,301 | \$ 526,740,023 | \$ 474,074,858 | \$ 2,268,439,694 | \$ 3,251,910,813 | \$ 5,520,350,507 |



CAPITAL IMPROVEMENTS ELEMENT

FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

| Project Name | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|---|-----------------------------|-------------------|-------------------|-------------------|----------|--------------------|--------------------|--------------------|
| Construction Projects | | | | | | | | |
| Addition and Remodeling Projects | | | | | | | | |
| Delray Full Service Center Remodel & Fields for Village Academy | - | 1,000,000 | 9,000,000 | - | - | 10,000,000 | - | 10,000,000 |
| Forest Hill HS Parking Lot | - | 650,000 | - | - | - | 650,000 | - | 650,000 |
| Gold Coast CS Remodel Building 9 & 10 | 1,050,000 | - | - | - | - | 1,050,000 | - | 1,050,000 |
| Old DD Eisenhower ES - Demo / restore | - | 2,000,000 | - | - | - | 2,000,000 | - | 2,000,000 |
| Old Gove ES - Demo / landbank | - | 2,000,000 | - | - | - | 2,000,000 | - | 2,000,000 |
| Old Plumosa ES - Demo / landbank | - | 2,000,000 | - | - | - | 2,000,000 | - | 2,000,000 |
| Plumosa School of Arts Expansion to K-8 | - | - | 904,150 | 17,178,853 | - | 18,083,003 | - | 18,083,003 |
| Roosevelt Full Service Center Remodel | - | 1,000,000 | 9,000,000 | - | - | 10,000,000 | - | 10,000,000 |
| Village Academy Kitchen Expansion | - | 1,200,000 | - | - | - | 1,200,000 | - | 1,200,000 |
| West Tech Campus Modifications | 1,471,714 | 10,000,000 | - | - | - | 11,471,714 | - | 11,471,714 |
| Total Addition and Remodeling | 2,521,714 | 19,850,000 | 18,904,150 | 17,178,853 | - | 58,454,717 | - | 58,454,717 |
| Modernization and Replacement Projects | | | | | | | | |
| Addison Mizner ES Modernization | - | 1,003,785 | 19,071,919 | - | - | 20,075,704 | - | 20,075,704 |
| Grove Park ES Modernization | - | - | 813,318 | 15,453,042 | - | 16,266,360 | - | 16,266,360 |
| Melaleuca ES Modernization | - | - | 985,840 | 18,730,960 | - | 19,716,800 | - | 19,716,800 |
| Pine Grove ES Modernization | - | - | 544,677 | 10,348,855 | - | 10,893,532 | - | 10,893,532 |
| Transportation - North Modernization | - | - | 12,500,000 | - | - | 12,500,000 | - | 12,500,000 |
| Transportation - South Modernization | - | 12,500,000 | - | - | - | 12,500,000 | - | 12,500,000 |
| Transportation - West Central | - | 15,000,000 | - | - | - | 15,000,000 | - | 15,000,000 |
| Verde ES Modernization | - | 1,171,883 | 22,265,781 | - | - | 23,437,664 | - | 23,437,664 |
| Washington ES Modernization | - | 479,079 | 9,102,507 | - | - | 9,581,586 | - | 9,581,586 |
| Wynnebrook ES Modernization | - | - | 1,074,566 | 20,416,746 | - | 21,491,312 | - | 21,491,312 |
| Total Modernizations and Replacements | - | 30,154,747 | 66,358,608 | 64,949,603 | - | 161,462,958 | - | 161,462,958 |
| New Schools | | | | | | | | |
| Greater WPB/Lake Worth Area High (03-000) | - | - | - | - | - | - | 56,070,000 | 56,070,000 |
| Minto West/ Acreage Area ES (15-A) | - | - | - | - | - | - | 27,104,711 | 27,104,711 |
| Scripps/Gardens Area ES (04-A) | - | - | - | - | - | - | 26,392,343 | 26,392,343 |
| South West Area ES (05-C) | - | - | - | - | - | - | 25,795,211 | 25,795,211 |
| Total New Schools | - | - | - | - | - | - | 135,362,265 | 135,362,265 |
| Total Construction Projects | 2,521,714 | 50,004,747 | 85,262,758 | 82,128,456 | - | 219,917,675 | 135,362,265 | 355,279,940 |



CAPITAL IMPROVEMENTS ELEMENT

FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

| Project Name | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|--|-----------------------------|--------------------|--------------------|--------------------|---------------------|--------------------|----------------------|----------------------|
| Other Items | | | | | | | | |
| Debt Service | | | | | | | | |
| Lease Payments for Certificates of Participation | 146,000,000 | 145,000,000 | 145,000,000 | 152,000,000 | 156,000,000 | 744,000,000 | 960,500,000 | 1,704,500,000 |
| Lease Payments for Equipment Lease 2015 | 1,490,065 | 1,490,065 | 1,490,065 | 1,490,065 | - | 5,960,260 | - | 5,960,260 |
| Lease Payments for Bus Lease 2014 | 2,880,000 | 2,880,000 | 2,880,000 | - | - | 8,640,000 | - | 8,640,000 |
| Lease Payments for Bus Lease 2015 | 2,950,000 | 2,950,000 | 2,950,000 | 2,950,000 | - | 11,800,000 | - | 11,800,000 |
| Lease Payments for Bus Lease 2016 | 1,450,000 | 1,450,000 | 1,450,000 | 1,450,000 | 1,450,000 | 7,250,000 | - | 7,250,000 |
| Total Required Debt Service | 154,770,065 | 153,770,065 | 153,770,065 | 157,890,065 | 157,450,000 | 777,650,260 | 960,500,000 | 1,738,150,260 |
| Site Acquisition | | | | | | | | |
| Site Acquisition | 1,088,640 | 1,100,000 | - | - | 11,160,000 | 13,348,640 | 11,520,000 | 24,868,640 |
| Facility Leases | - | 500,000 | 500,000 | 500,000 | 500,000 | 2,000,000 | 3,000,000 | 5,000,000 |
| Total Site Acquisition | 1,088,640 | 1,600,000 | 500,000 | 500,000 | 11,660,000 | 15,348,640 | 14,520,000 | 29,868,640 |
| Contingency | | | | | | | | |
| Capital Contingency | 7,573,658 | 10,482,148 | 17,673,496 | 22,071,850 | (14,149,956) | 43,651,196 | 94,100,142 | 137,751,338 |
| Sales Tax Reserves | 13,799,452 | (13,799,452) | - | - | - | - | 48,173,163 | 48,173,163 |
| Total Contingency | 21,373,110 | (3,317,304) | 17,673,496 | 22,071,850 | (14,149,956) | 43,651,196 | 142,273,305 | 185,924,501 |
| Total Other Items | 177,231,815 | 152,052,761 | 171,943,561 | 180,461,915 | 154,960,044 | 836,650,096 | 1,117,293,305 | 1,953,943,401 |



FY 2017 - 2027 Capital Plan (including Sales Tax)
Draft as of August 12, 2016

| Project Name | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|---|-----------------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|--------------------|
| Non-Construction Projects and Transfers | | | | | | | | |
| Required Non-Construction Payments | | | | | | | | |
| Charter School Capital Outlay | 3,100,000 | 5,470,110 | 5,470,110 | 5,470,110 | 5,470,110 | 24,980,440 | 32,820,660 | 57,801,100 |
| Property and Flood Insurance | 8,300,000 | 8,300,000 | 8,300,000 | 8,300,000 | 8,300,000 | 41,500,000 | 49,800,000 | 91,300,000 |
| Total Required Non-Construction Payments | 11,400,000 | 13,770,110 | 13,770,110 | 13,770,110 | 13,770,110 | 66,480,440 | 82,620,660 | 149,101,100 |
| Equipment | | | | | | | | |
| Capital Projects: | | | | | | | | |
| AV Equipment Replacement Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 1,200,000 | 2,200,000 |
| Choice Furnishings | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 625,000 | 750,000 | 1,375,000 |
| County-Wide Equipment (FF&E) | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 | 2,750,000 | 3,300,000 | 6,050,000 |
| Musical Instruments | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 700,000 | 840,000 | 1,540,000 |
| Subtotal Equipment Capital Projects | 1,015,000 | 1,015,000 | 1,015,000 | 1,015,000 | 1,015,000 | 5,075,000 | 6,090,000 | 11,165,000 |
| Transfers to General Fund: | | | | | | | | |
| Transfer for Copier Maintenance | 4,249,655 | 4,250,000 | 4,250,000 | 4,250,000 | 4,250,000 | 21,249,655 | 25,500,000 | 46,749,655 |
| Transfer for Equipment Maintenance | 335,000 | 125,000 | 125,000 | 125,000 | 125,000 | 835,000 | 750,000 | 1,585,000 |
| Transfer for Library Software Support | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 550,000 | 660,000 | 1,210,000 |
| Subtotal Equipment Transfers | 4,694,655 | 4,485,000 | 4,485,000 | 4,485,000 | 4,485,000 | 22,634,655 | 26,910,000 | 49,544,655 |
| Total Equipment | 5,709,655 | 5,500,000 | 5,500,000 | 5,500,000 | 5,500,000 | 27,709,655 | 33,000,000 | 60,709,655 |
| Facility Renewal Projects | | | | | | | | |
| Capital Projects: | | | | | | | | |
| Bleachers | - | 263,500 | 440,200 | 1,528,100 | 2,704,900 | 4,936,700 | 2,603,900 | 7,540,600 |
| Building Envelope | 1,020,000 | 7,475,950 | 5,182,340 | 7,910,462 | 7,680,224 | 29,268,976 | 66,649,551 | 95,918,527 |
| Compliance | - | 5,019,831 | 6,024,411 | 9,035,866 | 6,160,869 | 26,240,977 | 43,778,216 | 70,019,193 |
| Custodial Equipment | - | 171,704 | 227,287 | 290,857 | 245,180 | 935,028 | 2,734,438 | 3,669,466 |
| Fencing | - | 764,929 | 803,688 | 1,026,046 | 854,170 | 3,448,833 | 4,854,787 | 8,303,620 |
| Fire/Life/Safety | - | 5,043,278 | 3,091,913 | 3,882,288 | 5,335,456 | 17,352,935 | 32,584,947 | 49,937,882 |
| Furniture Replacement (FCA) | - | 2,349,989 | 1,992,600 | 2,409,388 | 3,358,344 | 10,110,321 | 26,506,427 | 36,616,748 |
| HVAC | - | 25,856,658 | 22,440,555 | 26,270,568 | 28,961,622 | 103,529,403 | 111,544,020 | 215,073,423 |
| Intercom/Sound Systems | - | 2,632,120 | 2,676,008 | 2,187,822 | 4,092,028 | 11,587,978 | 12,493,429 | 24,081,407 |
| Interior Repair/Improvement | - | 14,665,283 | 13,827,806 | 15,043,496 | 18,637,562 | 62,174,147 | 89,667,759 | 151,841,906 |
| Lighting | - | 3,006,682 | 4,152,419 | 6,573,736 | 6,916,277 | 20,649,114 | 25,218,588 | 45,867,702 |
| Parking Lot | - | 2,245,206 | 1,766,431 | 3,491,089 | 3,523,258 | 11,025,984 | 20,264,042 | 31,290,026 |
| Playfields and Exterior Repairs/Improvements | - | 2,656,280 | 2,400,360 | 2,792,020 | 3,875,120 | 11,723,780 | 18,148,228 | 29,872,008 |
| Plumbing | - | 12,786,180 | 9,762,985 | 11,462,836 | 12,737,243 | 46,749,244 | 53,700,771 | 100,450,015 |
| Roofs | 5,080,000 | 11,076,076 | 12,543,437 | 5,905,216 | 10,505,620 | 45,110,349 | 51,243,061 | 96,353,410 |
| Total Facility Renewal Projects | 6,100,000 | 96,013,666 | 87,332,440 | 99,809,790 | 115,587,873 | 404,843,769 | 561,992,164 | 966,835,933 |



CAPITAL IMPROVEMENTS ELEMENT

FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

| Project Name | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|---|--------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Other Facility Projects | | | | | | | | |
| Capital Projects: | | | | | | | | |
| Environmental Services | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 | 12,000,000 | 22,000,000 |
| Minor Projects | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 | 12,000,000 | 22,000,000 |
| Subtotal Other Facility Capital Projects | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 20,000,000 | 24,000,000 | 44,000,000 |
| Transfers to General Fund: | | | | | | | | |
| Transfer for Building Envelope Maintenance | 1,219,520 | 2,219,520 | 2,219,520 | 2,219,520 | 2,219,520 | 10,097,600 | 13,317,120 | 23,414,720 |
| Transfer for Capital Project Support | 227,226 | 285,268 | 285,268 | 285,268 | 285,268 | 1,368,298 | 1,711,608 | 3,079,906 |
| Transfer for Environmental Control | 897,734 | 870,063 | 870,063 | 870,063 | 870,063 | 4,377,986 | 5,220,378 | 9,598,364 |
| Transfer for Fire/Life/Safety | 850,280 | 1,464,280 | 1,464,280 | 1,464,280 | 1,464,280 | 6,707,400 | 8,785,680 | 15,493,080 |
| Transfer for Hurricane Prep | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 300,000 | 550,000 |
| Transfer for HVAC Maintenance | 2,436,060 | 2,436,060 | 2,436,060 | 2,436,060 | 2,436,060 | 12,180,300 | 14,616,360 | 26,796,660 |
| Transfer for ITV Towers | 96,000 | 106,000 | 106,000 | 106,000 | 106,000 | 520,000 | 636,000 | 1,156,000 |
| Transfer for Maintenance of Facilities | 33,267,999 | 33,250,169 | 33,250,169 | 48,250,169 | 81,349,658 | 229,368,164 | 581,349,658 | 810,717,822 |
| Transfer for Maintenance Projects | 917,655 | - | - | - | - | 917,655 | - | 917,655 |
| Transfer for Preventative Maintenance | 2,499,280 | 2,624,244 | 2,624,244 | 2,624,244 | 2,624,244 | 12,996,256 | 15,745,464 | 28,741,720 |
| Subtotal Facilities Transfers | 42,461,754 | 43,305,604 | 43,305,604 | 58,305,604 | 91,405,093 | 278,783,659 | 641,682,268 | 920,465,927 |
| Total Facilities | 46,461,754 | 47,305,604 | 47,305,604 | 62,305,604 | 95,405,093 | 298,783,659 | 665,682,268 | 964,465,927 |
| Security | | | | | | | | |
| Capital Projects: | | | | | | | | |
| Security | - | 3,387,800 | 3,387,800 | 3,387,800 | 3,387,800 | 13,551,200 | 20,326,800 | 33,878,000 |
| Subtotal Security Projects | - | 3,387,800 | 3,387,800 | 3,387,800 | 3,387,800 | 13,551,200 | 20,326,800 | 33,878,000 |
| Transfers to General Fund: | | | | | | | | |
| Transfer for Security | 2,328,534 | 2,218,928 | 2,218,928 | 2,218,928 | 2,218,928 | 11,204,246 | 13,313,568 | 24,517,814 |
| Subtotal Security Transfers | 2,328,534 | 2,218,928 | 2,218,928 | 2,218,928 | 2,218,928 | 11,204,246 | 13,313,568 | 24,517,814 |
| Total Security | 2,328,534 | 5,606,728 | 5,606,728 | 5,606,728 | 5,606,728 | 24,755,446 | 33,640,368 | 58,395,814 |



FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

| Project Name | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|--|-----------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Non-Construction Projects and Transfers | | | | | | | | |
| Educational Technology | | | | | | | | |
| Capital Projects: | | | | | | | | |
| Classroom Technology | 10,008,000 | 10,008,000 | 10,008,000 | 10,008,000 | 10,008,000 | 50,040,000 | 60,048,000 | 110,088,000 |
| Digital Divide | 20,000 | 40,000 | 40,000 | 40,000 | 40,000 | 180,000 | 260,000 | 440,000 |
| Subtotal Education Technology Projects | 10,028,000 | 10,048,000 | 10,048,000 | 10,048,000 | 10,048,000 | 50,220,000 | 60,308,000 | 110,528,000 |
| Transfers to General Fund: | | | | | | | | |
| Transfer for Blackboard Engage (Edline/Gradequick) | 583,625 | 527,000 | 528,000 | 529,000 | 530,000 | 2,697,625 | 3,200,000 | 5,897,625 |
| Transfer for Equipment Maintenance | 350,000 | 350,000 | 250,000 | 250,000 | 250,000 | 1,450,000 | 1,500,000 | 2,950,000 |
| Transfers for Data Warehouse | 1,834,915 | 1,851,273 | 1,851,273 | 1,851,273 | 1,851,273 | 9,240,007 | 11,107,638 | 20,347,645 |
| Subtotal Educational Technology Transfers | 2,768,540 | 2,728,273 | 2,629,273 | 2,630,273 | 2,631,273 | 13,387,632 | 15,807,638 | 29,195,270 |
| Total Educational Technology | 12,796,540 | 12,776,273 | 12,677,273 | 12,678,273 | 12,679,273 | 63,607,632 | 76,115,638 | 139,723,270 |
| Technology | | | | | | | | |
| Capital Projects: | | | | | | | | |
| Computer Refresh | 3,932,773 | 13,430,488 | 13,342,760 | 13,342,760 | 14,342,760 | 58,391,541 | 93,846,090 | 152,237,631 |
| Cyber & Network Security | 725,000 | 1,725,000 | 1,700,000 | 5,700,000 | 3,700,000 | 13,550,000 | 16,075,000 | 29,625,000 |
| Data Center Optimization | 675,000 | 157,500 | 165,375 | 173,644 | 685,966 | 1,857,485 | 2,678,799 | 4,536,284 |
| Disk Storage - infrastructure | 1,400,000 | 9,050,000 | 800,000 | 1,050,000 | 800,000 | 13,100,000 | 14,300,000 | 27,400,000 |
| Enterprise Software | 200,000 | 200,000 | 200,000 | 250,000 | 200,000 | 1,050,000 | 1,450,000 | 2,500,000 |
| Hardware/Software | 73,500 | 77,175 | 81,034 | 85,085 | 89,340 | 406,134 | 632,365 | 1,038,499 |
| Networks | 2,825,000 | 3,025,000 | 2,200,000 | 1,150,000 | 1,150,000 | 10,350,000 | 84,725,000 | 95,075,000 |
| Phone System Upgrade | - | 4,500,000 | 100,000 | 100,000 | 100,000 | 4,800,000 | 5,000,000 | 9,800,000 |
| Servers | 500,000 | 100,000 | 1,550,000 | 350,000 | 100,000 | 2,600,000 | 2,700,000 | 5,300,000 |
| Student System Replacement | 2,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 8,500,000 | 9,000,000 | 17,500,000 |
| Subtotal Technology Projects | 12,831,273 | 33,765,163 | 21,639,169 | 23,701,489 | 22,668,066 | 114,605,160 | 230,407,254 | 345,012,414 |
| Transfers to General Fund: | | | | | | | | |
| Transfer for Application Systems | 2,098,875 | 2,042,599 | 2,042,599 | 2,042,599 | 2,606,931 | 10,833,603 | 18,135,492 | 28,969,095 |
| Transfer for Business Operating Systems | 1,747,712 | 1,852,842 | 1,852,842 | 1,852,842 | 2,364,748 | 9,670,986 | 16,450,711 | 26,121,697 |
| Transfer for CAFM | 1,190,601 | 1,188,777 | 1,188,777 | 1,188,777 | 1,517,214 | 6,274,146 | 10,554,721 | 16,828,867 |
| Transfer for ERP | 3,675,359 | 3,506,451 | 3,506,451 | 3,506,451 | 4,475,219 | 18,669,931 | 31,132,502 | 49,802,433 |
| Transfer for IT Security | 816,352 | 1,160,100 | 1,160,100 | 1,160,100 | 1,480,614 | 5,777,266 | 10,300,106 | 16,077,372 |
| Transfer for Portal Project | 51,558 | 56,330 | 56,330 | 56,330 | 71,893 | 292,441 | 500,133 | 792,574 |
| Transfer for Project Management Initiative | 17,743 | - | - | - | - | 17,743 | - | 17,743 |
| Transfer for School Center Admin Technology | 348,812 | 618,323 | 618,323 | 618,323 | 789,154 | 2,992,935 | 5,489,866 | 8,482,801 |
| Transfer for Secondary Tech Maintenance | 3,114,090 | 3,097,655 | 3,097,655 | 3,097,655 | 3,953,480 | 16,360,535 | 27,502,953 | 43,863,488 |
| Transfer for Technology Infrastructure | 8,295,812 | 8,080,386 | 8,080,386 | 8,080,386 | 11,194,848 | 43,731,818 | 77,878,567 | 121,610,385 |
| Transfer for System Lifecycle Management | - | - | - | - | - | - | - | - |
| Endpoint Security | 681,764 | 975,000 | 975,000 | 975,000 | 1,244,375 | 4,851,139 | 8,656,670 | 13,507,809 |
| Subtotal Technology Transfers | 22,038,678 | 22,578,463 | 22,578,463 | 22,578,463 | 29,698,476 | 119,472,543 | 206,601,721 | 326,074,264 |
| Total Technology | 34,869,951 | 56,343,626 | 44,217,632 | 46,279,952 | 52,366,542 | 234,077,703 | 437,008,975 | 671,086,678 |



FY 2017 - 2027 Capital Plan (including Sales Tax)
Draft as of August 12, 2016

| Project Name | FY2017 New Appropriation | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 2021 | FY 2022-27 | FY 2017-2027 |
|--|-----------------------------|---------------------|---------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| Non-Construction Projects and Transfers | | | | | | | | |
| Transportation | | | | | | | | |
| Capital Projects: | | | | | | | | |
| Equipment Upgrades & Replacement | 311,400 | - | - | - | - | 311,400 | - | 311,400 |
| Vehicles - District-Wide | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 6,000,000 | 7,200,000 | 13,200,000 |
| Fuel Station Pump Replacement | 300,000 | - | - | - | - | 300,000 | - | 300,000 |
| Bus Replacement | 9,097,600 | 9,097,600 | 9,097,600 | 9,097,600 | 9,097,600 | 45,488,000 | 54,585,600 | 100,073,600 |
| Subtotal Transportation Projects | 10,909,000 | 10,297,600 | 10,297,600 | 10,297,600 | 10,297,600 | 52,099,400 | 61,785,600 | 113,885,000 |
| Transfers to General Fund: | | | | | | | | |
| Transfer for Transportation Maintenance | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 7,500,000 | 9,000,000 | 16,500,000 |
| Transfer for Contracted Transportation | 6,407,839 | 6,401,595 | 6,401,595 | 6,401,595 | 6,401,595 | 32,014,219 | 38,409,570 | 70,423,789 |
| Subtotal Transportation Transfers | 7,907,839 | 7,901,595 | 7,901,595 | 7,901,595 | 7,901,595 | 39,514,219 | 47,409,570 | 86,923,789 |
| Total Transportation | 18,816,839 | 18,199,195 | 18,199,195 | 18,199,195 | 18,199,195 | 91,613,619 | 109,195,170 | 200,808,789 |
| Sub-total Non-Construction Projects | 44,883,273 | 155,139,429 | 134,332,209 | 148,871,879 | 163,616,539 | 646,843,329 | 944,583,018 | 1,591,426,347 |
| Sub-total Non-Construction Transfers | 93,600,000 | 100,375,773 | 100,276,773 | 115,277,773 | 155,498,275 | 565,028,594 | 1,054,672,225 | 1,619,700,819 |
| Total Non-Construction Projects and Transfers | 138,483,273 | 255,515,202 | 234,608,982 | 264,149,652 | 319,114,814 | 1,211,871,923 | 1,999,255,243 | 3,211,127,166 |
| Total Capital Budget | 318,236,802 | 457,572,710 | 491,815,301 | 526,740,023 | 474,074,858 | 2,268,439,694 | 3,251,910,813 | 5,520,350,507 |
| Total Revenues | | | | | | - | | |
| Total Capital Revenues | 318,236,802 | 424,974,400 | 480,569,850 | 529,910,109 | 465,963,756 | 2,219,654,917 | 3,300,695,590 | 5,520,350,507 |
| Budget (Shortfall) or Excess | - | (32,598,310) | (11,245,451) | 3,170,086 | (8,111,102) | (48,784,777) | 48,784,777 | - |
| Short Term Borrowing | | 32,598,310 | 11,245,451 | - | 8,111,102 | 51,954,863 | 57,922,842 | 109,877,705 |
| Repayment of Short Term Borrowing | | - | - | (3,170,086) | - | (3,170,086) | (106,707,619) | (109,877,705) |
| Adjusted Budget Position | - | - | - | - | - | - | - | - |



FY 2017 - 2027 Capital Plan (including Sales Tax)

Draft as of August 12, 2016

Revenues

| | Projected Revenues FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2017 - 21 | FY 2022-27 | FY 2017-27 |
|---------------------------------------|----------------------------------|------------------------|------------------------|------------------------|------------------------|-------------------------|-------------------------|-------------------------|
| State Sources | | | | | | | | |
| Charter School Capital Outlay | \$ 3,100,000 | \$ 5,470,110 | \$ 5,470,110 | \$ 5,470,110 | \$ 5,470,110 | \$ 24,980,440 | \$ 32,820,660 | \$ 57,801,100 |
| CO & DS | 2,355,781 | 2,355,781 | 2,355,781 | 2,355,781 | 2,355,781 | 11,778,905 | 14,134,686 | 25,913,591 |
| West Tech Grant | 1,471,714 | - | - | - | - | 1,471,714 | - | 1,471,714 |
| PECO Bonds - Maintenance | 3,767,900 | 4,187,911 | 4,963,491 | 5,363,033 | 5,363,033 | 23,645,368 | 32,178,198 | 55,823,566 |
| Subtotal State Sources | 10,695,395 | 12,013,802 | 12,789,382 | 13,188,924 | 13,188,924 | 61,876,427 | 79,133,544 | 141,009,971 |
| Federal Sources | | | | | | | | |
| E-rate Reimbursement from FCC | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 55,200,000 | \$ 55,200,000 |
| Subtotal Federal Sources | - | - | - | - | - | - | 55,200,000 | 55,200,000 |
| Local Sources | | | | | | | | |
| <i>Property Values</i> | <i>178,613,927,082</i> | <i>189,672,104,314</i> | <i>199,138,987,802</i> | <i>208,573,418,604</i> | <i>218,577,035,160</i> | | | |
| Local Capital Improvement (1.5 mil) | \$ 257,204,055 | \$ 273,127,830 | \$ 286,760,142 | \$ 300,345,723 | \$ 314,750,931 | \$ 1,432,188,681 | \$ 2,231,867,812 | \$ 3,664,056,493 |
| Restricted Reserve and Project | | | | | | | | |
| Closeouts | - | 12,812,734 | - | - | - | 12,812,734 | - | 12,812,734 |
| Impact Fees | 6,682,300 | 7,350,530 | 7,350,530 | 7,350,530 | 7,350,530 | 36,084,420 | 44,103,180 | 80,187,600 |
| Interest Income | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 | 6,000,000 | 11,000,000 |
| Subtotal Local Sources | 264,886,355 | 294,291,094 | 295,110,672 | 308,696,253 | 323,101,461 | 1,486,085,835 | 2,281,970,992 | 3,768,056,827 |
| Other Revenue Sources | | | | | | | | |
| Certificates of Participation | \$ - | \$ - | \$ 50,440,207 | \$ 82,128,456 | \$ - | \$ 132,568,663 | \$ 77,771,950 | \$ 210,340,613 |
| Sales Tax Revenue | 42,655,052 | 118,669,504 | 122,229,589 | 125,896,476 | 129,673,371 | 539,123,992 | 806,619,104 | 1,345,743,096 |
| Subtotal Other Revenue Sources | 42,655,052 | 118,669,504 | 172,669,796 | 208,024,932 | 129,673,371 | 671,692,655 | 884,391,054 | 1,556,083,709 |
| Total Revenues | \$ 318,236,802 | \$ 424,974,400 | \$ 480,569,850 | \$ 529,910,109 | \$ 465,963,756 | \$ 2,219,654,917 | \$ 3,300,695,590 | \$ 5,520,350,507 |



FY 2017 - 2027 Capital Plan

Draft as of August 12, 2016

Summary of Reductions without Sales Tax and COPs

| Category | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 17 - 21 | FY 22 - 27 | Total Reductions |
|---|------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------------|
| Construction Projects | | | | | | | | |
| Addition and Remodeling Projects | \$ - | \$ (19,850,000) | \$ (18,904,150) | \$ (17,178,853) | \$ - | \$ (55,933,003) | \$ - | \$ (55,933,003) |
| Modernization and Replacement Projects | - | (30,154,747) | (66,358,608) | (64,949,603) | - | (161,462,958) | - | (161,462,958) |
| New Schools | - | - | - | - | - | - | (135,362,265) | (135,362,265) |
| Subtotal Construction Projects | - | (50,004,747) | (85,262,758) | (82,128,456) | - | (217,395,961) | (135,362,265) | (352,758,226) |
| Other Items | | | | | | | | |
| Debt Service | - | - | - | (7,000,000) | (11,000,000) | (18,000,000) | (86,500,000) | (104,500,000) |
| Site Acquisition | - | (1,600,000) | (500,000) | (500,000) | (11,660,000) | (14,260,000) | (14,520,000) | (28,780,000) |
| Capital Contingency | (5,350,530) | (10,482,148) | (17,673,496) | (22,071,850) | 14,149,956 | (41,428,068) | (86,253,500) | (127,681,568) |
| Sales Tax Reserve | (13,799,452) | 13,799,452 | - | - | - | - | (48,173,163) | (48,173,163) |
| Restricted Reserve | - | - | - | - | - | - | - | - |
| Subtotal Other Items | (19,149,982) | 1,717,304 | (18,173,496) | (29,571,850) | (8,510,044) | (73,688,068) | (235,446,663) | (309,134,731) |
| Non-Construction | | | | | | | | |
| Equipment | - | - | - | - | - | - | - | - |
| Facility Renewal | (6,100,000) | (71,857,013) | (59,493,363) | (72,518,910) | (102,388,799) | (312,358,085) | (372,726,967) | (685,085,052) |
| Facilities | - | 5,350,530 | 5,350,530 | 5,350,530 | 5,350,530 | 26,752,650 | 32,103,180 | 58,855,830 |
| Security | - | (2,387,800) | (2,387,800) | (1,387,800) | (2,387,800) | (8,551,200) | (2,384,040) | (10,935,240) |
| Education Technology | (10,008,000) | (7,008,000) | (7,008,000) | (7,008,000) | (8,008,000) | (39,040,000) | (25,048,000) | (64,088,000) |
| Technology | (2,450,000) | (21,530,488) | (11,392,760) | (12,042,760) | (14,542,760) | (61,958,768) | (75,455,922) | (137,414,690) |
| Transportation | (10,297,600) | (5,547,600) | (5,547,600) | (5,547,600) | (7,297,600) | (34,238,000) | (21,285,600) | (55,523,600) |
| Subtotal Non-Construction Projects | (28,855,600) | (102,980,371) | (80,478,993) | (93,154,540) | (129,274,429) | (429,393,403) | (464,797,349) | (894,190,752) |
| Transfers to General Fund | | | | | | | | |
| Charter School Capital Outlay | - | - | - | - | - | - | - | - |
| Property and Flood Insurance | - | - | - | - | - | - | - | - |
| Equipment Maintenance | - | - | - | - | - | - | - | - |
| Facilities Maintenance | - | - | - | - | - | - | - | - |
| Security Maintenance | - | - | - | - | - | - | - | - |
| Education Technology Maintenance | - | - | - | - | - | - | - | - |
| Technology Maintenance | - | - | - | - | - | - | - | - |
| Transportation Maintenance | - | - | - | - | - | - | - | - |
| Subtotal Transfers to General Fund | - | - | - | - | - | - | - | - |
| Total Reductions | \$ (48,005,582) | \$ (151,267,814) | \$ (183,915,247) | \$ (204,854,846) | \$ (137,784,473) | \$ (720,477,432) | \$ (835,606,277) | \$ (1,556,083,709) |

