

CAPITAL IMPROVEMENTS ELEMENT GOALS, OBJECTIVES, AND POLICIES

GOAL 1.0 *Undertake the capital improvements necessary to provide adequate infrastructure, in a timely and efficient manner to maintain a high quality of life within the limits imposed by sound fiscal practices.*

Objective 1.1 Use the capital improvements element to identify the capital facilities necessary to meet deficiencies, accommodate desired future growth and replace obsolete or worn-out facilities. In particular, the Wellington Council shall use this element to monitor public facility needs and to prepare an annual capital budget and an annually updated five-year program.

Policy 1.1.1 In setting priorities for capital improvement projects, the following criteria shall be considered by the Wellington Council:

- (1) Is the project necessary to eliminate public hazards or to protect or enhance the public's health, safety and/or welfare?
- (2) Is the project necessary to comply with a Federal, State or local mandate?
- (3) Is the project required to fulfill Wellington's obligation to provide public services to the community or achieve or maintain an adopted level of service, or eliminate an existing capacity deficit?
- (4) Do the project benefits accrue to the whole community or to a specific neighborhood or area?
- (5) Does the project enhance the efficiency or quality of service delivery?
- (6) Does the project otherwise conform with to principles of sound municipal capital expenditure within the scope of the Council's legislative authority?
- (7) Such other criteria as The Wellington Council may choose.

Policy 1.1.2 Wellington shall prudently determine the amount of debt it assumes for capital improvements and other purposes. At a minimum Wellington shall not assume debt obligations which would exceed the legal limitations established by state laws.

Policy 1.1.3 Wellington shall maintain a current inventory of all Wellington and Acme Improvement District - owned capital facilities; the inventory shall include information on the type, capacity, location, and condition of each facility and/or facility group.

Policy 1.1.4 Wellington shall regularly schedule inspections of all capital facilities to monitor and record conditions.

Policy 1.1.5 Wellington may use designated funding mechanisms such as special assessments thereby freeing general funds for Wellington - wide projects and operations.

Policy 1.1.6 Each year Wellington shall prepare and adopt a five-year capital improvements program and a one-year capital budget, to generally include all projects, which entail expenditures of at least \$25,000 and have a useful life span of at least three years. Staff studies, engineering studies and other appropriate studies shall form the basis for preparing the five-year capital improvement program and the one-year capital budget. Among items which are specifically authorized and encouraged by this policy are the following: sidewalk repair and replacement; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization, and pavement markings; and debt service and current expenditures for transportation capital projects in the foregoing program areas including construction or reconstruction of roads. The preceding list is intended to fulfill the requirement of state law that limit the expenditure of certain gas tax revenues to projects identified in the Capital Improvements Element and to otherwise be illustrative of appropriate expenditure categories. Other capital expenditures in related and different projects are hereby authorized.

Policy 1.1.7 Wellington will implement the level of service projects listed in the capital improvement program of this Capital Improvements Element according to the schedule listed in Table 1. The capital improvement program is updated annually.

Policy 1.1.8 Wellington has adopted a debt policy and will monitor and adhere to the adopted policy.

Objective 1.2 Achieve the coordination of land use decisions and available or projected fiscal resources with a schedule of capital improvements which maintains adopted level of service standards and meets existing and future facility needs. In particular, achieve coordinated Wellington use of: 1) existing and already approved development, 2) the Future Land Use Map 3) the financial analysis in this element; and 4) the established Level of Service Standards in both reviewing development applications and in preparing the annual schedule of capital improvements.

Policy 1.2.1 The following Level of Service (LOS) standards shall be maintained:

- (1) **Streets:** Wellington shall regulate the timing of development for the purpose of maintaining at least the following peak hour level of service standards on streets and roads that lie within its municipal boundaries:

| Street or Road | LOS | Qualifying criteria |
|-----------------------|-----|--|
| State Road 7/US 441 | D | or as otherwise allowed and mandated by the Florida Department of Transportation |
| Forest Hill Boulevard | D | or as otherwise allowed by applicable traffic standards. |

| | | |
|--|---|--|
| All Wellington local, collector and arterial streets and roads | D | |
| All Wellington rural collector and arterial streets and roads | E | |

- (2) **Public Transit:** Transit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference and Wellington hereby makes a legislative determination that such standards are adopted in coordination with motorized traffic level-of-service standards as set forth in Policy 1.1 of the Traffic Circulation Sub-Element above.
- (3) **Paratransit Services:** Paratransit level-of-service standards as adopted by Palm Beach County are hereby adopted by reference. Wellington shall encourage Palm Beach County to maintain existing levels of service and to expand service to keep pace with population growth within Wellington.
- (4) **Sanitary Sewers**
- (5) **Potable Water:** The Village shall administer the level of service standard for potable water within the Work Plan, adopted by reference and consistent with applicable federal, state and Palm Beach County regulations
- (6) **Drainage:** All residential and nonresidential development and redevelopment, including annexed properties, shall adequately accommodate runoff to meet all Federal, state and local requirements. One inch of runoff shall be retained on site. Post-development runoff shall not exceed peak pre development runoff.
- (7) **Solid Waste:** The solid waste disposal system shall maintain a minimum of five years capacity. For Wellington planning purposes, a generation rate of 7.1 pounds per person per calendar day shall be used.
- (8) **Public Buildings:** 0.57 square foot of public buildings per capita.
- (9) **Public Schools:** The School District of Palm Beach County shall maintain minimum level of service standards for public school facilities, as defined in the Public School Facilities Element and the Interlocal Agreement. In the case of public school facilities, the issuance of development orders, development permits or development approvals shall be based upon the School District of Palm Beach County's ability to maintain the minimum level of service standards.

Objective 1.3 Future development will bear a proportionate cost of facility improvements necessitated by the development in order to maintain adopted level of service standards. This objective shall be made measurable through its implementing policies.

Policy 1.3.1 On November 10, 1998, and on January 24, 2004, Wellington adopted or amended impact fees and on March 1, 1999, commenced collecting those fees for all

new construction. Wellington will continue to collect impact fees to ensure that future development bears a proportionate cost of facility development.

Objective 1.4 Wellington shall demonstrate its ability to provide or require provision of the needed improvements identified in this plan and to manage the land development process so that public facility needs created by previously issued development orders or future development orders do not exceed the ability of Wellington to fund or require these improvements. This objective shall be made measurable through its implementing policies.

Policy 1.4.1 Concurrency management system formulas shall include the public facility demands to be created by “committed” development and the capital improvement schedule shall include the project implications of such committed development to assure facilities are provided concurrent with the impact of development.

Policy 1.4.2 Wellington shall not give development approval to any new construction, redevelopment or renovation project which creates a need for new or expanded public capital improvement unless the project pays its proportional share of the costs of these improvements which shall be at least equal to the impacts of the project.

Policy 1.4.3 Wellington shall maintain and improve as part of the land development code a concurrency management system. The concurrency management system shall specify that no development permit shall be issued unless: 1) the public facilities necessitated by a development (in order to meet level of service standards specified in the Traffic Circulation, Recreation and Open Space and Infrastructure Policies) are in place; or 2) the development permit is conditioned on an assurance that the necessary facilities will be in place concurrent with the impact of development. The requirement that no development permit shall be issued unless public facilities necessitated by the project are in place concurrent with the impacts of development shall be effective immediately.

Policy 1.4.4 For public school facilities, when a development includes a residential component, the developer shall provide Wellington a determination of capacity by the School District of Palm Beach County showing that the proposed development will meet the public school facilities level of service. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or an immediately adjacent CSA. A determination by the School District is not required for existing single-family lots of record, in accordance with the Public School Facilities Policy 1.1-h and Capital Improvement Element. Concurrency management for public schools shall be consistent with the requirements of the Public School Facilities Element of this Comprehensive Plan.

CAPITAL IMPROVEMENT ELEMENT IMPLEMENTATION SYSTEMS

Five-Year Schedule of Capital Improvements: Wellington shall identify a schedule of Capital Improvements. Exhibit CIE 1 of the Capital Improvements Element is the current (2014-15 fiscal budget year) schedule of improvements. Annually as part of Wellington’s budget review, the 5 year schedule of improvements shall be reviewed including the Palm

Beach County School District's most recently adopted 5 Year Plan. The Palm Beach County School District's 5 Year Capital Improvement schedule for the current fiscal year (2014-2015) is reflected in CIE Exhibit "2". Any necessary updates to the schedule shall be adopted by resolution of Wellington's Council. Exhibit CIE 1 and CIE 2 shall be revised in accordance with the annually adopted resolution.

Other Programs: Other principal programs needed to implement this Element are as follows:

- (1) Continued annual capital programming and budgeting including use of the project selection criteria contained in Policy 1.1.
- (2) Continued annual review and revision of this element.
- (3) Enactment and enforcement of land development code provisions to assure conformance to the "concurrency" requirements relative to development orders, levels of service and public facility timing as outlined below.

Monitoring and Evaluation: The Wellington Manager or designee shall annually prepare a status report on this Capital Improvement Element for submittal to Wellington Council. The primary purpose shall be to update the five-year schedule including the basis for the next year's capital budget. The project evaluation criteria shall be used in the project list review and special attention shall be devoted to maintenance of the level of service standards. This entire evaluation process shall be integrated into Wellington's annual budget process.

Concurrency Management: Concurrency management shall be implemented as articulated in Capital Improvement Element Policy 1.4.3 and as indicated in the adopted Capital Improvements Plan Implementation Program & Concurrency Management System below.

MONITORING, UPDATING AND EVALUATION PROCEDURES

Revised Objectives and Policies: As a part of this EAR process, amendments to the goals, measurable objectives and policies based upon the above review, focusing on the 2014-2019 period but also including longer term objectives. The citizen participation procedures required by Florida law shall be used in amending the Plan.

| |
|---|
| CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM & CONCURRENCY MANAGEMENT SYSTEM |
|---|

To ensure the implementation of the adopted Comprehensive Plan, Wellington has developed the following program to ensure implementation of the capital improvement plan outlined in the Capital Improvement Element, and that the facilities and services needed to support development be concurrent with the impacts of such development.

Definitions

- (1) Concurrency - means that the necessary public facilities and services to maintain the adopted level of service standards are available or will be in place when impacts of the development occur.
- (2) Concurrency Management System - means the procedures and/or process that Wellington will utilize to assure that no development orders and permits will be issued which result in a reduction of the adopted level of service standards at the time that the development occurs.
- (3) Land Development Order - means any order granting, denying, or granting with conditions an application for a building permit, zoning permit, subdivision approval, rezoning, conditional use, variance or any other official action of Wellington having the effect of permitting the development of the land.

The system as defined herein is known as Wellington's Concurrency Management System. The following facilities are included in the system: roadways, potable water, sanitary sewer, solid waste, solid waste recycling and collection, drainage and recreation. Wellington has direct control over local roadways, potable water, sanitary sewer, solid waste recycling and collection services, and drainage and recreation facilities. Palm Beach County is responsible for arterial roadways.

CAPITAL IMPROVEMENTS PLAN IMPLEMENTATION PROGRAM

Wellington will annually prepare an updated five-year schedule of capital improvements. As part of the process, it shall include a review and analysis of Wellington's financial condition and shall include an updated projection of revenues which takes into account any changes in potential revenue sources that had been anticipated to fund scheduled improvements. In addition, it will incorporate any new capital improvements needs that have arisen since the last update. The analysis shall also include a discussion of any change in improvement prioritization.

Five-Year Evaluation. The required five-year evaluation and appraisal report shall address the implementation of the goals, objectives and policies of the Capital Improvement Element.

CONCURRENCY MANAGEMENT SYSTEM

Facility Capacity Determinations: The determination that there is adequate facility capacity for a proposed project shall be based on a formulation such as $(A + B) \text{ minus } (C + D + E)$ shall be greater than zero, where

- (A) Equals the total **design capacity** of existing facilities;
- (B) Equals the total **design capacity** of any **planned new facilities** that will become available concurrent with the impact of the proposed development;
- (C) Equals existing demand on facilities measured as traffic volumes, sewer and water flows or population;
- (D) Equals committed demand from approved projects that are not yet constructed; and
- (E) Equals the demand anticipated to be created by a proposed project.

Criteria for Measuring the Design Capacity of Existing and Planned New Facilities: The design capacity of existing and planned new facilities shall be determined as follows:

- (1) Sewage: the capacity of Wellington's sewage treatment system.
- (2) Water: the capacity of Wellington's water treatment and storage system.
- (3) Solid Waste: the capacity of Wellington's disposal system.
- (4) Drainage: The on-site detention capability and/or storm sewer capacity.

- (5) Roadways: The standard for measuring highway capacities shall be the Florida DOT Table of Generalized Two-Way Peak Hour Volumes for Urbanized Areas or other techniques that are compatible to the maximum extent feasible with FDOT standards and guidelines. The measurement of capacity may also be determined by engineering studies, provided that analysis techniques are technically sound and acceptable to the Wellington Engineer.
- (6) Recreation: Measurement shall be based on recreation data in the Comprehensive Plan plus the latest Wellington population estimate with any necessary interpretation provided by the Wellington Manager or designee thereof.
- (7) Transit: The County Transit Agency bus schedules for routes within Wellington.
- (8) Public Schools: The School District of Palm Beach County shall determine whether the level of service for public school facilities can be achieved and maintained.

Criteria for Counting the Capacity of Planned New Facilities: The capacity of planned new facilities may be counted only if one or more of the following can be demonstrated:

Facilities counted for water, sewer, solid waste and drainage: 1) the necessary facilities are in place and available at the time a certificate of occupancy is issued, or 2) such approval is issued subject to the condition that the necessary facilities will be in place and available when the impacts of development occur, or 3) the new facilities are guaranteed in an enforceable development agreement to be in place when the impacts of development occur. An enforceable development agreement may include, but is not limited to, development agreements pursuant to Section 163.3220, Florida Statutes, or an agreement or development order pursuant to Chapter 380, Florida Statutes (the Development of Regional Impact Authorization).

Facilities counted for recreation: 1) the same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to one year after issuance of a certificate of occupancy; or 2) the new facilities are the subject of a binding executed contract for the construction to be completed within one year of the time the certificate of occupancy is issued.

Facilities counted for traffic: The same as set forth above for water, sewer, solid waste and drainage, except that construction may begin up to three years after approval date.

Facilities counted for public schools: 1) the construction of the facilities or provisions of services is the subject of a binding and guaranteed contract for the time that the Development Order is issued with School District of Palm Beach County; or 2) the phasing and construction of the improvements are made binding conditions of approval of the Development Order or Development Permit; or 3) construction appropriations are specified within the first three years of the most recently approved School District of

Palm Beach County Six Year Capital Improvement Schedule, as reflected in Public Education Element which shall reflect the addition of FISH capacity for each school as shown in Appendix A Concurrency Service Area Table; or 4) in accordance with Policy 1.4.4 and upholding the exception detailed therein, prior to issuance of a Development Order/permit, the School District of Palm Beach County shall determine that the level of service for public school facilities can be achieved and maintained. The necessary public school facilities shall be considered to be in place when sufficient capacity exists in the concurrency service area (CSA) in which the proposed development is located, or in an immediately adjacent CSA.

Population utilized: Capacity computations shall be based on the latest population enumeration or estimate for level of service standards, which are based on population.

Responsibility for Concurrency Monitoring System: The manager or designee thereof shall be responsible for monitoring facility capacities and development activity to ensure that the concurrency management system data base is kept current, *i.e.*, includes all existing and committed development. This database shall be used to systematically update the formulas used to assess projects. An annual report shall be prepared.

Capacity Reservation: Any development permit application, which includes a specific plan for development, including densities and intensities, shall require a concurrency review. Compliance will be finally calculated and capacity reserved at the time of final action on a design review or building permit if no design review is required or enforceable developer agreement. Applications for development permits shall be chronologically logged upon approval to determine rights to available capacity. A capacity reservation shall be valid for a time to be specified in the land development code; if construction is not initiated during this period, the reservation shall be terminated.

Project Impact or Demand Measurement: The concurrency management user's procedural guide (a supplement to the land development code) will contain the formulas for calculating compliance, plus tables which provide generation rates for water use, sewer use, solid waste and traffic, by land use category. Alternative methods acceptable to the Wellington Manager or designee thereof may also be used by the applicant. For example, traffic generation may be based upon the Institute of Transportation Engineer's "Trip Generation" manual.

Table CIE 1 - Wellington Capital Improvement Plan 5 years: 2019/2020 through 2024/2025 Level of Service Projects

| Project | Location | Description | Funding Year | Funding Source | Funding Status | Budget |
|--|---|--|---------------------|----------------------------|-----------------------|---------------|
| ACME 10 Year Flood Mitigation Program | Canals: C2, C8, C9, C24, C13 Roadways: Forest Hill Blvd, Wellington Trace East | Improved conveyance and roadway drainage. | FY 2020-2024 | Drainage Assessments | Committed | \$3,700,000 |
| Village Park Field Improvements | Park Fields #6, #7, and #21 will be rebuilt and improved. | Improvements to fields and major equipment additions to ensure the quality standard of recreational programs and facilities. | FY 2020-2024 | General Fund Revenues | Committed | \$1,930,000 |
| Utilities General Facilities Improvements | Village wide | System wide water and wastewater renewal, replacement, and expansion projects | FY 2018 - 2021 | Utility Operating Revenues | Committed | \$70,000,000 |
| Neighborhood Parks Program | Essex Park and Brampton | Additional amenities at Essex Park and Brampton | FY 2020-2024 | General Fund Revenues | Committed | \$1,350,000 |
| Multi-modal Trails | South Shore to Santa Barbara | Yellow Trail expansion | FY 2020-2024 | General Fund Revenues | Committed | \$1,625,000 |
| Safe Neighborhoods | Tiger Shark Cove | Install basketball court, sidewalks and crossings | FY 2020 | General Fund Revenues | Committed | \$142,000 |
| Sheriff Substation | Greenbriar Boulevard | Planning, design and Construction | FY 2020-2024 | General Fund Revenues | Committed | \$6,600,000 |
| Multi-use Paths and Bike Lanes | Big Blue Trace and Aero Club Drive | Widening path on Big Blue Trace and adding bike lane on Aero Club Drive | FY 2020-2024 | Gas Tax and Road Impact | Committed | \$3,730,000 |

Table CIE 2 - School District of Palm Beach County Capital Improvement Schedule

FY 2020 - 2029 Capital Plan

Adopted September 4, 2019

Summary of Appropriations

| Category | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020 - 2024 | FY 2025 - 2029 | FY 2020 - 2029 |
|---|-------------------------------------|------------------------------|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|
| Construction Projects | | | | | | | | | | |
| Addition and Remodeling Projects | \$ 21,039,177 | \$ 48,723,035 | \$ 69,762,212 | \$ 20,650,000 | \$ 9,900,000 | \$ - | \$ - | \$ 100,312,212 | \$ 50,906,806 | \$ 151,219,018 |
| Modernization and Replacement Projects | 24,689,724 | 118,659,537 | 143,349,261 | 76,638,133 | 45,881,032 | - | - | 265,868,426 | - | 265,868,426 |
| New Schools | 100,425 | 19,190,084 | 19,290,509 | 160,653,050 | - | - | - | 179,943,559 | 152,755,052 | 332,698,611 |
| Subtotal Construction Projects | 45,829,325 | 186,572,656 | 232,401,982 | 257,941,183 | 55,781,032 | - | - | 546,124,197 | 203,661,858 | 749,786,055 |
| Other Items | | | | | | | | | | |
| Site Acquisition | 2,467,240 | 5,330,000 | 7,797,240 | 500,000 | 11,660,000 | 500,000 | 500,000 | 20,957,240 | 1,500,000 | 22,457,240 |
| Capital Contingency | 25,278,725 | 20,353,805 | 45,632,530 | - | 6,068,941 | - | 6,720,155 | 58,421,626 | 93,264,684 | 151,686,310 |
| Reserve for Future Years | - | 9,654,356 | 9,654,356 | 4,881,991 | 4,667,682 | - | 8,428,282 | 27,632,310 | 28,711,538 | 56,343,848 |
| Sales Tax Interest Reserves | 5,144,175 | - | 5,144,175 | - | - | - | - | 5,144,175 | - | 5,144,175 |
| Sales Tax Reserves | - | 8,000,000 | 8,000,000 | 4,003,250 | 4,237,665 | - | - | 16,240,915 | 33,507,315 | 49,748,230 |
| Subtotal Other Items | 32,890,140 | 43,338,161 | 76,228,301 | 9,385,241 | 26,634,288 | 500,000 | 15,648,437 | 128,396,266 | 156,983,537 | 285,379,804 |
| Non-Construction | | | | | | | | | | |
| Charter School Capital Outlay - State | - | 10,654,617 | 10,654,617 | - | - | - | - | 10,654,617 | - | 10,654,617 |
| Charter School Capital Outlay - Local | - | - | - | 10,870,545 | 11,096,196 | 11,331,570 | 11,571,937 | 44,870,248 | 61,380,506 | 106,250,754 |
| Equipment | 1,529,938 | 2,808,000 | 4,337,938 | 2,375,000 | 2,375,000 | 2,375,000 | 2,375,000 | 13,837,938 | 11,875,000 | 25,712,938 |
| Facility Renewal | 227,280,286 | 118,455,170 | 345,735,456 | 93,569,316 | 136,825,761 | 79,836,746 | 26,049,985 | 682,017,264 | 205,530,556 | 887,547,820 |
| Facilities | 23,490,575 | 39,355,856 | 62,846,431 | 28,435,496 | 12,475,000 | 29,975,000 | 29,325,000 | 163,056,927 | 92,625,000 | 255,681,927 |
| Security | 24,007,896 | 14,577,958 | 38,585,854 | 369,800 | 369,800 | 369,800 | 369,800 | 40,065,054 | 1,889,000 | 41,954,054 |
| Education Technology | 1,283,259 | 24,575,688 | 25,858,947 | 8,916,200 | 1,205,000 | 5,672,370 | 8,832,000 | 50,484,517 | 29,857,560 | 80,342,077 |
| Technology | 18,819,125 | 30,112,345 | 48,931,470 | 25,258,408 | 36,346,021 | 30,174,353 | 25,879,913 | 166,590,165 | 137,648,329 | 304,238,494 |
| Transportation | 3,935,200 | 19,382,911 | 23,318,111 | 8,412,289 | 13,097,600 | 13,097,600 | 13,097,600 | 71,023,200 | 65,488,000 | 136,511,200 |
| Subtotal Non-Construction Projects | 300,346,279 | 259,922,544 | 560,268,824 | 178,207,053 | 213,790,378 | 172,832,439 | 117,501,235 | 1,242,599,929 | 606,293,951 | 1,848,893,880 |
| Transfers to General Fund | | | | | | | | | | |
| Property and Flood Insurance | - | 10,350,000 | 10,350,000 | 10,350,000 | 10,350,000 | 10,350,000 | 10,350,000 | 51,750,000 | 51,750,000 | 103,500,000 |
| Equipment Maintenance | - | 5,024,891 | 5,024,891 | 5,248,000 | 5,248,000 | 5,235,000 | 5,235,000 | 25,990,891 | 26,175,000 | 52,165,891 |
| Facilities Maintenance | - | 50,315,712 | 50,315,712 | 52,208,393 | 54,513,179 | 59,779,225 | 59,776,213 | 276,592,722 | 451,987,187 | 728,579,909 |
| Security Maintenance | - | 2,896,784 | 2,896,784 | 2,300,277 | 2,300,277 | 2,218,928 | 2,300,277 | 12,016,543 | 11,501,385 | 23,517,928 |
| Education Technology Maintenance | - | 2,062,096 | 2,062,096 | 1,904,041 | 2,394,041 | 2,444,041 | 2,444,041 | 11,248,260 | 12,220,205 | 23,468,465 |
| Technology Maintenance | - | 24,582,199 | 24,582,199 | 26,580,689 | 28,083,066 | 29,661,433 | 35,619,676 | 144,527,063 | 186,995,952 | 331,523,015 |
| Transportation Maintenance | - | 7,866,461 | 7,866,461 | 7,901,595 | 7,901,595 | 7,901,595 | 7,901,595 | 39,472,841 | 39,507,975 | 78,980,816 |
| Subtotal Transfers to General Fund | - | 103,098,143 | 103,098,143 | 106,492,995 | 110,790,158 | 117,590,222 | 123,626,802 | 561,598,320 | 780,137,704 | 1,341,736,024 |
| Transfers to Debt Service | | | | | | | | | | |
| Debt Service | - | 161,521,428 | 161,521,428 | 182,498,363 | 185,780,363 | 185,755,866 | 176,978,000 | 892,534,020 | 916,733,000 | 1,809,267,020 |
| Subtotal Transfers to Debt Service | - | 161,521,428 | 161,521,428 | 182,498,363 | 185,780,363 | 185,755,866 | 176,978,000 | 892,534,020 | 916,733,000 | 1,809,267,020 |
| Total Capital Budget | \$ 379,065,745 | \$ 754,452,932 | \$ 1,133,518,677 | \$ 734,524,835 | \$ 592,776,219 | \$ 476,678,527 | \$ 433,754,474 | \$ 3,371,252,732 | \$ 2,663,810,051 | \$ 6,035,062,783 |
| Total Capital Revenues | \$ 379,065,745 | \$ 754,452,932 | \$ 1,133,518,677 | \$ 734,524,835 | \$ 592,776,219 | \$ 476,678,527 | \$ 433,754,474 | \$ 3,371,252,732 | \$ 2,663,810,051 | \$ 6,035,062,783 |
| Variance | - | - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 0 | \$ 0 |

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|--|-------------------------------------|------------------------------|-------------------|-------------------|------------------|----------|----------|--------------------|-------------------|--------------------|
| Construction Projects | | | | | | | | | | |
| Addition and Remodeling Projects | | | | | | | | | | |
| Adult Education Center Parking Lot | \$ 2,736,493 | \$ - | \$ 2,736,493 | \$ - | \$ - | \$ - | \$ - | \$ 2,736,493 | \$ - | \$ 2,736,493 |
| Citrus Cove ES Core Expansion | - | 5,012,920 | 5,012,920 | - | - | - | - | 5,012,920 | - | 5,012,920 |
| Core Renovations | - | - | - | 5,000,000 | - | - | - | 5,000,000 | 25,000,000 | 30,000,000 |
| Del Prado ES Core Expansion | - | 5,000,000 | 5,000,000 | - | - | - | - | 5,000,000 | - | 5,000,000 |
| Delray Full Service Center Remodel & Fields for Village Academy (ref) (2021) | - | 1,000,000 | 1,000,000 | 9,000,000 | - | - | - | 10,000,000 | - | 10,000,000 |
| FHESC - School Police Administration (ASAP) | - | 2,626,140 | 2,626,140 | - | - | - | - | 2,626,140 | - | 2,626,140 |
| Forest Hill HS Addition (tbd - contingent on land acquisition City) | 143,186 | - | 143,186 | - | - | - | - | 143,186 | 25,906,806 | 26,049,992 |
| Forest Hill HS Parking Lot (ref) (2020) | 640,250 | 575,232 | 1,215,482 | - | - | - | - | 1,215,482 | - | 1,215,482 |
| Future School Capacity Projects | 453,621 | - | 453,621 | - | - | - | - | 453,621 | - | 453,621 |
| Jupiter HS Modular Addition (2021) | - | 6,650,000 | 6,650,000 | - | - | - | - | 6,650,000 | - | 6,650,000 |
| Old Adult Education Site Demo (landbank) | - | - | - | - | 900,000 | - | - | 900,000 | - | 900,000 |
| Old DD Eisenhower ES - Demo / restore (ref) | 1,628,336 | - | 1,628,336 | - | - | - | - | 1,628,336 | - | 1,628,336 |
| Old Gove ES - Demo / landbank (ref) | 1,992,124 | - | 1,992,124 | - | - | - | - | 1,992,124 | - | 1,992,124 |
| Old Plumosa ES - Demo / landbank (ref) | 1,977,427 | - | 1,977,427 | - | - | - | - | 1,977,427 | - | 1,977,427 |
| Old Plumosa ES - Remodel for South Intensive (2020) | - | 4,806,000 | 4,806,000 | - | - | - | - | 4,806,000 | - | 4,806,000 |
| Plumosa School of Arts Expansion to K-8 (ref) (2021) | - | 18,052,743 | 18,052,743 | - | - | - | - | 18,052,743 | - | 18,052,743 |
| Riviera Beach Prep Remodel (ref) (2024) | 987,532 | - | 987,532 | - | - | - | - | 987,532 | - | 987,532 |
| Roosevelt Full Service Center Remodel (ST) (2023) | 939,842 | - | 939,842 | - | 9,000,000 | - | - | 9,939,842 | - | 9,939,842 |
| School Police Substations | - | - | - | 5,450,000 | - | - | - | 5,450,000 | - | 5,450,000 |
| Seminole Trails ES Core Expansion | - | 5,000,000 | 5,000,000 | - | - | - | - | 5,000,000 | - | 5,000,000 |
| Sunset Palms 6-8 Modular Addition (2021) | - | - | - | - | - | - | - | - | - | - |
| Village Academy Kitchen Expansion (ref) | - | - | - | 1,200,000 | - | - | - | 1,200,000 | - | 1,200,000 |
| West Tech Campus HVAC Modifications (ref) | - | - | - | - | - | - | - | - | - | - |
| West Tech Campus Modifications (ST) (2021) | 9,540,366 | - | 9,540,366 | - | - | - | - | 9,540,366 | - | 9,540,366 |
| Total Addition and Remodeling Projects | 21,039,177 | 48,723,035 | 69,762,212 | 20,650,000 | 9,900,000 | - | - | 100,312,212 | 50,906,806 | 151,219,018 |

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|--|-------------------------------------|------------------------------|--------------------|--------------------|-------------------|---------|---------|--------------------|--------------------|--------------------|
| Construction Projects (cont'd) | | | | | | | | | | |
| Modernization and Replacement Projects | | | | | | | | | | |
| Addison Mizner K-8 Modernization (ref) (08/21) | - | 41,004,535 | 41,004,535 | - | - | - | - | 41,004,535 | - | 41,004,535 |
| Adult Education Center Replacement | 12,539,716 | - | 12,539,716 | - | - | - | - | 12,539,716 | - | 12,539,716 |
| Grove Park ES Modernization (ref) (8/22) | 1,082 | 4,470,442 | 4,471,524 | 17,888,558 | - | - | - | 22,360,082 | - | 22,360,082 |
| Melaleuca ES Modernization (ref) (8/22) | 2,320,547 | 3,200,000 | 5,520,547 | 27,830,562 | - | - | - | 33,351,109 | - | 33,351,109 |
| Pine Grove ES Modernization (ref) (8/23) | 3,441 | - | 3,441 | 2,400,000 | 18,117,925 | - | - | 20,521,366 | - | 20,521,366 |
| Transportation - North Modernization (ST) (2023) | 1,437,500 | - | 1,437,500 | 11,000,000 | - | - | - | 12,437,500 | - | 12,437,500 |
| Transportation - West Central (ST) (2022) | - | - | - | 2,500,000 | - | - | - | 2,500,000 | - | 2,500,000 |
| Transportation - South Modernization (ST) (2022) | 1,437,500 | - | 1,437,500 | 11,000,000 | - | - | - | 12,437,500 | - | 12,437,500 |
| Transportation - Belvedere (ST) (2021) | 6,949,938 | 5,537,597 | 12,487,535 | - | - | - | - | 12,487,535 | - | 12,487,535 |
| Verde K-8 Modernization (ref) (08/20) | - | 42,978,754 | 42,978,754 | - | - | - | - | 42,978,754 | - | 42,978,754 |
| Washington ES Modernization (ref) (8/21) | - | 21,468,210 | 21,468,210 | - | - | - | - | 21,468,210 | - | 21,468,210 |
| Wynnebrook ES Modernization (ref) (8/23) | - | - | - | 4,019,013 | 27,763,107 | - | - | 31,782,120 | - | 31,782,120 |
| Total Modernizations and Replacements | 24,689,724 | 118,659,537 | 143,349,261 | 76,638,133 | 45,881,032 | - | - | 265,868,426 | - | 265,868,426 |
| New Schools | | | | | | | | | | |
| Boca Raton Area ES (05-C) (ref) (08/22) | - | 2,798,784 | 2,798,784 | 27,601,216 | - | - | - | 30,400,000 | - | 30,400,000 |
| Greater WPB/Lake Worth Area HS (03-000) (ref) (8/23) | 100,425 | 9,391,300 | 9,491,725 | 95,458,700 | - | - | - | 104,950,425 | - | 104,950,425 |
| Scripps/Gardens Area ES (04-A) (ref) (8/2027) | - | - | - | - | - | - | - | - | 29,885,542 | 29,885,542 |
| Sunset Palms Middle (17-PP) (8/2023) | - | 7,000,000 | 7,000,000 | 37,593,134 | - | - | - | 44,593,134 | - | 44,593,134 |
| West Acreage Area ES (15-A) (ref) (8/2027) | - | - | - | - | - | - | - | - | 29,885,542 | 29,885,542 |
| Western Communities HS (16-AAA) (ref) (8/2028) | - | - | - | - | - | - | - | - | 92,983,968 | 92,983,968 |
| Total New Schools | 100,425 | 19,190,084 | 19,290,509 | 160,653,050 | - | - | - | 179,943,559 | 152,755,052 | 332,698,611 |
| Total Construction Projects | 45,829,325 | 186,572,656 | 232,401,982 | 257,941,183 | 55,781,032 | - | - | 546,124,197 | 203,661,858 | 749,786,055 |

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|--|-------------------------------------|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| Other Items | | | | | | | | | | |
| Transfer for Debt Service | | | | | | | | | | |
| Payments for Bus Lease 2015 | - | 1,475,000 | 1,475,000 | - | - | - | - | 1,475,000 | - | 1,475,000 |
| Payments for Bus Lease 2016 | - | 1,450,000 | 1,450,000 | 725,000 | - | - | - | 2,175,000 | - | 2,175,000 |
| Payments for Equipment Lease 2015 (HVAC) | - | 1,490,065 | 1,490,065 | - | - | - | - | 1,490,065 | - | 1,490,065 |
| Payments for Equipment Lease 2018 (HVAC) | - | 3,806,363 | 3,806,363 | 3,806,363 | 3,806,363 | 3,782,866 | - | 15,201,955 | - | 15,201,955 |
| Payments for Equipment Lease 2019 (HVAC) | - | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 16,500,000 | - | 16,500,000 |
| Payments for Equipment Lease 2020 (HVAC) | - | - | - | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 13,200,000 | 3,300,000 | 16,500,000 |
| Payments for Equipment Lease 2020 (Computers) | - | - | - | 5,000,000 | 5,000,000 | 5,000,000 | - | 15,000,000 | - | 15,000,000 |
| Payments for Certificates of Participation | - | 139,400,000 | 139,400,000 | 139,367,000 | 139,374,000 | 139,373,000 | 139,378,000 | 696,892,000 | 695,933,000 | 1,392,825,000 |
| Payments for Certificates of Participation new | - | 10,600,000 | 10,600,000 | 27,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 130,600,000 | 217,500,000 | 348,100,000 |
| Total Transfer for Debt Service | - | 161,521,428 | 161,521,428 | 182,498,363 | 185,780,363 | 185,755,866 | 176,978,000 | 892,534,020 | 916,733,000 | 1,809,267,020 |
| Site Acquisition | | | | | | | | | | |
| Site Acquisition | 1,467,240 | 4,830,000 | 6,297,240 | - | - | - | - | 6,297,240 | - | 6,297,240 |
| Site Acquisition (ref) | - | - | - | - | 11,160,000 | - | - | 11,160,000 | - | 11,160,000 |
| Facility Leases (ref) | 1,000,000 | 500,000 | 1,500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 | 1,500,000 | 5,000,000 |
| Total Site Acquisition | 2,467,240 | 5,330,000 | 7,797,240 | 500,000 | 11,660,000 | 500,000 | 500,000 | 20,957,240 | 1,500,000 | 22,457,240 |
| Contingency | | | | | | | | | | |
| Capital Contingency | 24,979,726 | 20,353,805 | 45,333,531 | - | 6,068,941 | - | 6,720,155 | 58,122,627 | 93,264,684 | 151,387,311 |
| Reserve for Future Years | - | 9,654,356 | 9,654,356 | 4,881,991 | 4,667,682 | - | 8,428,282 | 27,632,310 | 28,711,538 | 56,343,848 |
| Restricted Reserve | 298,999 | - | 298,999 | - | - | - | - | 298,999 | - | 298,999 |
| Sales Tax Interest and Debt Service (ST) | 5,144,175 | - | 5,144,175 | - | - | - | - | 5,144,175 | - | 5,144,175 |
| Sales Tax Reserves (ST) | - | 8,000,000 | 8,000,000 | 4,003,250 | 4,237,665 | - | - | 16,240,915 | 33,507,315 | 49,748,230 |
| Total Contingency | 30,422,900 | 38,008,161 | 68,431,061 | 8,885,241 | 14,974,288 | - | 15,148,437 | 107,439,026 | 155,483,537 | 262,922,563 |
| Total Other Items | 32,890,140 | 204,859,589 | 237,749,729 | 191,883,604 | 212,414,651 | 186,255,866 | 192,626,437 | 1,020,930,286 | 1,073,716,537 | 2,094,646,824 |

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|---|-------------------------------------|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Non-Construction Projects and Transfers | | | | | | | | | | |
| Required Non-Construction Payments | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| Charter School Capital Outlay - State | - | 10,654,617 | 10,654,617 | - | - | - | - | 10,654,617 | - | 10,654,617 |
| Charter School Capital Outlay - Local | - | - | - | 10,870,545 | 11,096,196 | 11,331,570 | 11,571,937 | 44,870,248 | 61,380,506 | 106,250,754 |
| Subtotal Equipment Capital Projects | - | 10,654,617 | 10,654,617 | 10,870,545 | 11,096,196 | 11,331,570 | 11,571,937 | 55,524,865 | 61,380,506 | 116,905,371 |
| Transfers to General Fund: | | | | | | | | | | |
| Flood Insurance | - | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 1,750,000 | 1,750,000 | 3,500,000 |
| Property Insurance | - | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 50,000,000 | 50,000,000 | 100,000,000 |
| Subtotal Required Transfers | - | 10,350,000 | 10,350,000 | 10,350,000 | 10,350,000 | 10,350,000 | 10,350,000 | 51,750,000 | 51,750,000 | 103,500,000 |
| Total Required Non-Construction Payments | - | 21,004,617 | 21,004,617 | 21,220,545 | 21,446,196 | 21,681,570 | 21,921,937 | 107,274,865 | 113,130,506 | 220,405,371 |
| Equipment | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| AV Equipment Replacement Fund | 56,171 | 200,000 | 256,171 | 200,000 | 200,000 | 200,000 | 200,000 | 1,056,171 | 1,000,000 | 2,056,171 |
| Choice Furnishings | 149,246 | 125,000 | 274,246 | 125,000 | 125,000 | 125,000 | 125,000 | 774,246 | 625,000 | 1,399,246 |
| County-Wide Equipment (FF&E) | 1,280,833 | 550,000 | 1,830,833 | 550,000 | 550,000 | 550,000 | 550,000 | 4,030,833 | 2,750,000 | 6,780,833 |
| Musical Instruments | 43,688 | 1,500,000 | 1,543,688 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 7,543,688 | 7,500,000 | 15,043,688 |
| TEN Equipment | - | 433,000 | 433,000 | - | - | - | - | 433,000 | - | 433,000 |
| Subtotal Equipment Capital Projects | 1,529,938 | 2,808,000 | 4,337,938 | 2,375,000 | 2,375,000 | 2,375,000 | 2,375,000 | 13,837,938 | 11,875,000 | 25,712,938 |
| Transfers to General Fund: | | | | | | | | | | |
| Transfer for Copier Maintenance | - | 4,479,891 | 4,479,891 | 5,013,000 | 5,013,000 | 5,000,000 | 5,000,000 | 24,505,891 | 25,000,000 | 49,505,891 |
| Transfer for Equipment Maintenance | - | 435,000 | 435,000 | 125,000 | 125,000 | 125,000 | 125,000 | 935,000 | 625,000 | 1,560,000 |
| Transfer for Library Software Support | - | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 550,000 | 550,000 | 1,100,000 |
| Subtotal Equipment Transfers | - | 5,024,891 | 5,024,891 | 5,248,000 | 5,248,000 | 5,235,000 | 5,235,000 | 25,990,891 | 26,175,000 | 52,165,891 |
| Total Equipment | 1,529,938 | 7,832,891 | 9,362,829 | 7,623,000 | 7,623,000 | 7,610,000 | 7,610,000 | 39,828,829 | 38,050,000 | 77,878,829 |

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|---|-------------------------------------|------------------------------|--------------------|-------------------|--------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Non-Construction Projects and Transfers (cont'd) | | | | | | | | | | |
| Facility Renewal Projects | | | | | | | | | | |
| Facility Renewal Projects (ST) | 227,280,286 | 118,455,170 | 345,735,456 | 93,569,316 | 136,825,761 | 79,836,746 | 26,049,985 | 682,017,264 | 205,530,556 | 887,547,820 |
| Total Facility Renewal Projects | 227,280,286 | 118,455,170 | 345,735,456 | 93,569,316 | 136,825,761 | 79,836,746 | 26,049,985 | 682,017,264 | 205,530,556 | 887,547,820 |
| Other Facility Projects | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| Building Envelope | 2,369,488 | 1,200,000 | 3,569,488 | 2,000,000 | 1,200,000 | 7,000,000 | 8,000,000 | 21,769,488 | 22,000,000 | 43,769,488 |
| Compliance | 617,828 | - | 617,828 | - | - | 2,000,000 | 2,000,000 | 4,617,828 | 4,000,000 | 8,617,828 |
| Custodial Equipment | 234,666 | 175,000 | 409,666 | 175,000 | 175,000 | 175,000 | 175,000 | 1,109,666 | 875,000 | 1,984,666 |
| Environmental Services | 213,028 | 3,330,000 | 3,543,028 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 11,543,028 | 10,000,000 | 21,543,028 |
| Fire Life Safety | 2,080,464 | 1,200,000 | 3,280,464 | 2,000,000 | 2,000,000 | 5,000,000 | 5,000,000 | 17,280,464 | 16,000,000 | 33,280,464 |
| HVAC - Chiller Replacements | 1,987,804 | 16,719,320 | 18,707,124 | 16,119,320 | - | 5,000,000 | 5,000,000 | 44,826,444 | 10,000,000 | 54,826,444 |
| HVAC - Jupiter Farms ES replacement | 350,000 | 3,150,000 | 3,500,000 | - | - | - | - | 3,500,000 | - | 3,500,000 |
| HVAC - WT Dwyer HS | 1,340,810 | 760,000 | 2,100,810 | - | - | - | - | 2,100,810 | - | 2,100,810 |
| Interlocal Agreements - Galaxy Wind Turbine | 139,122 | - | 139,122 | - | - | - | - | 139,122 | - | 139,122 |
| Interlocal Agreements-Jupiter HS | 127,261 | - | 127,261 | - | - | - | - | 127,261 | - | 127,261 |
| Interlocal Agreements-JFES sewer | 930,000 | 1,161,000 | 2,091,000 | - | - | - | - | 2,091,000 | - | 2,091,000 |
| Media Centers | 349,455 | - | 349,455 | - | - | - | - | 349,455 | - | 349,455 |
| Minor Projects | 2,972,264 | 6,750,000 | 9,722,264 | 2,500,000 | 2,500,000 | 2,500,000 | 3,500,000 | 20,722,264 | 14,500,000 | 35,222,264 |
| Portable Leasing | 1,026,945 | 500,000 | 1,526,945 | 500,000 | 500,000 | 500,000 | 500,000 | 3,526,945 | 2,500,000 | 6,026,945 |
| Playground Replacements | - | 1,000,000 | 1,000,000 | - | - | - | 1,000,000 | 2,000,000 | 2,000,000 | 4,000,000 |
| Portables - Existing Wooden | 134,577 | 410,000 | 544,577 | 410,000 | 210,000 | 210,000 | - | 1,374,577 | - | 1,374,577 |
| Relocatables - Relocation | 2,211,991 | 2,000,000 | 4,211,991 | 2,441,176 | 2,500,000 | 2,500,000 | 2,000,000 | 13,653,167 | 10,000,000 | 23,653,167 |
| Relocatables - Relocation Olympic Heights (8/22) | - | - | - | - | 100,000 | 2,900,000 | - | 3,000,000 | - | 3,000,000 |
| Relocatables - Relocation Omni MS | - | - | - | 100,000 | 1,100,000 | - | - | 1,200,000 | - | 1,200,000 |
| Relocatables - Relocation Spanish River HS (8/19-20) | 4,902,989 | - | 4,902,989 | - | - | - | - | 4,902,989 | - | 4,902,989 |
| Relocatables - Walkway Canopies | 249,133 | 710,536 | 959,669 | 40,000 | 40,000 | 40,000 | - | 1,079,669 | - | 1,079,669 |
| School Center Funds | 79,860 | 290,000 | 369,860 | - | - | - | - | 369,860 | - | 369,860 |
| Storm Recovery (FEMA) | 816,799 | - | 816,799 | - | - | - | - | 816,799 | - | 816,799 |
| Traffic Improvements | 356,093 | - | 356,093 | 150,000 | 150,000 | 150,000 | 150,000 | 956,093 | 750,000 | 1,706,093 |
| Subtotal Other Facility Capital Projects | 23,490,575 | 39,355,856 | 62,846,431 | 28,435,496 | 12,475,000 | 29,975,000 | 29,325,000 | 163,056,927 | 92,625,000 | 255,681,927 |

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|---|-------------------------------------|------------------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Non-Construction Projects and Transfers (cont'd) | | | | | | | | | | |
| Other Facility Projects (cont'd) | | | | | | | | | | |
| Transfers to General Fund: | | | | | | | | | | |
| Transfer for Building Envelope Maintenance | - | 1,219,520 | 1,219,520 | 2,219,520 | 2,219,520 | 2,219,520 | 2,219,520 | 10,097,600 | 11,097,600 | 21,195,200 |
| Transfer for Capital Project Support | - | 970,716 | 970,716 | 285,268 | 285,268 | 285,268 | 285,268 | 2,111,788 | 1,426,340 | 3,538,128 |
| Transfer for Environmental Control | - | 1,036,519 | 1,036,519 | 1,009,899 | 1,009,899 | 1,009,899 | 1,009,899 | 5,076,115 | 5,049,495 | 10,125,610 |
| Transfer for Fire/Life/Safety | - | 2,883,280 | 2,883,280 | 1,664,280 | 1,664,280 | 1,664,280 | 1,664,280 | 9,540,400 | 8,321,400 | 17,861,800 |
| Transfer for Hurricane Prep | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 250,000 | 500,000 |
| Transfer for Hurricane Irma Recovery | - | 500,000 | 500,000 | - | - | - | - | 500,000 | - | 500,000 |
| Transfer for HVAC Maintenance | - | 3,886,560 | 3,886,560 | 4,000,000 | 4,000,000 | 2,436,060 | 2,436,060 | 16,758,680 | 17,180,300 | 33,938,980 |
| Transfer for ITV Towers | - | 96,000 | 96,000 | 106,000 | 106,000 | 106,000 | 106,000 | 520,000 | 530,000 | 1,050,000 |
| Transfer for Maintenance of Fulton Holland | - | 134,989 | 134,989 | - | - | - | - | 134,989 | - | 134,989 |
| Transfer for Maintenance of Facilities | - | 35,679,411 | 35,679,411 | 39,649,182 | 41,953,968 | 48,783,954 | 48,780,942 | 214,847,457 | 392,010,832 | 606,858,289 |
| Transfer for Maintenance Projects | - | 1,089,215 | 1,089,215 | - | - | - | - | 1,089,215 | - | 1,089,215 |
| Transfer for Preventative Maintenance | - | 2,769,502 | 2,769,502 | 3,224,244 | 3,224,244 | 3,224,244 | 3,224,244 | 15,666,478 | 16,121,220 | 31,787,698 |
| Subtotal Facilities Transfers | - | 50,315,712 | 50,315,712 | 52,208,393 | 54,513,179 | 59,779,225 | 59,776,213 | 276,592,722 | 451,987,187 | 728,579,909 |
| Total Facilities | 23,490,575 | 89,671,568 | 113,162,143 | 80,643,889 | 66,988,179 | 89,754,225 | 89,101,213 | 439,649,649 | 544,612,187 | 984,261,836 |
| Security | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| ID Readers for Buses | - | 288,000 | 288,000 | - | - | - | - | 288,000 | - | 288,000 |
| Police Radio Systems | 50,290 | - | 50,290 | 180,400 | 180,400 | 180,400 | 180,400 | 771,890 | 902,000 | 1,673,890 |
| Security Enhancements | 102,370 | - | 102,370 | 189,400 | 189,400 | 189,400 | 189,400 | 859,970 | 987,000 | 1,846,970 |
| School Police Technology | 315,444 | - | 315,444 | - | - | - | - | 315,444 | - | 315,444 |
| Security Projects | 2,689,491 | - | 2,689,491 | - | - | - | - | 2,689,491 | - | 2,689,491 |
| Security Projects - Grant - Facilities | 6,096,167 | - | 6,096,167 | - | - | - | - | 6,096,167 | - | 6,096,167 |
| Security Projects - Grant - Charter Schools | 448,274 | - | 448,274 | - | - | - | - | 448,274 | - | 448,274 |
| Security Enhancements - ST - School Police | 6,237,542 | 4,689,958 | 10,927,500 | - | - | - | - | 10,927,500 | - | 10,927,500 |
| Security Projects - ST - Facilities | 8,068,318 | 9,600,000 | 17,668,318 | - | - | - | - | 17,668,318 | - | 17,668,318 |
| Subtotal Security Projects | 24,007,896 | 14,577,958 | 38,585,854 | 369,800 | 369,800 | 369,800 | 369,800 | 40,065,054 | 1,889,000 | 41,954,054 |
| Transfers to General Fund: | | | | | | | | | | |
| Transfer for Security | - | 2,896,784 | 2,896,784 | 2,300,277 | 2,300,277 | 2,218,928 | 2,300,277 | 12,016,543 | 11,501,385 | 23,517,928 |
| Subtotal Security Transfers | - | 2,896,784 | 2,896,784 | 2,300,277 | 2,300,277 | 2,218,928 | 2,300,277 | 12,016,543 | 11,501,385 | 23,517,928 |
| Total Security | 24,007,896 | 17,474,742 | 41,482,638 | 2,670,077 | 2,670,077 | 2,588,728 | 2,670,077 | 52,081,597 | 13,390,385 | 65,471,982 |

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|---|-------------------------------------|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Non-Construction Projects and Transfers (cont'd) | | | | | | | | | | |
| Educational Technology | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| Classroom Technology (ST) | 1,198,156 | 24,575,688 | 25,773,844 | 8,906,200 | 1,195,000 | 5,662,370 | 8,822,000 | 50,359,414 | 29,807,560 | 80,166,974 |
| Digital Divide | 85,103 | - | 85,103 | 10,000 | 10,000 | 10,000 | 10,000 | 125,103 | 50,000 | 175,103 |
| Subtotal Education Technology Projects | 1,283,259 | 24,575,688 | 25,858,947 | 8,916,200 | 1,205,000 | 5,672,370 | 8,832,000 | 50,484,517 | 29,857,560 | 80,342,077 |
| Transfers to General Fund: | | | | | | | | | | |
| Transfer for Data Warehouse (9054) | - | 1,671,508 | 1,671,508 | 1,605,409 | 2,005,409 | 2,005,409 | 2,005,409 | 9,293,144 | 10,027,045 | 19,320,189 |
| Transfer for Data Warehouse (9229) | - | 139,743 | 139,743 | 98,632 | 188,632 | 188,632 | 188,632 | 804,271 | 943,160 | 1,747,431 |
| Transfer for Equipment Maintenance | - | 250,845 | 250,845 | 200,000 | 200,000 | 250,000 | 250,000 | 1,150,845 | 1,250,000 | 2,400,845 |
| Subtotal Educational Technology Transfers | - | 2,062,096 | 2,062,096 | 1,904,041 | 2,394,041 | 2,444,041 | 2,444,041 | 11,248,260 | 12,220,205 | 23,468,465 |
| Total Educational Technology | 1,283,259 | 26,637,784 | 27,921,043 | 10,820,241 | 3,599,041 | 8,116,411 | 11,276,041 | 61,732,777 | 42,077,765 | 103,810,542 |
| Technology | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| Back-End Infrastructure (ST) | 866,926 | - | 866,926 | - | 1,300,000 | 7,489,800 | - | 9,656,726 | - | 9,656,726 |
| Budget System | - | 750,000 | 750,000 | 500,000 | 250,000 | 250,000 | 250,000 | 2,000,000 | 1,250,000 | 3,250,000 |
| Bus Wi-Fi | - | 1,200,000 | 1,200,000 | - | - | - | - | 1,200,000 | - | 1,200,000 |
| CAFM | - | 500,000 | 500,000 | - | - | - | - | 500,000 | - | 500,000 |
| Computer Refresh (Leased) | - | - | - | 15,000,000 | - | - | - | 15,000,000 | - | 15,000,000 |
| Computer Refresh | 382,715 | 15,398,616 | 15,781,331 | 758,102 | 11,402,214 | 9,943,356 | 15,286,116 | 53,171,119 | 92,009,640 | 145,180,759 |
| Cyber & Network Security | 3,060,529 | 5,700,000 | 8,760,529 | 3,700,000 | 700,000 | 1,725,000 | 1,700,000 | 16,585,529 | 18,200,000 | 34,785,529 |
| Data Center Optimization | 456,897 | 173,644 | 630,541 | 685,966 | 675,000 | 157,500 | 165,375 | 2,314,382 | 3,188,204 | 5,502,586 |
| Back-End Infrastructure | 2,745,845 | 1,050,000 | 3,795,845 | 800,000 | - | 2,560,200 | 550,000 | 7,706,045 | 4,000,000 | 11,706,045 |
| Enterprise Software | 350,008 | 1,600,000 | 1,950,008 | 200,000 | 200,000 | 200,000 | 250,000 | 2,800,008 | 1,400,000 | 4,200,008 |
| Hardware/Software | 234,480 | 85,085 | 319,565 | 89,340 | 93,807 | 98,497 | 103,422 | 704,631 | 564,685 | 1,269,316 |
| Networks | 3,368,542 | 1,150,000 | 4,518,542 | 1,150,000 | 9,460,300 | 5,481,600 | 2,690,600 | 23,301,042 | 1,068,300 | 24,369,342 |
| Phone System Upgrade | 100,000 | 100,000 | 200,000 | 100,000 | 3,100,000 | - | 100,000 | 3,500,000 | 500,000 | 4,000,000 |
| Scanners (Replacement/Raptor) | - | 111,000 | 111,000 | 25,000 | 25,000 | 25,000 | 25,000 | 211,000 | 210,000 | 421,000 |
| School & District Servers (ST) | 60,105 | - | 60,105 | - | 200,000 | 100,000 | 1,150,800 | 1,510,905 | - | 1,510,905 |
| School Network Routers & Switches (ST) | 48 | - | 48 | - | 5,439,700 | 43,400 | 1,209,400 | 6,692,548 | 4,507,500 | 11,200,048 |
| School Phone Systems & PBX (ST) | 3,376,456 | - | 3,376,456 | - | 1,400,000 | 100,000 | - | 4,876,456 | - | 4,876,456 |
| School Sound Systems | - | 744,000 | 744,000 | 650,000 | 600,000 | 500,000 | 500,000 | 2,994,000 | 2,500,000 | 5,494,000 |
| Servers | 1,201,624 | 50,000 | 1,251,624 | 100,000 | - | - | 399,200 | 1,750,824 | 750,000 | 2,500,824 |
| Student System Replacement | 1,197,952 | 1,500,000 | 2,697,952 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 8,697,952 | 7,500,000 | 16,197,952 |
| Wireless Infrastructure (ST) | 1,416,999 | - | 1,416,999 | - | - | - | - | 1,416,999 | - | 1,416,999 |
| Subtotal Technology Projects | 18,819,125 | 30,112,345 | 48,931,470 | 25,258,408 | 36,346,021 | 30,174,353 | 25,879,913 | 166,590,165 | 137,648,329 | 304,238,494 |

CAPITAL IMPROVEMENTS ELEMENT

FY 2020 - 2029 Capital Plan
Adopted September 4, 2019

| Project Name | Ongoing Projects from FY 2019 | FY 2020 New Appropriation | FY 2020 Total | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|---|-------------------------------------|------------------------------|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|
| Non-Construction Projects and Transfers (cont'd) | | | | | | | | | | |
| Technology (cont'd) | | | | | | | | | | |
| Transfers to General Fund: | | | | | | | | | | |
| Transfer for Application Systems | - | 1,980,236 | 1,980,236 | 2,046,442 | 2,194,241 | 2,350,301 | 3,515,124 | 12,086,344 | 18,632,732 | 30,719,076 |
| Transfer for Business Operating Systems | - | 1,843,688 | 1,843,688 | 2,364,748 | 2,482,986 | 2,607,135 | 2,737,492 | 12,036,049 | 14,371,830 | 26,407,879 |
| Transfer for CAFM | - | 680,829 | 680,829 | 1,075,156 | 1,151,017 | 1,230,671 | 1,314,307 | 5,451,980 | 7,010,630 | 12,462,610 |
| Transfer for Mass Notification System | - | 199,805 | 199,805 | 163,875 | 163,875 | 163,875 | 163,875 | 855,305 | 819,375 | 1,674,680 |
| Transfer for WCMS Web Content Mgmt Sys | - | 129,156 | 129,156 | 129,156 | 129,156 | 129,156 | 129,156 | 645,780 | 645,780 | 1,291,560 |
| Transfer for Mobile App | - | 49,300 | 49,300 | 49,300 | 49,300 | 49,300 | 49,300 | 246,500 | 246,500 | 493,000 |
| Transfer for ERP | - | 4,008,184 | 4,008,184 | 3,475,219 | 3,698,980 | 3,933,929 | 5,180,625 | 20,296,937 | 27,198,280 | 47,495,217 |
| Transfer for IT Security | - | 794,578 | 794,578 | 1,402,142 | 1,476,173 | 1,553,905 | 1,635,524 | 6,862,322 | 8,606,120 | 15,468,442 |
| Transfer for Portal Project | - | 51,558 | 51,558 | 71,893 | 75,488 | 79,262 | 83,225 | 361,426 | 436,930 | 798,356 |
| Transfer for Project Management Initiative | - | 43,102 | 43,102 | 436,421 | 436,421 | 436,421 | 436,421 | 1,788,786 | 2,182,105 | 3,970,891 |
| Transfer for School Center Admin Technology | - | 348,815 | 348,815 | 789,154 | 828,612 | 870,043 | 913,545 | 3,750,169 | 4,796,110 | 8,546,279 |
| Transfer for Secondary Tech Maintenance | - | 3,303,546 | 3,303,546 | 3,953,480 | 4,151,154 | 4,358,712 | 4,576,647 | 20,343,539 | 24,027,400 | 44,370,939 |
| Transfer for Strategic Initiatives | - | 335,064 | 335,064 | 317,789 | 317,789 | 317,789 | 317,789 | 1,606,220 | 1,588,945 | 3,195,165 |
| Transfer for System Lifecycle Mgmt Endpoint Security | - | 757,266 | 757,266 | 944,375 | 1,006,593 | 1,071,923 | 1,440,519 | 5,220,676 | 7,562,725 | 12,783,401 |
| Transfer for Technology Infrastructure | - | 10,057,072 | 10,057,072 | 9,361,539 | 9,921,281 | 10,509,011 | 13,126,127 | 52,975,030 | 68,870,490 | 121,845,520 |
| Subtotal Technology Transfers | - | 24,582,199 | 24,582,199 | 26,580,689 | 28,083,066 | 29,661,433 | 35,619,676 | 144,527,063 | 186,995,952 | 331,523,015 |
| Total Technology | 18,819,125 | 54,694,544 | 73,513,669 | 51,839,097 | 64,429,087 | 59,835,786 | 61,499,589 | 311,117,228 | 324,644,281 | 635,761,509 |
| Transportation | | | | | | | | | | |
| Capital Projects: | | | | | | | | | | |
| School Buses (ST) | 24,287 | 13,782,911 | 13,807,198 | 4,412,289 | 9,097,600 | 9,097,600 | 9,097,600 | 45,512,287 | 18,195,200 | 63,707,487 |
| School Buses | - | - | - | - | - | - | - | - | 27,292,800 | 27,292,800 |
| Support Vehicles (ST) | 73,113 | 1,200,000 | 1,273,113 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 6,073,113 | 2,400,000 | 8,473,113 |
| Support Vehicles | 3,130,842 | 2,800,000 | 5,930,842 | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 | 17,130,842 | 17,600,000 | 34,730,842 |
| Transportation Equipment and Furnishings | 706,438 | 900,000 | 1,606,438 | - | - | - | - | 1,606,438 | - | 1,606,438 |
| Transportation GPS update | 520 | 700,000 | 700,520 | - | - | - | - | 700,520 | - | 700,520 |
| Subtotal Transportation Projects | 3,935,200 | 19,382,911 | 23,318,111 | 8,412,289 | 13,097,600 | 13,097,600 | 13,097,600 | 71,023,200 | 65,488,000 | 136,511,200 |
| Transfers to General Fund: | | | | | | | | | | |
| Transfer for Contracted Transportation | - | 1,975,000 | 1,975,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 7,975,000 | 7,500,000 | 15,475,000 |
| Transfer for Transportation Maintenance | - | 5,891,461 | 5,891,461 | 6,401,595 | 6,401,595 | 6,401,595 | 6,401,595 | 31,497,841 | 32,007,975 | 63,505,816 |
| Subtotal Transportation Transfers | - | 7,866,461 | 7,866,461 | 7,901,595 | 7,901,595 | 7,901,595 | 7,901,595 | 39,472,841 | 39,507,975 | 78,980,816 |
| Total Transportation | 3,935,200 | 27,249,372 | 31,184,572 | 16,313,884 | 20,999,195 | 20,999,195 | 20,999,195 | 110,496,041 | 104,995,975 | 215,492,016 |
| Sub-total Non-Construction Projects | 300,346,279 | 259,922,544 | 560,268,824 | 178,207,053 | 213,790,378 | 172,832,439 | 117,501,235 | 1,242,599,929 | 606,293,951 | 1,848,893,880 |
| Sub-total Non-Construction Transfers | - | 103,098,143 | 103,098,143 | 106,492,995 | 110,790,158 | 117,590,222 | 123,626,802 | 561,598,320 | 780,137,704 | 1,341,736,024 |
| Total Non-Construction Projects & Transfers | 300,346,279 | 363,020,687 | 663,366,967 | 284,700,048 | 324,580,536 | 290,422,661 | 241,128,037 | 1,804,198,249 | 1,386,431,655 | 3,190,629,904 |
| Total Capital Budget | \$ 379,065,745 | \$ 754,452,932 | \$ 1,133,518,677 | \$ 734,524,835 | \$ 592,776,219 | \$ 476,678,527 | \$ 433,754,474 | \$ 3,371,252,732 | \$ 2,663,810,051 | \$ 6,035,062,783 |

FY 2020 - 2029 Capital Plan

Adopted September 4, 2019

Revenues

| | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2020-2024 | FY 2025-2029 | FY 2020-2029 |
|---|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|
| State Sources | | | | | | | | |
| Charter School Capital Outlay | \$ 10,654,617 | \$ - | \$ - | \$ - | \$ - | \$ 10,654,617 | \$ - | \$ 10,654,617 |
| CO & DS | 5,645,537 | 5,645,537 | 5,645,537 | 5,645,537 | 5,645,537 | 28,227,685 | 28,227,685 | 56,455,370 |
| COBI Bonds | - | - | - | - | - | - | - | - |
| FEMA Reimbursement | 2,295,425 | - | - | - | - | 2,295,425 | - | 2,295,425 |
| Fuel Tax Proceeds | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 750,000 | 1,500,000 |
| PECO Bonds - Const. | - | - | - | - | - | - | - | - |
| PECO Bonds - Maintenance | - | - | - | - | - | - | - | - |
| Security Grant | 6,544,441 | - | - | - | - | 6,544,441 | - | 6,544,441 |
| Subtotal State Sources | 25,290,021 | 5,795,537 | 5,795,537 | 5,795,537 | 5,795,537 | 48,472,169 | 28,977,685 | 77,449,854 |
| Local Sources | | | | | | | | |
| Property Values | 211,329,141,240 | 222,222,219,294 | 232,175,661,773 | 242,836,819,596 | 253,770,244,597 | | | |
| Local Capital Improvement (1.5 mil) | 304,313,963 | 319,999,996 | 334,332,953 | 349,685,020 | 365,429,152 | 1,673,761,084 | 2,084,876,105 | 3,758,637,189 |
| Fund Balance Carried forward for ongoing projects | 379,065,745 | - | - | - | - | 379,065,745 | - | 379,065,745 |
| Projected Fund Balance | - | 15,766,077 | 10,710,971 | 2,668,054 | - | 29,145,102 | 41,574,330 | 70,719,432 |
| Impact Fees | 19,447,347 | 13,000,000 | 13,000,000 | 13,000,000 | 13,000,000 | 71,447,347 | 65,000,000 | 136,447,347 |
| Interest Income | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 9,000,000 | 10,000,000 | 19,000,000 |
| Miscellaneous Revenue | 94,000 | - | - | - | - | 94,000 | - | 94,000 |
| Transfers from General Fund | 200,000 | - | - | - | - | 200,000 | - | 200,000 |
| Subtotal Local Sources | 704,121,055 | 350,766,073 | 360,043,924 | 367,353,074 | 380,429,152 | 2,162,713,278 | 2,201,450,435 | 4,364,163,713 |
| Other Revenue Sources | | | | | | | | |
| Certificates of Participation | 145,928,705 | 211,372,170 | 57,041,032 | - | - | 414,341,907 | 137,479,547 | 551,821,454 |
| Sales Tax Revenue | 126,512,069 | 130,307,431 | 134,216,654 | 138,243,153 | 142,390,448 | 671,669,755 | 324,958,008 | 996,627,763 |
| Sales Tax Financing | 116,666,828 | 6,283,624 | 35,679,072 | (34,713,237) | (94,860,663) | 29,055,624 | (29,055,624) | 0 |
| Short Term Financing for HVAC | 15,000,000 | 15,000,000 | - | - | - | 30,000,000 | - | 30,000,000 |
| Short Term Financing for Computers | - | 15,000,000 | - | - | - | 15,000,000 | - | 15,000,000 |
| Subtotal Other Revenue Sources | 404,107,602 | 377,963,225 | 226,936,758 | 103,529,916 | 47,529,785 | 1,160,067,286 | 433,381,931 | 1,593,449,216 |
| Total Revenues | \$ 1,133,518,677 | \$ 734,524,835 | \$ 592,776,219 | \$ 476,678,527 | \$ 433,754,474 | \$ 3,371,252,732 | \$ 2,663,810,051 | \$ 6,035,062,783 |

